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MEETING

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FRIDAY, APRIL 13, 2007

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The Commission convened in room 540 at 624 9th Street, N.W., Washington, D.C. at 9:30 a.m., GERALD A. REYNOLDS, Chairman, presiding.

PRESENT:

GERALD A. REYNOLDS, Chairman ABIGAIL THERNSTROM, Vice Chairperson JENNIFER C. BRACERAS, Commissioner (via telephone) GAIL L. HERIOT, Commissioner PETER N. KIRSANOW, Commissioner ARLAN D. MELENDEZ, Commissioner ASHLEY L. TAYLOR, JR., Commissioner MICHAEL YAKI, Commissioner KENNETH L. MARCUS, Staff Director

STAFF PRESENT:

TYRO BEATTY, Director, Human Resources Division DAVID BLACKWOOD, General Counsel, OGC MARGARET BUTLER CHRISTOPHER BYRNES, Attorney Advisor to the Office of the Staff Director DEBRA CARR, Associate Deputy Staff Director, OSD RANITA CARTER PAMELA A. DUNSTON, Chief, ASCD BARBARA FONTANA LATRICE FOSHEE DEREK HORNE MAHA JWEIED SOCK-FOON MacDOUGALL TINALOUISE MARTIN (via telephone) EMMA MONROIG, Solicitor/Parliamentarian BERNARD QUARTERMAN, JR. EILEEN RUDERT KIMBERLY TOLHURST AUDREY WRIGHT MICHELE YORKMAN RAMEY

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COMMISSIONER ASSISTANTS PRESENT:

LISA NEUDER RICHARD SCHMECHEL KIMBERLY SCHULD

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	I-N-D-E-X	
AGENDA	ITEM	PAGE
I.	Approval of Agenda	4
II.	Approval of Minutes of March 9 Meeting	5
III.	Announcements	5
IV.	Staff Director's Report	7
V.	<ul> <li>Management and Operations</li> <li>2007 Calendar</li> <li>Website Updates</li> <li>2007 Calendar (Continued)</li> <li>Anti-Semitism Public Education Campaign Web Pages</li> <li>Procedures for Briefing Reports</li> <li>Strategic Planning</li> </ul>	22 22 26 27 60 61 64
VI.	Program Planning - Affirmative Action in Law Schools Briefing Report	107
VII.	State Advisory Committee Issues - Virginia SAC - Michigan SAC	196

Adjourn

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1	P-R-O-C-E-E-D-I-N-G-S
2	(9:38 a.m.)
3	CHAIRMAN REYNOLDS: Good morning,
4	everyone. The meeting will come to order. This is a
5	meeting of the U.S. Commission on Civil Rights. And
6	this meeting is being held at 624 9th Street,
7	Northwest, room 540, Washington, D.C.
8	With the exception of Commissioner
9	Braceras, all of the commissioners are physically
10	present. Commissioner Braceras is participating by
11	phone.
12	This morning we focus our attention on
13	business and administrative issues at the Commission.
14	I. Approval of Agenda
15	CHAIRMAN REYNOLDS: The first item on the
16	agenda is the approval of the agenda. I move that we
17	approve the agenda. Is there a second?
18	VICE CHAIRPERSON THERNSTROM: Second.
19	CHAIRMAN REYNOLDS: Discussion?
20	(No response.)
21	CHAIRMAN REYNOLDS: All in favor please
22	signify by saying aye.
23	(Whereupon, there was a chorus of "Ayes.")
24	CHAIRMAN REYNOLDS: Any in opposition?
25	(No response.)
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1	CHAIRMAN REYNOLDS: Any abstentions?
2	(No response.)
3	CHAIRMAN REYNOLDS: The motion passes
4	unanimously.
5	II. Approval of Minutes of March 9 Meeting
6	CHAIRMAN REYNOLDS: The second item is the
7	approval of the minutes of March 9th of 2007. I move
8	that we approve those minutes. Is there a second?
9	COMMISSIONER KIRSANOW: Second.
10	CHAIRMAN REYNOLDS: Discussion?
11	(No response.)
12	CHAIRMAN REYNOLDS: All in favor please
13	say aye.
14	(Whereupon, there was a chorus of "Ayes.")
15	CHAIRMAN REYNOLDS: Any objections?
16	(No response.)
17	CHAIRMAN REYNOLDS: Any abstentions?
18	(No response.)
19	CHAIRMAN REYNOLDS: The motion passes
20	unanimously. Excuse me. I am in the process of
21	coming down with a cold. I may lose my voice before
22	it's all over.
23	III. Announcements
24	CHAIRMAN REYNOLDS: The announcements,
25	April 15th is the 60-year anniversary of Jackie
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1	Robinson's breaking Major League Baseball's color
2	barrier. He became the first black American Major
3	League Baseball player of the modern era in 1947.
4	He was a member of six World Series teams,
5	earned six consecutive all-star game nominations and
6	won several awards during his career. And he was
7	inducted into the baseball Hall of Fame in 1962.
8	In recognition of his accomplishments,
9	both on and off the field, Robinson posthumously
10	received a Congressional Gold Medal and the
11	Presidential Medal of Freedom.
12	On March 29th, the Tuskegee Airmen, a
13	group of black American pilots who flew with
14	distinction during World War II as the 332nd fighter
15	group of the U.S. Army Air Corps received
16	COMMISSIONER MELENDEZ: The Red Tails.
17	CHAIRMAN REYNOLDS: received the
18	nation's highest civilian award, the Congressional
19	Gold Medal, for fighting to defend their country while
20	facing bigotry at home.
21	Although they were not allowed to practice
22	or fight with their white counterparts, the Tuskegee
23	Airmen distinguished themselves by escorting bomber
24	aircraft with unusual fuel losses during World War II.
25	Prior to the Tuskegee Airmen, no U.S. military pilots
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1	had ever been black Americans.
2	At this point we will hear from the Staff
3	Director. We will hear his report.
4	STAFF DIRECTOR MARCUS: I thank you, Mr.
5	Chairman, Madam Vice Chair, commissioners.
6	IV. Staff Director
7	STAFF DIRECTOR MARCUS: We do have a few
8	issues for this morning. First, on March 29th, 2007,
9	I testified before the U.S. House of Representatives
10	Committee on Appropriations Subcommittee on Commerce,
11	Justice, Science, and Related Agencies in support of
12	the agency's request for fiscal year 2008
13	congressional appropriations.
14	Chairman Mollohan, Ranking Member
15	Frelinghuysen and Member Ruppersberger were present
16	during my testimony. The agency's budget request was
17	generally well-received. And both Chairman Mollohan
18	and Ranking Member Frelinghuysen praised Commission
19	leadership for the success of certain of its reforms.
20	There were a number of concerns or
21	questions that were expressed from the committee,
22	including, for instance, concerns that members had
23	about our process for external review of commission
24	reports, the timeliness of state advisory committee
25	rechartering, and Commissioner Melendez's criticisms

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regarding the briefing procedures or lack of briefing procedures.

However, in general, I think the tone of the congressmen's remarks were positive. They were particularly impressed with our ability to get a clean audit for last year. And they were also impressed with the seriousness with which we have taken the most recent GAO audit.

9 Just this week, the Commission entered 10 agreement with GSA to provide expanded into an 11 services to the Commission regarding budget and 12 finance. I've mentioned in the past that we were working with GSA to execute this MOU. 13 Under this 14 agreement, GSA will be providing a substantial number of the services that were previously provided by our 15 16 Budget and Finance Division chief.

17 There are some tasks that we will still need to do in-house that they cannot do, including, 18 19 for instance, doing reconciliation of some of their 20 work and doing some coordination that can only be done 21 on the premises here. But this will involve a 22 GSA substantial undertaking by to do the work 23 previously done by the Budget and Finance Division. And I think it is an excellent way of ensuring that we 24 25 get high-quality work in budget and finance.

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Within the last week, the staff posted on
 FedBizOps the statement of work for the audit. We are
 getting ready once again to ensure a timely audit for
 this fiscal year.

5 The statement of work is largely similar to the one that we did last year with the exception 6 7 now able that the Commission is to indicate to potential auditors that we did receive unqualified 8 9 opinions on all of our financial statements last year 10 and also that we now have an accounting system that is finally fully compliant with the joint 11 financial 12 management improvement plan based on our work with 13 GSA.

So we are hopeful that this will signal to potential auditors that we are not only a fully auditable agency but that the audit work can be undertaken at a reasonable time and expense level.

This week, as directed by the Commission, 18 19 we held a roll-out of the campus anti-semitism public 20 education campaign. The launch of the Website is 21 scheduled for today, but we held a meeting with 22 interested groups from the higher education community 23 as well as from the Jewish community and civil rights community about the work that 24 we were doing to 25 to college students about communicate what their

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1	rights are and what remedies they have in the event
2	that they face anti-semitism.
3	We do have an example of the poster that
4	is being disseminated. The content had previously
5	been approved by the Commission with some changes.
6	The changes have now been approved. And it was I
7	think very successfully executed by GPO.
8	GPO was here for the roll-out, including
9	members of their creative team. In addition, we are
10	disseminating the hard copy card, which has
11	essentially the same image that you can see on the
12	easel and the same message. And the Web site will
13	roll out.
14	One of the creative features of the Web
15	site is the way in which it participates in our viral
16	campaign. As the commissioners may recall, a goal of
17	the Website is to inform students of what their rights
18	are but also to make sure that students around the
19	country know about our complaint line, what they can
20	do. So we use the poster, the flyer, and the
21	electronic card as a means of letting people know the
22	URL address of our new Website and also the phone
23	number and e-mail address for our complaint line.
24	An interesting feature of the Website is
25	that the electronic version of this card can now be
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11 1 e-mailed directly from the site. We had a number of 2 staff members who did a lot of great work, too many to 3 thank by name. 4 Ι would say Sock Foon MacDougall coordinated the entire project, that Michele Yorkman 5 was able to do the Website in-house, juggling it with 6 7 all of our other work so that we did not incur additional expenses for the electronic side. Margaret 8 9 Butler and Maha Jweied and others provided other sorts of support. And we had a substantial team of other 10 11 people. 12 So this was I think successful. One organization sent us a letter describing as momentous 13 our campaign. 14 15 VICE CHAIRPERSON THERNSTROM: Have there 16 been any hits so far on the Website? Do you know? 17 STAFF DIRECTOR MARCUS: The Website is scheduled to be launched this morning --18 19 VICE CHAIRPERSON THERNSTROM: Oh, this 20 morning? Okay. 21 STAFF DIRECTOR MARCUS: -- as part of this 22 meeting. 23 VICE CHAIRPERSON THERNSTROM: Right. STAFF DIRECTOR MARCUS: We have completed 24 25 a proposed state advisory committee for the State of NEAL R. GROSS COURT REPORTERS AND TRANSCRIBERS 1323 RHODE ISLAND AVE., N.W. (202) 234-4433 WASHINGTON, D.C. 20005-3701 www.nealrgross.com

12 1 Michigan and the Commonwealth of Virginia, which has 2 been distributed to members. And I am pleased that 3 the potential members who have been identified have 4 both a very wide range of experience and a wide range 5 of expertise and community involvement. 6 I would like, if I may, to say a few more 7 words it, particularly in liqht of about correspondence that we have just received from the 8 9 Hill. And I think that commissioners should have received not directly the correspondence from Chairman 10 Convers and Chairman Nadler. 11 12 The recommendation for the Michigan advisory committee includes a former chairman of the 13 14 U.S. Commission on Civil Rights, president of the 15 Michigan Asian Pacific American Bar Association, and 16 American Indian affairs specialist the for the 17 Michigan Department of Civil Rights, chairperson of the Michigan Civil Rights Initiative, regional 18 Hour 19 director of the American of Discrimination Committee, the executive director of the American 20 21 Civil Liberties Union of Michigan, the pastor of the Ypsilanti Bible Church, and the deputy director and 22 23 director of community affairs for Chairman Conyers. So we have, just to name a few of them, some very 24 25 distinguished people among the recommended members.

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1	Similarly, the proposed members for the
2	Virginia state advisory committee include a former
3	staff director of the U.S. Commission on Civil Rights,
4	the former chief of staff of the Employment Division
5	
6	COMMISSIONER YAKI: I am sorry. Excuse
7	me. But why are we going through this now if it's not
8	a discussion item yet? I think it's appropriate to
9	note the letter, but I don't think we need to go into
10	a debate about the merits of the different people
11	unless you want to start it right now.
12	VICE CHAIRPERSON THERNSTROM: Well, wait a
13	minute. We're not into a debate. We're simply
14	hearing what the list is.
15	COMMISSIONER YAKI: That list is already
16	an agenda item. So why are we doing it now?
17	VICE CHAIRPERSON THERNSTROM: I would like
18	to hear from the Staff Director. Usually when it is
19	an agenda item what is the down side of hearing the
20	list from the Staff Director as part of his report?
21	COMMISSIONER YAKI: Because it is already
22	on the agenda. And the list is part of the agenda.
23	So, therefore, we discuss it during that part of the
24	agenda. He is simply noting the fact that we got a
25	letter late yesterday from Chairman Conyers and
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14 1 Subcommittee Chairman Nadler. And I think that's 2 appropriate, but to go into a defense of whatever it is more appropriate for the 3 is is something that 4 agenda item. And we're not at that place right now. 5 STAFF DIRECTOR MARCUS: I will be happy to wrap it up. I have discussed this in prior meetings. 6 7 And when I have done this, I was not aware of any 8 concern. 9 I will simply say that there is a wide 10 variety of COMMISSIONER YAKI: Well now there is a 11 12 biq concern. STAFF DIRECTOR MARCUS: a wide variety of 13 very impressive individuals who have been recommended. 14 15 COMMISSIONER YAKI: Oh, yes. 16 STAFF DIRECTOR MARCUS: Those are my 17 If there are any questions from comments. the members? 18 19 COMMISSIONER MELENDEZ: Commissioner Melendez. 20 21 Ι just had question а about the I know that our budget was a 22 appropriation. biq 23 As you know, we were decreased down to \$8.8 concern. million. And we had talked about trying to in some 24 25 way -- we recognize that the Staff Director cannot --**NEAL R. GROSS** COURT REPORTERS AND TRANSCRIBERS 1323 RHODE ISLAND AVE., N.W. (202) 234-4433 WASHINGTON, D.C. 20005-3701 www.nealrgross.com

15 1 well, the Staff Director cannot advocate against the 2 word of such an employee for the federal government. 3 But Ι think that we had talked about 4 trying to some way advocate for more funding for the 5 Commission because we are really under-funded. So we 6 had talked about if there is some way to mention that 7 maybe you cannot advocate for that, but at least individual commissioners had concerns with the amount 8 9 of money that we are getting to adequately operate here within the Commission. 10 11 So did we have that opportunity to 12 absolutely ask the people at the hearing that that is a big issue? 13 STAFF DIRECTOR MARCUS: There was talk 14 15 about individual commissioners who might want to send 16 letters in their individual capacity. I am not aware 17 of any letters that were sent. And they certainly weren't shared with me. 18 19 COMMISSIONER MELENDEZ: Okay. We can still do that? 20 21 STAFF DIRECTOR MARCUS: If you are asking whether commissioners legally can do that, I would say 22 23 that I have distributed the best legal advice that OGC And I would simply say that I have nothing to 24 has. 25 add on the legality of it. **NEAL R. GROSS** COURT REPORTERS AND TRANSCRIBERS 1323 RHODE ISLAND AVE., N.W.

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1	Since the commissioner mentions the need
2	for more money, I suppose I should also add and
3	this is very significant that both the chairman and
4	the ranking member noted fairly strongly their belief
5	that our agency needs more money than what is
6	requested.
7	They both in very strong terms
8	acknowledged the importance of the mission of the
9	agency. They indicated their belief that we have been
10	under-funded in prior years. And they expressed a
11	concern that we should receive more money than is
12	requested.
13	COMMISSIONER MELENDEZ: Just a couple of
14	updates. Could you also I note you did comment on
15	this, but we still have a statutory report for 2007
16	that we still have some deadline dates. What is our
17	status on that?
18	STAFF DIRECTOR MARCUS: We are woefully
19	behind. As the commissioner may recall, we have had a
20	lot of attrition in the Office of General Counsel in
21	the last year or so. And we have just put some people
22	back on. But we still are understaffed there.
23	We are at this point, I would say, more
24	than a month, probably more than six weeks or two
25	months behind on that. But the Office of General
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1	Counsel is working very hard to put a draft together.
2	And I would expect to have a draft in a shape that I
3	can circulate, I'm hoping, between now and the next
4	meeting.
5	Now, because we are trying to get it out
6	much sooner in the year than we have done in the past,
7	it will not look as polished, I don't think, or as
8	complete as prior drafts. There are still substantial
9	areas where the research is not yet completed.
10	This is, as the commissioner may recall, a
11	very data-intensive project. The research has been
12	very intensive and is required on a district by
13	district basis checking on court records and checking
14	on the status of proceedings where no one seems to
15	have checked on them for quite some time.
16	So we are behind. The draft will not be
17	polished or completed on time, but we will provide the
18	best that is available at some time over the course of
19	the next month.
20	VICE CHAIRPERSON THERNSTROM: Is there any
21	further discussion? I have obviously taken over.
22	Gerry had to step out. The Chairman had to step out.
23	Is there further discussion of the Staff Director's
24	report at this point?
25	COMMISSIONER MELENDEZ: Just one other
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1	question. What is the status of our hiring here in
2	the office? You know, you had mentioned that. Could
3	you give us an update of who has been hired in the
4	last six weeks or something like that?
5	STAFF DIRECTOR MARCUS: I'm sorry? The
6	people hired in the last six week?
7	COMMISSIONER MELENDEZ: Yes. Is there new
8	staff?
9	STAFF DIRECTOR MARCUS: Maybe someone
10	could remind me. I don't believe we have new staff
11	who have actually come on board in the last six weeks.
12	I do anticipate new staff will come on
13	board between now and the next meeting, whom I hope to
14	be able to introduce at that time. And they would
15	include a new attorney adviser in the Office of the
16	Staff Director to take over the work that Derek Horne
17	had been doing since he is moving into the regional
18	structure as well as a special assistant for the
19	Chairman has been previously approved.
20	We are working to identify a person who
21	can help on the procurement side, but that person will
22	not be an employee but, rather, would be part of a
23	contracting operation.
24	COMMISSIONER YAKI: Do we have a head of
25	OCRE yet?
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	19
1	STAFF DIRECTOR MARCUS: We do not have a
2	new head of OCRE, but we are fairly far along in the
3	process. I don't know whether we will have someone
4	who is on board by the next meeting, but I certainly
5	hope to have one within the next few meetings.
6	It's a Senior Executive position. So the
7	procedures are a little bit more intensive.
8	COMMISSIONER MELENDEZ: Just a final
9	question. How is the staff morale here within the
10	Commission? I understand we have done some surveys to
11	try to get some feedback as to how everything is going
12	within the operations here.
13	STAFF DIRECTOR MARCUS: As with any
14	agency, that is a complicated question. And there are
15	at any given time people with higher and people with
16	lower.
17	I would say that over the last few years,
18	the morale at this agency has been lower than it
19	should be and lower than at other federal agencies.
20	And I don't believe that in the last two years we have
21	been able to significantly improve that. I think we
22	have improved it in some areas. And in other areas it
23	may actually have declined. And that is a concern.
24	Just over the last few years our budget in
25	relative terms has continued to decline. The number
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1	of staff has significantly declined while the amount
2	of work has not. So I think that the workload has
3	been increasing. We have had less money than other
4	agencies for bonuses, for training, and for travel.
5	So I would say in general our staff has
6	faced a lot of challenges over the last couple of
7	years and that that is an issue. At the same time, I
8	would say I have been impressed by a number of signs
9	of great commitment and passion by individual staff
10	members and some extraordinary work in certain areas
11	that has been done that shows unflagging enthusiasm by
12	at least some staff members in some area that I think
13	can be a source of price.
14	COMMISSIONER MELENDEZ: Thank you. You
15	know, my point is that the budget even affects morale
16	to some extent because people do a lot more than they
17	normally would. So I just wanted to point that out.
18	So thank you.
19	STAFF DIRECTOR MARCUS: Thank you, sir.
20	VICE CHAIRPERSON THERNSTROM: Are there
21	any other questions or comments with respect to the
22	Staff Director's report?
23	COMMISSIONER YAKI: Yes. I have a
24	question. Do we have any idea of anticipated
25	personnel changes in the regions?
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1	STAFF DIRECTOR MARCUS: Yes. We are
2	anticipating that we will have continued attrition.
3	And there are three retirement-eligible officials we
4	anticipate will retire within the course of the next
5	month or so.
6	COMMISSIONER YAKI: And what rank are
7	these people?
8	STAFF DIRECTOR MARCUS: They are senior
9	people that include the regional director of our
10	Chicago office, the regional director of our Denver
11	office, and our analyst in Los Angeles.
12	COMMISSIONER YAKI: And there is no
13	regional director in L.A. right now as is, correct?
14	STAFF DIRECTOR MARCUS: That's correct.
15	COMMISSIONER YAKI: So with the retirement
16	of the analyst, that pretty much leaves no one in the
17	Western region?
18	STAFF DIRECTOR MARCUS: We will need to
19	backfill for the analyst to replace him. That's
20	correct.
21	COMMISSIONER MELENDEZ: Just a comment.
22	Can you give us a revised time line for the statutory
23	report
24	STAFF DIRECTOR MARCUS: I would happy to
25	provide it as soon as we can and certainly between now
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	22
1	and the next meeting.
2	COMMISSIONER MELENDEZ: Okay. And if
3	there are any surveys you want to send us on morale,
4	that would be fine, too, if you could. I would like
5	to see those.
6	STAFF DIRECTOR MARCUS: Yes. There is a
7	survey. If I had not communicated it to the
8	commissioners, I certainly will.
9	COMMISSIONER MELENDEZ: Okay. Thank you.
10	VICE CHAIRPERSON THERNSTROM: Any other
11	comments on the staff director's report?
12	(No response.)
13	V. Management and Operations
14	-2007 Calendar
15	VICE CHAIRPERSON THERNSTROM: Otherwise
15 16	VICE CHAIRPERSON THERNSTROM: Otherwise let us move on to the 2007 calendar. We need to
16	let us move on to the 2007 calendar. We need to
16 17	let us move on to the 2007 calendar. We need to approve this calendar of meetings and briefings. Some
16 17 18	let us move on to the 2007 calendar. We need to approve this calendar of meetings and briefings. Some commissioners have requested that we amend it to
16 17 18 19	let us move on to the 2007 calendar. We need to approve this calendar of meetings and briefings. Some commissioners have requested that we amend it to I'm sorry, sir? Do you want to stop me in my tracks
16 17 18 19 20	let us move on to the 2007 calendar. We need to approve this calendar of meetings and briefings. Some commissioners have requested that we amend it to I'm sorry, sir? Do you want to stop me in my tracks here or no?
16 17 18 19 20 21	<pre>let us move on to the 2007 calendar. We need to approve this calendar of meetings and briefings. Some commissioners have requested that we amend it to I'm sorry, sir? Do you want to stop me in my tracks here or no? STAFF DIRECTOR MARCUS: Maybe if you could</pre>
16 17 18 19 20 21 22	<pre>let us move on to the 2007 calendar. We need to approve this calendar of meetings and briefings. Some commissioners have requested that we amend it to I'm sorry, sir? Do you want to stop me in my tracks here or no?</pre>
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	23
1	problem on discussing the calendar?
2	STAFF DIRECTOR MARCUS: No. I'm sorry.
3	VICE CHAIRPERSON THERNSTROM: Oh, okay.
4	Anyway, do we have the calendar, the proposed
5	calendar, here? I do not have this.
6	COMMISSIONER YAKI: I didn't see it in my
7	packet either.
8	VICE CHAIRPERSON THERNSTROM: Yes. I do
9	not have it. I'm happy to continue, though the Chair
10	has just arrived back. Mr. Chairman, we're in the
11	middle of discussing this, beginning to discuss the
12	calendar.
13	Some commissioners have requested that we
14	amend the calendar to ensure that we have enough time
15	to handle pending issues at business meetings. And
16	the suggestion is that meetings would consist of
17	either business or briefings but not both unless we
18	have an unusual or pressing need to conduct business
19	during a month dedicated to a briefing.
20	And so I would like a motion to revise the
21	2007 business meeting briefing calendar in order to
22	cancel the business meeting previously scheduled for
23	the months of June, October, and November, move the
24	briefing scheduled for July to August.
25	Revising the calendar will enable us to
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	24
1	focus on the briefings scheduled for those months
2	under the revised calendar. The June briefing will
3	remain, "School Choice: The Blaine Amendments and
4	Anti-Catholicism."
5	There will now be an August briefing,
6	previously scheduled for July, which will be "Minority
7	Children in State Foster Care and Adoption."
8	The October briefing will remain
9	"Discrimination Against Native Americans in Border"
10	CHAIRMAN REYNOLDS: Is there something
11	about being chair today that ruins your voice?
12	VICE CHAIRPERSON THERNSTROM: Yes. Well,
13	this Chair has got not a new disease but just a
14	lingering cough from an old sickness. So I'm not
15	lethal in any way.
16	PARTICIPANT: In that regard.
17	VICE CHAIRPERSON THERNSTROM: In that
18	regard. Yes. I hope I'm lethal in other regards.
19	And the November briefing will remain
20	"Minorities in Special Education." So we need a
21	motion on this to change it. And do people actually
22	need the list, which I do not have? Do people need to
23	stare at this calendar?
24	CHAIRMAN REYNOLDS: Does anyone need this
25	calendar?
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1	VICE CHAIRPERSON THERNSTROM: None of us
2	have it.
3	STAFF DIRECTOR MARCUS: I sent a staff
4	member to try to make copies.
5	VICE CHAIRPERSON THERNSTROM: Yes. It
6	would be helpful to have it right in front of us.
7	COMMISSIONER KIRSANOW: Maybe we should
8	move on to the next agenda item while we are waiting
9	for the
10	COMMISSIONER YAKI: And while we are
11	waiting for the cough drops to take effect.
12	CHAIRMAN REYNOLDS: I will resume my
13	duties.
14	VICE CHAIRPERSON THERNSTROM: Yes. Please
15	do.
16	CHAIRMAN REYNOLDS: Okay. So we are going
17	to table this issue until we get copies of the
18	calendar. The next item up is yes, Commissioner
19	Braceras?
20	COMMISSIONER BRACERAS: Like the others, I
21	have the motion but not the calendar. Could someone
22	e-mail it to me?
23	VICE CHAIRPERSON THERNSTROM: Could
24	somebody e-mail it to you?
25	STAFF DIRECTOR MARCUS: Perhaps we will
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	26
1	have someone fax it to you. Is that equally
2	acceptable?
3	COMMISSIONER BRACERAS: Unfortunately, no.
4	STAFF DIRECTOR MARCUS: I think Ms. Schuld
5	is taking care of that.
6	COMMISSIONER YAKI: Clarification. So
7	under the proposed calendar, July and September would
8	now be business meetings?
9	VICE CHAIRPERSON THERNSTROM: We are
10	holding this until we get a calendar in front of us so
11	we can all intelligently discuss this.
12	-Website Updates
13	CHAIRMAN REYNOLDS: The next item up is
14	the Website updates. I move to authorize the Staff
15	Director to post the following documents on the
16	Commission's public Website.
17	The first item is the letter to Major
18	League Baseball commending it for hosting its first
19	ever civil rights game. The letter was signed by all
20	commissioners except Commissioner Melendez.
21	The second item to be posted would be the
22	letter sent to Major League Baseball signed by
23	Commissioners Yaki and Melendez expressing concern
24	over the participation of a team in the civil rights
25	game with a mascot representing Native Americans.
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	27
1	Three, the third item is the Staff
2	Director's March 29th testimony before the House
3	Appropriations Subcommittee for Commerce, Justice,
4	Science, and Related Agencies.
5	And the fourth item is the Commission's
6	January 31st, 2007 letter to the House Appropriations
7	Committee on Commission reforms.
8	Is there a second?
9	VICE CHAIRPERSON THERNSTROM: I second it.
10	CHAIRMAN REYNOLDS: Discussion?
11	(No response.)
12	CHAIRMAN REYNOLDS: All in favor, please
13	signify by saying aye.
14	(Whereupon, there was a chorus of "Ayes.")
15	CHAIRMAN REYNOLDS: Any objections?
16	(No response.)
17	CHAIRMAN REYNOLDS: Any abstentions?
18	(No response.)
19	CHAIRMAN REYNOLDS: The motion passes
20	unanimously.
21	-2007 Calendar (Continued)
22	CHAIRMAN REYNOLDS: I guess we can jump
23	back now. Do we all have calendars in front of us
24	now?
25	VICE CHAIRPERSON THERNSTROM: Jennifer,
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	28
1	have you got a calendar?
2	COMMISSIONER BRACERAS: I am looking. No.
3	VICE CHAIRPERSON THERNSTROM: Well, I
4	don't think you are in disagreement with the basic
5	thrust of this.
6	COMMISSIONER BRACERAS: No, of course not.
7	VICE CHAIRPERSON THERNSTROM: I think the
8	first question is, is anybody in disagreement with
9	separating briefings and business, if possible?
10	CHAIRMAN REYNOLDS: I assume that everyone
11	is in support of separating business meetings from
12	briefings, but I could be wrong. Does anyone have any
13	thoughts?
14	COMMISSIONER HERIOT: I guess for the
15	record, I am willing to do it, you know, to have a
16	full day's agenda. That's not a problem for me. I am
17	a worker today.
18	CHAIRMAN REYNOLDS: You are in the
19	minority.
20	(Laughter.)
21	VICE CHAIRPERSON THERNSTROM: Well, Gerry,
22	let's talk about this for a second. She's in the
23	minority, I believe, because of concerns on the part
24	of the West Coast participants. Is that not correct?
25	CHAIRMAN REYNOLDS: Yes.
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1 COMMISSIONER BRACERAS: Not exactly. Ι 2 they are concerns of the West mean, Coast 3 participants. They are also concerns by, I believe, 4 Ashley and myself because of the need to get back to 5 our families. CHAIRMAN REYNOLDS: Well, what we have to 6 7 do, though, is to balance our workload with our personal lives. And sometimes we have to make 8 9 sacrifices on the personal side, as we all do. 10 COMMISSIONER **BRACERAS**: Gerry, Ι 11 understand that, but the reality is that both Ashley 12 and I have to leave by a certain time on Fridays. And if the meetings go beyond that certain time, we will 13 rarely, if ever, be in attendance. That's the way it 14 15 is. 16 VICE CHAIRPERSON THERNSTROM: Jennifer, 17 what time do you have to leave on Fridays? COMMISSIONER BRACERAS: Well, historically 18 19 I have always been on the 3:45 flight, preferably the 2:45, but I can make the 3:45 and make it work. Now, 20 21 you know, I'm only --COMMISSIONER TAYLOR: 22 I have that same 23 schedule. I take the train. COMMISSIONER BRACERAS: So that's what we 24 25 have always done. And my proposal with briefings and **NEAL R. GROSS** COURT REPORTERS AND TRANSCRIBERS 1323 RHODE ISLAND AVE., N.W.

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	30
1	meetings was initially made because what we were
2	finding is that we were never getting the work of the
3	Commission done because we had briefings and then
4	people like myself and folks on the West Coast
5	couldn't get out. So we were not getting the work
6	done. So we could go ahead and be here all day.
7	CHAIRMAN REYNOLDS: Commissioner Kirsanow?
8	COMMISSIONER KIRSANOW: I am in favor of
9	whatever the majority would like to do. I could stay
10	here as long as necessary or truncate the meetings,
11	but there was I think a second consideration. And
12	that is that if we had day-long meetings, that might
13	necessitate those who are on the West Coast to stay
14	over a night, which impacts our budget.
15	COMMISSIONER BRACERAS: That's right.
16	COMMISSIONER YAKI: Now, to add, the other
17	reason why this was a serendipitous change is that we
18	were informed that it made more budgetary sense to not
19	be running and logistical sense not to be running 9 to
20	ten briefings a year as is.
21	So, if I recall, how originally the
22	genesis of this came about was a mutually beneficial
23	convergence of the fact that briefings at 1:00 o'clock
24	meant that Commissioner Melendez and I were leaving
25	after about an hour and a half of testimony at the

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	31
1	most.
2	And at the same time budget constraints
3	and the reality of time and personnel and the backlog
4	in our briefing reports date meant that we were
5	cutting back from a full schedule to about eight.
6	COMMISSIONER BRACERAS: That is right.
7	And I think there was a giant feeling that it was
8	important to produce quality reports, even if that
9	meant fewer reports, that we were going to exercise
10	quality over quantity.
11	CHAIRMAN REYNOLDS: I think that there are
12	good reasons to do this. I just want to say that
13	there will be some issue, some emerging issue, that
14	will come up that we will have to handle.
15	So there may be occasions where we deviate
16	from this. And I would assume that it would only be
17	under circumstances that are significant where we
18	would deviate.
19	COMMISSIONER KIRSANOW: I agree.
20	VICE CHAIRPERSON THERNSTROM: I have a
21	question. Oh, Pete, you do, too?
22	COMMISSIONER KIRSANOW: No.
23	VICE CHAIRPERSON THERNSTROM: If we look
24	back at the record of meetings, let's say, over the
25	last year, have there been months in which we could
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32 1 have skipped the business section of the meeting 2 without any cost to the functioning of the agency? 3 We're going to have quite a few months here in which we do not have a discussion of business. 4 5 COMMISSIONER BRACERAS: My concern is not 6 are limiting the business portion of the that we 7 meetings to the months that we would be briefing so much as it is that we make sure we satisfy ones like 8 this one, where we only do that and that when we have 9 10 conduct business in the other months, to those discussions are much shorter and streamlined. 11 12 I never anticipated that we would have months where we would probably never have to do any 13 The notion of having a separate business 14 business. 15 meeting was to take off the items on our agenda 16 without having to worry that speakers were being made to wait until we could have the full airing and not 17 business meeting be taken over 18 let our by the 19 briefing. 20 COMMISSIONER YAKI: And to underscore 21 Commissioner Braceras' point, I think I can point to more than several meetings at which due to the length 22 of the briefing or attendance or other matters that 23

24 intervened, we basically had to try and reschedule the 25 business portion of the meeting to a teleconference,

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33 1 which is always problematic at best with all of our 2 very divergent schedules. And those I always find to 3 be a poor substitute for the robust discussion that we 4 have in person at the Commission. 5 CHAIRMAN REYNOLDS: Vice Chair Thernstrom? 6 VICE CHAIRPERSON THERNSTROM: But, 7 Commissioner Yaki, that simply reinforces a concern of mine, which is that if we simply eliminate -- and I 8 9 understand what Commissioner Braceras has said. Look, 10 this will not necessitate eliminating business 11 discussions. But I don't want to structure it such 12 that we are having months in which we do not discuss business that is important and we end up on these 13 teleconferences. 14 COMMISSIONER BRACERAS: We'll make sure we 15 16 deal with it, but we have months where we have months where we have no briefings. For all the reasons that 17 18 - -19 VICE CHAIRPERSON THERNSTROM: Right. And that is a slightly different point, it seems to me, 20 21 than the one that comes through on this calendar. The

21 than the one that comes through on this calendar. The 22 one that comes through on this calendar, I mean, the 23 calendar suggests no business at the meetings at which 24 we are holding briefings. So I think it's important 25 not to --

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34 1 COMMISSIONER BRACERAS: We did offer that 2 with the knowledge that we will try to do business to 3 a minimum on --CHAIRMAN REYNOLDS: Commissioner Melendez? 4 5 COMMISSIONER MELENDEZ: Yes. It always 6 seemed to me that the business meeting was scheduled 7 I guess the question would be if you in the morning. scheduled all briefings in the morning -- and I always 8 9 wondered whether planning or not we were to in 10 accommodate the people that coming were to 11 participate in presentations at the briefing. 12 And it always seemed to Ι me always wondered why we didn't have a business meeting at 1:00 13 14 and then go as much into it so people could get out of 15 here at 3:00 and if you didn't accomplish what was on 16 the agenda, then you would just table it to the next 17 business meeting. At least you would get two hours of meeting after lunch and take of 18 business care 19 briefings in the morning if you were going to -- that would be the only scenario that I could see if you 20 21 were going to combine both of them. I would hate to see a business meeting in the morning than to try to 22 go through afternoon briefing. 23 I just think that the briefing was more 24 25 important than the business meeting. So I don't know

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	35
1	if we ever thought about that scenario.
2	CHAIRMAN REYNOLDS: If we are going to do
3	a briefing and also handle some business, we can pick
4	some topics that are not controversial, that is not
5	going to soak up a lot of time. So that's a way where
6	we could get some business done while at the same
7	time, at least on the same day, have a briefing.
8	VICE CHAIRPERSON THERNSTROM: Provided we
9	can, in fact, postpone the controversial issues that
10	come up like the one that has come up today with the
11	letter.
12	STAFF DIRECTOR MARCUS: If I may just
13	briefly respond to Commissioner Melendez's question,
14	we did consider flipping it and having the briefings
15	in the morning and the business meetings in the
16	afternoon. And, in fact, we tried that for a few
17	times.
18	The concern that was expressed by some
19	commissioners is that they felt it wasn't working
20	because we would lose the quorum during the business
21	meeting, the business meeting would fail; whereas, the
22	briefing would not by our guidelines require a quorum.
23	So that was the reason we switched it around last
24	time.
25	COMMISSIONER MELENDEZ: So did we break
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	36
1	for lunch? Does that have a big impact into trying to
2	come back after 1:00 or something like that? If you
3	just went straight through, would it
4	STAFF DIRECTOR MARCUS: Well, we have had
5	times where we have broken for lunch. I'm not sure if
6	we have had times where we didn't break for lunch.
7	COMMISSIONER YAKI: There have been more
8	times than not that we haven't.
9	STAFF DIRECTOR MARCUS: There have been
10	more times where we haven't?
11	COMMISSIONER YAKI: Yes. I would say
12	break for lunch is the exception, rather than the
13	rule. But just I don't think we need to beat this
14	horse anymore. I would say this is an imperfect
15	compromise amongst the many items that we have.
16	I think that the Chairman's point about we
17	can schedule nominal type business that we have to get
18	out that we need to get housekeeping reports,
19	whatever, out not controversial reports, but staff
20	director reports, whatever, during the days that we
21	have briefings.
22	But I do not want to see briefings
23	starting at 1:00 o'clock in the afternoon. It just
24	does not work for me. I need to get on the 5:30
25	flight. Everything else is usually all booked up.
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37 1 And as we accrete more toward the spring 2 and summer months, if you go to Dulles at 3:00 o'clock 3 in the afternoon, you're in for a nightmare of epic 4 proportions going through security. And I don't want 5 to leave early from these briefings because I find 6 them enjoyable and very thought-provoking and part of 7 why I enjoy being a commissioner, because it allows us to take heed of the important issues of the day. 8 And to say, "Well, you know, we're going 9 to put them in the afternoon because we can lose 10 quorum because we might have to leave" I think is a 11 12 disservice to the folks on the West Coast. VICE CHAIRPERSON THERNSTROM: Let me just 13 ask a question. So what we are talking about here is 14 15 both May and June being briefings? And we don't have 16 the next business, real business, discussion until 17 July 13th. Is that correct? STAFF DIRECTOR MARCUS: That is correct. 18

And it is an anomaly. The basic rule seems to be that we would alternate from month to month between business meetings and briefings.

VICE CHAIRPERSON THERNSTROM: Well, it is
 not true. September is business and then not until
 December 3rd again.

STAFF DIRECTOR MARCUS: The reason for the

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	38
1	first anomaly that you mentioned is that
2	COMMISSIONER KIRSANOW: We voted on it.
3	STAFF DIRECTOR MARCUS: it was a vote
4	last month to flip this month's meeting and next.
5	COMMISSIONER BRACERAS: Right. This month
6	was supposed to be the briefing.
7	STAFF DIRECTOR MARCUS: Right. So that
8	does create the unfortunate situation that there would
9	not be another business meeting until July.
10	VICE CHAIRPERSON THERNSTROM: Well, but we
11	have got the same thing between September and
12	December. Pete, I just don't see how we can go that
13	long without
14	COMMISSIONER BRACERAS: Well, again, you
15	know, my suggestion is to do the briefings first.
16	VICE CHAIRPERSON THERNSTROM: We can't
17	afford to lose our quorum, however, for business
18	meetings.
19	CHAIRMAN REYNOLDS: Ken, for those months
20	where we have back-to-back briefings, I mean, looking
21	at what's in your "In" basket now, is it possible for
22	you to determine if we could take care of housekeeping
23	matters during those two months?
24	STAFF DIRECTOR MARCUS: It is difficult to
25	assess because we seldom have a month where it doesn't
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	39
1	appear to me that there is a lot going on that it
2	would be useful to get commissioner input.
3	VICE CHAIRPERSON THERNSTROM: Yes,
4	exactly.
5	STAFF DIRECTOR MARCUS: If the question
6	is, if push comes to shove, can we do without
7	commissioner input for an extra 60 days, formal input,
8	I think we can try to do it. I don't see any of our
9	obligations that we would be disregarding if we did it
10	that way.
11	There would be state advisory committees
12	that staff would be ready to recharter but where the
13	charter would be delayed for 30 or 60 or 90 days
14	because we don't have a meeting. And there might be
15	occasional issues where input would be useful and we
16	can only get it informally.
17	COMMISSIONER BRACERAS: Why don't you just
18	do November and December?
19	STAFF DIRECTOR MARCUS: I don't see any
20	reason why. It might have been inadvertent that we
21	had them in this order. The "Minorities and Special
22	Education" had been voted for November 9, but there is
23	no reason that I can think of why they wouldn't be
24	switched.
25	COMMISSIONER BRACERAS: Well, just flip
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1	them and then for the understanding that there may be
2	
3	CHAIRMAN REYNOLDS: Commissioner Heriot?
4	COMMISSIONER HERIOT: I am new here, but I
5	am a bit confused. I am feeling somewhat
6	uncomfortable with all of this. Civil rights issues
7	haven't gotten any less important, and we aren't being
8	paid any less money.
9	It seems to me that why don't we just
10	schedule telephone conferences, but why don't we then
11	start, you know, an hour earlier? We started at 9:30
12	today. If we started at 8:30, we could get more done.
13	Again, I am willing to be here as often as
14	is necessary to get the job done. And I'm not feeling
15	very comfortable with a notion of cutting back on any
16	kind of project.
17	CHAIRMAN REYNOLDS: Commissioner Heriot's
18	suggestions, some of them, have been considered; for
19	example, starting earlier. Some of us are willing to
20	do that. Some of us are not.
21	COMMISSIONER BRACERAS: Well, also on
22	cutting back, we are not trying to do. We are putting
23	quality over quantity. I know it is expensive, but
24	they were what we had before. And they were not based
25	on personal convenience but, rather, the reality that
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41 1 we can only afford to do a certain number of things. 2 CHAIRMAN REYNOLDS: Well, I think that a significant driver in this conversation has to do with 3 4 schedules, people feeling that they need to be home, 5 people who believe that they need to be at the airport 6 by a certain time. And that is having its effect on 7 how we do business. Vice Chair Thernstrom? Then Commissioner 8 9 Kirsanow. VICE CHAIRPERSON THERNSTROM: Look, I take 10 very seriously what the Staff Director just said, that 11 12 a month rarely goes by in which there are not important issues having to do with the functioning of 13 14 this agency that need to be discussed. 15 And I don't think that these telephone 16 conference calls from our experience with them in the 17 They are an exercise in past are a substitute. frustration. 18 19 CHAIRMAN REYNOLDS: Well, they are less effective. 20 21 VICE CHAIRPERSON THERNSTROM: They are 22 really less effective. 23 They CHAIRMAN **REYNOLDS**: are less effective, but we still manage to get things done. 24 25 It's not the --**NEAL R. GROSS** COURT REPORTERS AND TRANSCRIBERS 1323 RHODE ISLAND AVE., N.W. (202) 234-4433 WASHINGTON, D.C. 20005-3701 www.nealrgross.com

	42
1	VICE CHAIRPERSON THERNSTROM: We do, but I
2	don't think that they answer the problem that we're
3	creating here.
4	COMMISSIONER BRACERAS: If I may, I mean,
5	why do they not answer the problem?
6	VICE CHAIRPERSON THERNSTROM: Because
7	there is a world of difference between the conference
8	calls and meeting in
9	COMMISSIONER BRACERAS: No, that is not my
10	question. Let me finish my question.
11	VICE CHAIRPERSON THERNSTROM: I'm sorry.
12	COMMISSIONER BRACERAS: Why does it not
13	answer the problem? Pass a motion where some months
14	there are business meetings and some months there are
15	briefings first, business meetings second.
16	VICE CHAIRPERSON THERNSTROM: If we can
17	keep the quorum for the business meetings. That was
18	the issue. I raised that question only because the
19	Staff Director raised that question of concern about
20	keeping a quorum for the business meeting when the
21	business meeting is not first thing.
22	COMMISSIONER BRACERAS: Well, right. And
23	that is going to happen sometimes. There is really no
24	other way.
25	CHAIRMAN REYNOLDS: Commissioner Kirsanow?
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	43
1	Then Commissioner Melendez.
2	COMMISSIONER KIRSANOW: I am not sure that
3	the views being expressed are necessarily in conflict.
4	I think they are reconcilable.
5	I agree with Commissioner Heriot that, you
6	know, we need to get these things done. And I'm not
7	sure why we are focused on the tail end of the day.
8	Why not start at 8:00? Why not start at 7:30? Get
9	the business meetings done when we've got
10	COMMISSIONER BRACERAS: The Vice Chair
11	doesn't want to.
12	COMMISSIONER KIRSANOW: Well, we have got
13	
14	VICE CHAIRPERSON THERNSTROM: 7:30, no, I
15	don't.
16	COMMISSIONER KIRSANOW: to go when we
17	know we have a quorum and then start the briefing. I
18	don't want to rush the briefings so that we have
19	sufficient time to get to a business meeting.
20	I think the briefings are the guts of what
21	we do. And, frankly, I mean, it has worked to some
22	degree in the past, not perfectly, but my
23	understanding was before I got to the Commission, I
24	think, before anyone else here got onto the
25	Commission, the Commission had traditionally had
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44 1 day-long meetings. And I have got to believe, with 2 all due respect to everybody here, -and Ι am sensitive to everyone's schedule. 3 I'm not making any comments with respect to anybody's schedule, but I 4 5 to believe that those commissioners had have qot 6 schedules that they tried to accommodate also. So I am in favor of having this schedule 7 where we have got business meetings or days that are 8 9 devoted solely to business, but I don't think that we can go more than a month without addressing some 10 11 business. 12 And I don't see why we can't front load those situations. Everyone gets in on Thursday night 13 14 anyway or most often people get in on Thursday night, 15 maybe not all the time. And there may be occasions 16 when we have one or two commissioners who aren't 17 That's happened in the past. But we still present. have a quorum. We can conduct the business. 18 19 I think we should endeavor to get as much we can while we are here face to face. 20 done as 21 Conference calls are a poor substitute. COMMISSIONER YAKI: I agree. 22 23 CHAIRMAN REYNOLDS: Commissioner Yaki? COMMISSIONER YAKI: Well, since we are now 24 25 in the realm of throwing everything out on the table, **NEAL R. GROSS** COURT REPORTERS AND TRANSCRIBERS 1323 RHODE ISLAND AVE., N.W.

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	45
1	I have always said on more than one occasion that I
2	did not see why if we had to have a situation where we
3	needed to transact business and we had a rather
4	lengthy briefing, briefing schedule, with adequate
5	notice, we could break it up and have the business
6	portion Thursday afternoon.
7	COMMISSIONER BRACERAS: We did that
8	before. I thought that went very well.
9	COMMISSIONER YAKI: I mean, we are flying
10	out. We have to fly out Wednesday, rather than
11	Thursday, but I would rather do that than have to be
12	flying out on Saturday.
13	CHAIRMAN REYNOLDS: Okay. What does that
14	do to our budget.
15	VICE CHAIRPERSON THERNSTROM: Jennifer,
16	can you do that?
17	STAFF DIRECTOR MARCUS: It does cost money
18	to have people in for an extra night, but it's not
19	going to bust the budget.
20	CHAIRMAN REYNOLDS: All right. Any other
21	thoughts? Commissioner Heriot?
22	COMMISSIONER HERIOT: I teach a class
23	Wednesday night. I will in the future. I actually
24	teach it Thursday nights these days, but I took the
25	Red Eye this morning. But as long as it's late enough
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	46
1	in the afternoon, I can do that.
2	CHAIRMAN REYNOLDS: Vice Chair Thernstrom?
3	VICE CHAIRPERSON THERNSTROM: Well, the
4	one other thought in terms of this break for lunch, I
5	mean, if everybody leaves the building and goes to a
6	restaurant, it becomes a real break. If we brought in
7	food and had a continuous meeting, we would get a lot
8	more done.
9	COMMISSIONER YAKI: Was there a catering
10	budget request in the appropriations?
11	(Laughter.)
12	VICE CHAIRPERSON THERNSTROM: We can all
13	make this a brown bag affair. We can all chip in,
14	whatever, but I think if we're going to
15	COMMISSIONER YAKI: The no-doughnut rule?
16	VICE CHAIRPERSON THERNSTROM: We need to
17	have a
18	COMMISSIONER YAKI: We need some lobbyist
19	to hang around here.
20	VICE CHAIRPERSON THERNSTROM: There are
21	ways of getting more work done when we are here.
22	COMMISSIONER MELENDEZ: I guess the
23	question would be, how early can we start the briefing
24	that is acceptable to all of us? I mean, on Capitol
25	Hill, they have 8:00 o'clock maybe they're having
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	47
1	briefings because of their schedule.
2	So I don't see why we can't start at 8:00,
3	run through lunch. I mean, if we had to pay for our
4	own sandwiches right after the briefing and have a
5	working meeting while we have somebody run down to the
6	deli, that might work also.
7	I think we are looking at a time frame
8	from something like 8:30 to 2:30 and trying to squeeze
9	both the briefing meeting and just a meeting into all
10	of that. I think it can all be done, but we have to
11	all agree to 8:30 to 2:30 and then work right through
12	lunch because I also have a commitment on Wednesday
13	nights that's very hard for me to that's why I
14	travel out here on Thursday. I have many meetings on
15	Wednesday evenings. That's difficult for me.
16	CHAIRMAN REYNOLDS: Okay. It sounds like
17	we have at least two competing ideas. One would be to
18	start on Thursday afternoon. The other would be to
19	start early, 8:30 to 2:30. Now, of those two options
20	
21	COMMISSIONER TAYLOR: Mr. Chair? As to
22	that second option, let me add these two thoughts.
23	The first is that I don't think as a body we have
24	focused in the past on being as efficient as possible
25	with the use of our time. That just hasn't been one
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	48
1	of our goals. I think it should be. And that has
2	caused part of the problem. And I think as a
3	COMMISSIONER YAKI: This is government
4	mystery. I don't know what you are talking about.
5	COMMISSIONER TAYLOR: I was going to say
6	it's a governmental body. Unfortunately, if you just
7	create more time and don't focus on efficiency, you
8	tend to just fill in the time, rather than focusing on
9	efficiency.
10	COMMISSIONER YAKI: Private sector folks.
11	COMMISSIONER TAYLOR: And so for that
12	reason, I would
13	VICE CHAIRPERSON THERNSTROM: This is a
14	shocking statement.
15	COMMISSIONER TAYLOR: I would be in
16	support of the second proposal, focusing on
17	Commissioner Melendez's suggestion that we start the
18	briefings early. We have business meetings one month.
19	We have a briefing the next month. We start the
20	briefing early in the morning. We are all prepared to
21	work through lunch for two and a half, three hours
22	after the briefings.
23	And I suspect if we do all of those things
24	and focus on being efficient and using our time
25	wisely, we will have plenty of time to accomplish our
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3       approach is sound in theory. The one thing, thou         4       that I want to point out in practice, I mean, when         5       deal with controversial issues, it takes up a lot         6       time. When we deal with noncontroversial issues, I         7       the calendar, it takes up a lot of time.         8       And we have not demonstrated meanstraint. We will discuss important issues to deal         9       restraint. We will discuss important issues to deal         10       And we will discuss issues that are not weak         11       important. We can spend a lot of time on them.         12       So, in theory, I think we should try it         13       think, but okay. Well, she beat you.         14       COMMISSIONER HERIOT: I have just         15       sentence to say, and that is that with issues         16       controversial as some of those that we discussed,         17       is important to be collegial and let everyone here         18       their say. And that interferes sometimes we         19       efficiency, but I would go with collegiality of         20       efficiency.         21       CHAIRMAN REYNOLDS: And to add to the         22       because of well, when I started here, there wa         23       lot of well, in the past, there had been a	49	
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	50
1	their say. We bend over backwards to ensure that
2	people have an opportunity to have their say. And one
3	of the costs is meetings that tend to drag on.
4	Commissioner Yaki?
5	COMMISSIONER YAKI: I would just like to
6	end this conversation by saying there are good ideas,
7	let's just get this thing done with, give discretion
8	to you and the Staff Director as we go along to figure
9	out what the business is like for a particular month
10	and whether we need to do X or Y, communicate that
11	early enough to the commissioners, and move on.
12	CHAIRMAN REYNOLDS: Is everyone
13	comfortable with that approach?
14	VICE CHAIRPERSON THERNSTROM: Yes.
15	COMMISSIONER TAYLOR: Yes.
16	COMMISSIONER HERIOT: So we are reserving
17	the possibility of having Thursday meetings?
18	COMMISSIONER YAKI: Yes.
19	COMMISSIONER HERIOT: And early meetings?
20	CHAIRMAN REYNOLDS: Or early, or early,
21	and/or early.
22	VICE CHAIRPERSON THERNSTROM: Wait a
23	minute. How late on a Thursday so that Gail Heriot
24	can get here? How late on a Thursday could we start a
25	meeting? I don't want to start a meeting without
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	51
1	Gail.
2	COMMISSIONER HERIOT: If worse comes to
3	worst, I could take the Red Eye on Wednesday.
4	VICE CHAIRPERSON THERNSTROM: No.
5	COMMISSIONER YAKI: I would say a 5:00 to
6	7:00 meeting is probably doable given that the
7	earliest flights from the East to the West Coast start
8	about 6:30-7:00 o'clock in the morning. They get in
9	about 3:00.
10	COMMISSIONER HERIOT: From San Diego, they
11	get in about like from 3:30.
12	COMMISSIONER YAKI: Yes. And then you
13	have to
14	VICE CHAIRPERSON THERNSTROM: It's not
15	that late.
16	COMMISSIONER YAKI: rush hour. By the
17	time you get here, 5:00 o'clock would be
18	COMMISSIONER TAYLOR: 5:00 o'clock?
19	COMMISSIONER YAKI: Yes.
20	COMMISSIONER HERIOT: I can meet at 5:00
21	o'clock. And, again, I can take the Red Eye. I think
22	that would be
23	STAFF DIRECTOR MARCUS: The one point I
24	would add is that if the meetings go late, there is
25	some point at which there are additional fees that we
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ĺ	52
1	incur, both for overtime court reporting and also for
2	those employees who are required to be paid overtime
3	at a certain hour. So that's just one thing we have
4	to balance in.
5	COMMISSIONER YAKI: Just keep that in
6	mind.
7	CHAIRMAN REYNOLDS: Yes. We will keep
8	that in mind when we make our decisions.
9	COMMISSIONER MELENDEZ: I just don't see
10	how I can get here any earlier. I mean, I took the
11	6:20 through San Francisco on United. I got here to
12	Dulles, I think it was I got to the hotel at 6:00
13	o'clock. So I'm just saying that's the earliest I
14	COMMISSIONER YAKI: The one down side
15	about trying to do the Thursday is if there is any
16	weather delay on the West Coast or East Coast.
17	VICE CHAIRPERSON THERNSTROM: Yes. I
18	think that Thursday is
19	COMMISSIONER YAKI: One time I was
20	supposed to do a conference call with you guys at
21	4:00, thinking my plane landed at 3:15. My plane
22	landed at 5:00 p.m.
23	VICE CHAIRPERSON THERNSTROM: Yes. I
24	think that Thursday is unrealistic. I really do. It
25	took me six and a half hours to get here yesterday
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53 1 from Boston because --2 COMMISSIONER YAKI: That is because you were bicycling. 3 4 (Laughter.) 5 VICE CHAIRPERSON THERNSTROM: Yes, I know. The plane was bicycling. 6 7 CHAIRMAN REYNOLDS: Okay. We will go with Commissioner Yaki's recommendation essentially. 8 The 9 motion that is on the table right now is to vote for the -- I am going to regret this. Did we resolve the 10 issue of whether we want to flip the November and 11 12 December? VICE CHAIRPERSON THERNSTROM: 13 No, we didn't, but we should do that. 14 15 CHAIRMAN REYNOLDS: Okay. So is everybody 16 comfortable switching the order so that on the 17 November 9th --COMMISSIONER YAKI: Remember, December 3 18 19 is a Monday. 20 CHAIRMAN REYNOLDS: I'm sorry? 21 COMMISSIONER YAKI: December 3 is а Remember, we did that because Jennifer's and 22 Monday. 23 Peter's term may expire at the end of that week. And we wanted to do it before then so we could all do Auld 24 25 Lang Syne or Welcome Back or do a roast or just heave **NEAL R. GROSS** COURT REPORTERS AND TRANSCRIBERS 1323 RHODE ISLAND AVE., N.W. (202) 234-4433 WASHINGTON, D.C. 20005-3701 www.nealrgross.com

	54
1	them out the door.
2	CHAIRMAN REYNOLDS: Okay.
3	COMMISSIONER YAKI: Okay. So I don't know
4	if that has a consequence for how we schedule
5	CHAIRMAN REYNOLDS: We can still throw
6	them out the door if the briefing is moved to the 3rd.
7	COMMISSIONER YAKI: Yes. I have no
8	objection.
9	CHAIRMAN REYNOLDS: Okay. So we are going
10	to vote.
11	COMMISSIONER MELENDEZ: Mr. Chairman?
12	CHAIRMAN REYNOLDS: Mr. Melendez?
13	COMMISSIONR MELENDEZ: For August, do we
14	have a date yet or is that something we decide after?
15	CHAIRMAN REYNOLDS: No, we don't.
16	COMMISSIONER YAKI: Yes. How come we
17	don't have a date?
18	STAFF DIRECTOR MARCUS: We have not
19	previously had an agreement to have this briefing in
20	August.
21	COMMISSIONER YAKI: Usually we don't do
22	August.
23	STAFF DIRECTOR MARCUS: Usually we don't
24	do August. The idea of having an August briefing
25	would be a way of ensuring that we don't have
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55 1 briefings --2 COMMISSIONER YAKI: It's so hot here in 3 August. Oh, 4 VICE CHAIRPERSON THERNSTROM: you 5 know, violins are playing over here. CHAIRMAN **REYNOLDS**: 6 We have air 7 conditioning. I think that we can handle it. Folks, we need to bring this --8 9 COMMISSIONER YAKI: The Bay area, man. 10 We've got --CHAIRMAN REYNOLDS: We need to bring this 11 12 to a close. So let's vote on the --13 COMMISSIONER YAKI: I move that we adopt the proposed calendar as amended with the flip of the 14 November and December meetings with instructions to 15 16 the Chairman and the Staff Director as appropriate to 17 determine whether we need early starts on any of the 18 days that we have briefings. 19 CHAIRMAN REYNOLDS: Is there a second? 20 COMMISSIONER HERIOT: I am still confused. How does this calendar differ from the calendar that 21 existed before? 22 23 CHAIRMAN REYNOLDS: Does anyone have the original? 24 25 COMMISSIONER YAKI: Yes. The original --**NEAL R. GROSS** COURT REPORTERS AND TRANSCRIBERS 1323 RHODE ISLAND AVE., N.W. (202) 234-4433 WASHINGTON, D.C. 20005-3701 www.nealrgross.com

	56
1	STAFF DIRECTOR MARCUS: The second page of
2	this document shows the existing briefing schedule.
3	COMMISSIONER HERIOT: Okay.
4	CHAIRMAN REYNOLDS: So we are changing
5	August
6	COMMISSIONER HERIOT: I get it. Never
7	mind.
8	CHAIRMAN REYNOLDS: Okay. Let's take a
9	look at our calendars for August. Pick a date.
10	COMMISSIONER MELENDEZ: How about the
11	10th?
12	CHAIRMAN REYNOLDS: Okay. The 10th is on
13	the table. Does everyone have a calendar?
14	VICE CHAIRPERSON THERNSTROM: I'm looking
15	for mine. Hold on.
16	COMMISSIONER HERIOT: I'm okay. I can
17	remember my calendar for August.
18	VICE CHAIRPERSON THERNSTROM: She's lying
19	on a beach.
20	COMMISSIONER BRACERAS: I can only come
21	for the 24th in August or the 31st.
22	COMMISSIONER YAKI: The 31st?
23	COMMISSIONER BRACERAS: Oh, you're right.
24	CHAIRMAN REYNOLDS: So the 10th doesn't
25	VICE CHAIRPERSON THERNSTROM: What dates
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	57
1	are we talking about?
2	CHAIRMAN REYNOLDS: What about the 17th?
3	COMMISSIONER KIRSANOW: Twenty-fourth.
4	COMMISSIONER YAKI: Jennifer said she
5	can't do the 17th.
6	COMMISSIONER BRACERAS: I've got stuff
7	going on that day.
8	CHAIRMAN REYNOLDS: Okay. The 24th?
9	COMMISSIONER KIRSANOW: I can do the 24th.
10	COMMISSIONER HERIOT: Is the 10th out?
11	CHAIRMAN REYNOLDS: Yes.
12	COMMISSIONER YAKI: Is the 3rd out?
13	COMMISSIONER HERIOT: Then I can do any
14	date.
15	COMMISSIONER YAKI: Is the 3rd out?
16	COMMISSIONER KIRSANOW: No.
17	CHAIRMAN REYNOLDS: We didn't consider the
18	3rd.
19	COMMISSIONER YAKI: Why didn't we consider
20	
21	COMMISSIONER BRACERAS: The 25th
22	COMMISSIONER HERIOT: The 3rd is out for
23	me.
24	COMMISSIONER YAKI: Wait, wait, wait.
25	COMMISSIONER BRACERAS: I am basically
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	58
1	booked.
2	VICE CHAIRPERSON THERNSTROM: Say that
3	again, Jennifer. I'm sorry.
4	COMMISSIONER YAKI: Jennifer just
5	basically said, "I'm irrelevant in this discussion."
6	CHAIRMAN REYNOLDS: Okay, folks. We need
7	to end this.
8	COMMISSIONER MELENDEZ: September is the
9	21st for a meeting in September. So it would be about
10	a month.
11	COMMISSIONER KIRSANOW: Twenty-fourth.
12	COMMISSIONER MELENDEZ: Twenty-fourth?
13	That would work.
14	CHAIRMAN REYNOLDS: Okay. Twenty-fourth,
15	going once. Going twice. Gone. It's the 24th of
16	August. Please let's make that change.
17	VICE CHAIRPERSON THERNSTROM: There is
18	this horrible groaning over there.
19	CHAIRMAN REYNOLDS: Okay. So Commissioner
20	Yaki has made the motion. I second it. We have had
21	the discussion, I hope.
22	STAFF DIRECTOR MARCUS: May I just ask by
23	way of clarification whether Commissioner Yaki's
24	motion to give a certain amount of discretion to the
25	Chairman and the Staff Director would enable us to
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	59
1	schedule a business meeting on one of the days
2	currently scheduled only for a briefing if it were
3	necessary to deal with
4	COMMISSIONER YAKI: Yes, yes.
5	STAFF DIRECTOR MARCUS: Thank you.
6	CHAIRMAN REYNOLDS: Okay. All in favor
7	please signify by saying aye.
8	(Whereupon, there was a chorus of "Ayes.")
9	CHAIRMAN REYNOLDS: Any opposition?
10	(No response.)
11	CHAIRMAN REYNOLDS: Any abstentions?
12	(No response.)
13	CHAIRMAN REYNOLDS: The motion carries
14	unanimously.
15	Vice Chair Thernstrom, I did not know
16	where you left off. So where are we?
17	VICE CHAIRPERSON THERNSTROM: We are
18	COMMISSIONER YAKI: Pretty much nowhere.
19	VICE CHAIRPERSON THERNSTROM: No. That's
20	not true. Hold on a second.
21	COMMISSIONER YAKI: We did the Website
22	updates.
23	VICE CHAIRPERSON THERNSTROM: Yes. We
24	have done the Website updates.
25	COMMISSIONER YAKI: We have not done the
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	60
1	launch of the Website.
2	VICE CHAIRPERSON THERNSTROM: Procedures
3	for briefing reports.
4	CHAIRMAN REYNOLDS: Okay.
5	COMMISSIONER YAKI: Wouldn't we rather
6	launch the Website before we get into that.
7	CHAIRMAN REYNOLDS: Okay. So we did not
8	okay.
9	-Anti-Semitism Public Education Campaign Web Pages
10	CHAIRMAN REYNOLDS: On January 20th, 2006,
11	the Commission voted to have the Staff Director
12	produce public education campaign materials to
13	communicate with college students to educate them
14	about their rights and about the available remedies in
15	the event they face anti-semitic discrimination on
16	campus.
17	Staff worked with the GPO to develop a
18	poster and flyer, which the Commission unanimously
19	approved on July 28th, 2006. More importantly, staff
20	also developed a campus anti-semitism Website, which
21	will be situated within the Commission's general
22	Website at www.usccr.gov. The Commission approved the
23	new Website on March 9th, 2007, agreeing that the
24	Website should be launched during this meeting.
25	This campaign has already received a great
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	61
1	deal of favorable attention as well as support from
2	countless organizations within both the higher
3	education community and the Jewish community.
4	Yesterday, for example, one national higher education
5	association praised this campaign as momentous.
6	We are pleased to launch the Website this
7	morning. The particulars, Michele, please press the
8	button launching this. Drum roll, please. Very good.
9	STAFF DIRECTOR MARCUS: And we are live.
10	(Applause.)
11	CHAIRMAN REYNOLDS: Once again I would
12	like to thank the staff for its excellent work in
13	putting together the materials and the Website.
14	VICE CHAIRPERSON THERNSTROM: We all thank
15	the staff.
16	CHAIRMAN REYNOLDS: Okay.
17	CHAIRMAN REYNOLDS: If I am correct, we
18	are up to procedures for briefing reports.
19	VICE CHAIRPERSON THERNSTROM: Yes.
20	-Procedures for Briefing Reports
21	CHAIRMAN REYNOLDS: I would like to move
22	well, the working group spent quite a bit of time
23	coming up with various proposals. We did not reach a
24	consensus in terms of what the procedure should be.
25	I am going to move to amend our policies
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1 on national projects to provide these procedures for all briefings. All briefings will be subject to the requirement of a concept paper, a defame and degrade review, commissioner review of the initial draft of 5 the report, external review of the report, and final 6 revision of the report.

7 Editorial review and legal sufficiency will be provided when they are appropriate and on a 8 9 case-by-case basis at the discretion of the Staff Affected agency review will be used when 10 Director. 11 there is another agency that is affected by our report 12 to the same extent as other national office reports.

Also under this motion, once a briefing 13 14 report with findings and recommendations is submitted be conducted 15 for a vote, the vote would in а 16 bifurcated fashion. Commissioners would first vote to 17 approve part A of the report, what Commissioner Braceras has called the clearinghouse portion of the 18 19 containing the executive report, summary, а 20 description of the topic the and summary of 21 proceedings as well as Commission's questions.

Commissioners would then vote on part B of 22 23 would the report. This vote consist of an 24 item-by-item on each finding and each vote 25 Those votes receiving a majority vote recommendation.

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63 1 would be included in the report with a vote tally and 2 a sentence explaining any opposition vote for that 3 item. 4 The ability of commissioners to provide 5 concurring or dissenting statements would not be affected by this policy. 6 7 Is there a second? COMMISSIONER YAKI: Point of order. 8 9 CHAIRMAN REYNOLDS: Yes? 10 COMMISSIONER YAKI: I don't have a copy of 11 that motion in my binder. Was that sent later? 12 CHAIRMAN REYNOLDS: This is on the fly. This is something that after looking at all of the 13 motions that came down, I am putting this one on the 14 table since we didn't have a consensus. 15 16 COMMISSIONER YAKI: Can we get copies of 17 that so I could read it more carefully --CHAIRMAN REYNOLDS: 18 Sure, sure. 19 COMMISSIONER YAKI: -- before offering 20 even comment on it? 21 STAFF DIRECTOR MARCUS: It will take a few minutes to get copies made. 22 23 CHAIRMAN REYNOLDS: Okay. COMMISSIONER YAKI: I would just ask as a 24 25 point of courtesy that whenever we have new motions on **NEAL R. GROSS** COURT REPORTERS AND TRANSCRIBERS 1323 RHODE ISLAND AVE., N.W. (202) 234-4433 WASHINGTON, D.C. 20005-3701 www.nealrgross.com

	64
1	items, that they be distributed prior to the meeting,
2	if possible, at the day of, or anything that basically
3	is sent Thursday on, I would appreciate it if it were
4	available in hard copy at each commissioner's place,
5	desk on Friday mornings because it is very difficult
6	to get to a printer when you're in a hotel.
7	CHAIRMAN REYNOLDS: No. I think that that
8	is a well, as a rule, we generally distribute
9	motions ahead of time, but yesterday sitting down and
10	looking at what we had, I decided to put this on the
11	table to jump-start the conversation.
12	But you are right. It would be best if we
13	and to the extent possible provide hard copies to all
14	the commissioners.
15	VICE CHAIRPERSON THERNSTROM: Yes. I
16	mean, this is very difficult to deal with as simply in
17	oral form here.
18	CHAIRMAN REYNOLDS: Yes. We are going to
19	table this and move to strategic planning.
20	-Strategic Planning
21	CHAIRMAN REYNOLDS: The draft strategic
22	plan was approved by the commissioners and was sent to
23	the Office of Management and Budget. The comments
24	made by OMB are included in the draft and appear in
25	the gray boxes to the right of the text of the report.
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	65
1	The most important change was to
2	strengthen and clarify the measures to hold the agency
3	accountable for results before submitting the
4	strategic plan to the appropriate congressional
5	committees.
6	The additional changes by OMB, comments,
7	must be approved by the commissioners. At our last
8	meeting, the commissioners agreed to table the motion
9	until today.
10	I would like to move that the Commission
11	adopt the proposed preliminary draft strategic plan
12	distributed to the commissioners on March 1st of 2007
13	subject to one change. Instead of requiring a
14	50-state SAC report by 2010, we will require a
15	multi-SAC report based on as many SACs as we have been
16	able to charter by that time.
17	Please note that approval of this motion
18	does not constitute approval of the final strategic
19	plan as the draft strategic plan remains preliminary
20	and must be further vetted by OMB and Congress.
21	Is there a second?
22	COMMISSIONER KIRSANOW: Second.
23	CHAIRMAN REYNOLDS: Discussion?
24	COMMISSIONER MELENDEZ: Mr. Chairman,
25	Commissioner Melendez.
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	66
1	I had asked a number of questions to the
2	Staff Director on the strategic plan. And he did
3	answer me on many of those questions, but basically
4	some of the questions I asked were whether or not some
5	of the I don't know whether you call them goals within
6	the strategic plan were actually realistic, you know.
7	And I think his answer to many of the
8	questions I asked was that they're ambitious. So
9	whether that means the same thing, you know, but I'm
10	just saying that as it stands now, I don't really
11	support. I think that it still needs some work on
12	this plan.
13	That's just my opinion. So I just wanted
14	to say that.
15	CHAIRMAN REYNOLDS: Your opinion is
16	important. And I guess I would respond, in part, by
17	saying that this is still preliminary. And there
18	still will be opportunities to improve it.
19	COMMISSIONER MELENDEZ: Right. Just
20	another comment because we have a new commissioner.
21	Also, I don't know if she has had an opportunity to
22	actually go through the plan herself because I
23	remember when I came on this Commission, there were
24	some issues that I had just come on as a new
25	commissioner. And I asked for some like table of the
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67 1 month so that I had an opportunity to kind of go 2 through it. And they gave me two weeks on -- I forgot what that issue was but the same situation as facing 3 us here with a new commissioner. 4 5 think everybody should So Ι have an opportunity. I know everybody is busy, but I am not 6 7 if everybody has totally gone through my sure questions that I had with the Staff Director on this 8 9 plan and also maybe have some yourself. I'm just laying that out there. 10 So I just want you to consider that in 11 12 this motion because this is really a step forward where we're going here with the Commission and has to 13 do with budgeting issues that make it either realistic 14 15 to attain whatever is in this plan. 16 And I just see our budget going kind of 17 the opposite direction as to what our ambitious vision 18 is So Ι just think that all the here. of 19 commissioners have to kind of take that into account as they vote on this. 20 21 And if you do need more time, I would suggest you consider that in your motion. 22 Thank you. 23 CHAIRMAN REYNOLDS: Other comments? (No response.) 24 25 Okay. Did we have a CHAIRMAN REYNOLDS: NEAL R. GROSS COURT REPORTERS AND TRANSCRIBERS 1323 RHODE ISLAND AVE., N.W. (202) 234-4433 WASHINGTON, D.C. 20005-3701 www.nealrgross.com

	68
1	second?
2	COMMISSIONER KIRSANOW: Yes.
3	CHAIRMAN REYNOLDS: Okay. Are we ready to
4	vote? All in favor please signify by saying aye.
5	(Whereupon, there was a chorus of "Ayes.")
6	CHAIRMAN REYNOLDS: Any opposition?
7	COMMISSIONER MELENDEZ: Opposed.
8	CHAIRMAN REYNOLDS: Any abstentions?
9	(Whereupon, there was a show of hands.)
10	CHAIRMAN REYNOLDS: Okay. Please let the
11	record reflect that Commissioner Yaki abstained from
12	the vote, Commissioner Melendez voted against the
13	motion, and the remaining commissioners voted in favor
14	of it. So the motion carries.
15	COMMISSIONER YAKI: Do you want to break?
16	VICE CHAIRPERSON THERNSTROM: He says
17	hopefully.
18	CHAIRMAN REYNOLDS: Yes. Let's take a
19	five-minute break.
20	(Whereupon, the foregoing matter went off
21	the record at 10:54 a.m. and went back on the record
22	at 11:07 a.m.)
23	CHAIRMAN REYNOLDS: On the record. Okay.
24	Everyone should have in front of them a copy of the
25	motion. Jennifer, are you there?
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	69						
1	COMMISSIONER BRACERAS: I'm here.						
2	CHAIRMAN REYNOLDS: Very good and,						
3	Jennifer, did you receive the email?						
4	COMMISSIONER BRACERAS: No, I guess not.						
5	CHAIRMAN REYNOLDS: Okay. You guess not.						
6	COMMISSIONER BRACERAS: I received the						
7	calendar						
8	CHAIRMAN REYNOLDS: Okay. The motion,						
9	well, we're at the discussion point. Comments?						
10	Concerns? Commissioner Heriot.						
11	COMMISSIONER HERIOT: I just have a						
12	question in that I'm not familiar some of the jargon						
13	here. When you refer to an external review of the						
14	report, who is the external reviewer?						
15	CHAIRMAN REYNOLDS: Staff Director. Well,						
16	that's not the answer. Please respond to Commissioner						
17	Heriot.						
18	STAFF DIRECTOR MARCUS: The Commission						
19	adopted a procedure within the last few months under						
20	which we have new objectivity criteria for Commission						
21	reports including briefing reports as well as other						
22	reports. Under those procedures, the Staff Director						
23	is required to make certain certifications about						
24	objectivity procedural issues such as the balance of						
25	speakers. After the Staff Director makes those						
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70 1 certifications, the certification is then reviewed by 2 an outside reviewer who may be either a member of the 3 State Advisory Committee or an outside paid consultant 4 selected by the Staff Director. 5 COMMISSIONER HERIOT: Okay. So this is at the Staff Director's discretion. 6 7 STAFF DIRECTOR MARCUS: That's correct. COMMISSIONER: And it's not substantive. 8 9 STAFF DIRECTOR MARCUS: People have -- I find difficult sometimes the distinction between what 10 is called "substantive" 11 and what's called 12 "procedural." It does not deal with whether the content of the report is good or bad or problematic. 13 goes to whether the determinations of whether 14 Ιt 15 certain procedures have been applied to ensure the 16 objectivity of the report. 17 COMMISSIONER HERIOT: Such as? STAFF DIRECTOR MARCUS: Such 18 as а 19 numerical balance of varying and opposing points of 20 view. 21 CHAIRMAN REYNOLDS: Okay. Commissioner Kirsanow, did you have a comment or a question? 22 23 COMMISSIONER KIRSANOW: What would be the effective date of this if it passed? 24 25 CHAIRMAN REYNOLDS: Ι would assume it NEAL R. GROSS COURT REPORTERS AND TRANSCRIBERS 1323 RHODE ISLAND AVE., N.W. (202) 234-4433 WASHINGTON, D.C. 20005-3701

would be	today	since	we h	ave		
	CO	MMISSI	ONER	KIRSANO	W:	Let

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specific. Any briefing reports that are in the pipeline, would it apply to this or would it only apply prospectively to briefing that occur hence forth.

STAFF DIRECTOR MARCUS: 7 This is a very good and difficult question and probably one that we 8 should try in a more formalized way to bring. 9 It has been my understanding that all of the recent prior 10 decisions on procedure both in the iterations of AI 1-11 12 6 and the motions apply to those activities that take Now that's a 13 place after the date of the approval. little bit more complicated than it sounds in that 14 some of the procedures relate to what happens at the 15 16 briefing itself. So it applies to all of the 17 briefings that take place afterwards. Some of them apply to the national planning for the briefing which 18 19 takes place two years in advance.

COMMISSIONER KIRSANOW: I'm 20 sorry for 21 interrupting, Mr. Staff Director. The one thing that 22 I see has not been done or may not have been done, 23 I'm not sure, for some of them, it may have been, in terms of this motion for any ending briefings, that is 24 25 briefings we've already had and that are waiting the

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71

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1 production of a report, is the motion of the concept 2 I don't recall getting concept papers paper. on 3 briefings that we've had already. Maybe I -- I know 4 we've gotten one from statutory report. I think we 5 got something, an explanation, of what we're doing with respect to, for example, No Child Left Behind. 6 7 But I'm not sure the notion of concept paper -- that the notion of a concept paper was applied to any of 8 9 the other briefings we've done. STAFF DIRECTOR MARCUS: I believe external 10 11 review has not yet occurred because it is a procedure 12 that developed I believe in January. So it was applies to reports of briefings that took place since 13 We've not yet had a vote on the report of 14 January. 15 any briefing that took place since January. Concept 16 papers though have been done so far as I recall for 17 all or substantially all of the briefings we've had so far. Some of them were developed in connection with 18 19 the annual planning. So it would be for the planning 20 meeting. 21 COMMISSIONER KIRSANOW: Okay. 22 CHAIRMAN **REYNOLDS**: Vice Chairperson 23 Thernstrom. VICE CHAIRPERSON THERNSTROM: I'm back to 24 25 the extent of the questions. So the Staff Director **NEAL R. GROSS** COURT REPORTERS AND TRANSCRIBERS 1323 RHODE ISLAND AVE., N.W. (202) 234-4433 WASHINGTON, D.C. 20005-3701 www.nealrgross.com

72

said he had a line between -- Sorry about that. (Microphone.) I'm back to the question of the general review of the report. The Staff Director said the line between procedural and substantive review is a little blurred now and then he talked about making sure that the report met the standard of objectivity. Well, does that apply the findings to and recommendations?

9 STAFF DIRECTOR MARCUS: The external 10 reviewer would not address the findings and 11 recommendations per se. He would only address whether 12 certain procedural requirements have been met. Ι should say that this motion as the Chairman read it 13 would not affect in any way the use of external review 14 15 for briefing reports because the Commission has 16 already voted a couple of months ago to use external review for all national products including briefing 17 reports. So this is one of the few things where we've 18 19 already clearly said we're going to be doing it.

VICE CHAIRPERSON THERNSTROM: Right. But I understand it that external review, if we agree to have findings and recommendations on briefing reports, that external review does not apply to the findings and recommendations and I just want to make sure that, I just want this to be on the record, we're not going

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	74
1	to cut some kind of objectivity test for findings and
2	recommendations.
3	CHAIRMAN REYNOLDS: Commissioner Melendez
4	and the Commissioner Taylor.
5	COMMISSIONER MELENDEZ: My concern, at
6	least in that part of the whole process, is it almost
7	sounded to me like an external reviewer would actually
8	have some checkout box. He would look to see if
9	certain components were actually done. So it almost
10	sounded to me like he may not even read some standard
11	portion of the report. He may just look at a list and
12	say, "That's in here. This is in here. That's in
13	there." So to me that kind of seemed like that's our
14	external review and if it's different, then you need
15	to tell me that it's something more than some checkoff
16	box that just goes down and checks that certain things
17	are in there as opposed to maybe given some opinion as
18	to whether or not the whole report means something
19	other than just a checkoff box.
20	STAFF DIRECTOR MARCUS: Again, this motion
21	does not affect in any the external review. That's
22	something that was already decided by vote at least a
23	couple of months ago and it's memorialized in AI 1-6
24	in the associated appendix and it does essentially
25	involve completing a checkoff box. It does not entail

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	75
1	the reviewer developing a separate opinion about
2	findings and recommendations or anything else.
3	CHAIRMAN REYNOLDS: Commissioner Heriot.
4	COMMISSIONER HERIOT: I'm just seeking
5	further clarification on this external review.
6	Suppose an external reviewer has that checklist and
7	decides that the procedures were not followed but the
8	Commission disagrees. What happens then?
9	CHAIRMAN REYNOLDS: We have not had to
10	wrestle with that.
11	COMMISSIONER HERIOT: Don't we want to
12	know what happens?
13	COMMISSIONER THERNSTROM: Yes, we do want
14	to know.
15	STAFF DIRECTOR MARCUS: The checkoff box
16	has to be completed before the materials can be
17	forwarded to the Commission. But I'm not aware of
18	anything that constrains the Commission from making
19	its own ultimate determinations.
20	COMMISSIONER HERIOT: So we never see the
21	report until the external reviewer has.
22	STAFF DIRECTOR MARCUS: You will have seen
23	at least one draft previously.
24	COMMISSIONER HERIOT: What would be the
25	procedure if you received an external review that said
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	76
1	this was not complied with and the Staff Director
2	disagrees preliminarily and believes that it has been
3	complied with. Let's start with that possibility.
4	Then what happens next?
5	STAFF DIRECTOR MARCUS: I think we would
6	have to I would have to take this back and report
7	to you either at the next meeting or in the interim.
8	CHAIRMAN REYNOLDS: Right.
9	COMMISSIONER HERIOT: That's important in
10	terms of what the procedure is here because one day
11	that's going to happen. It's best not for it to be an
12	explosive situation when it happens. It's best if we
13	know what the procedure is right off the bat
14	especially if we've already gotten this in our AI 1-6.
15	We need to know what it means. So we need a policy
16	on that.
17	CHAIRMAN REYNOLDS: Okay. Commissioner
18	Kirsanow and then Commissioner Melendez.
19	COMMISSIONER KIRSANOW: Yes. First, I
20	concur with Commissioner Heriot on that. It strikes
21	me though that simply in terms of raw delegation of
22	powers we would be the ultimate arbiter of that.
23	CHAIRMAN REYNOLDS: Right.
24	COMMISSIONER KIRSANOW: And we would
25	probably have to vote on it.
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77 1 CHAIRMAN REYNOLDS: Yes. 2 COMMISSIONER KIRSANOW: And determine whether or not we're going to go forward. 3 But it's a good thing to memorialize that so that we're acting 4 5 consistent with what we've already designated as our The question I have is in going through 6 procedure. 7 this, unless I'm missing something, how does this 8 fundamentally differ from the procedure used in our 9 statutory report. Other than in paragraph two, I really don't know that there are many differences 10 11 between the way we handle briefing reports and 12 statutory reports and not that that's a good or bad 13 I just want to know how it does differ. thing. 14 STAFF DIRECTOR MARCUS: The statutory 15 report also has at least one or two other 16 requirements, for instance, the requirement of the 17 discovery plan and I believe there's also a discovery of the outline that also has to be done and an 18 19 opportunity for the Commissioners to see it. The 20 statutory plan has -- Let me see. 21 COMMISSIONER KIRSANOW: That's correct. 22 My recollection is it comes back to the Commissioners 23 for our input also. 24 STAFF DIRECTOR MARCUS: That's right. 25 COMMISSIONER KIRSANOW: Yes, because we **NEAL R. GROSS** COURT REPORTERS AND TRANSCRIBERS 1323 RHODE ISLAND AVE., N.W. WASHINGTON, D.C. 20005-3701

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	78
1	don't have that stuff in here.
2	STAFF DIRECTOR MARCUS: That's right and
3	I'm not sure where you're calling the second
4	paragraph, but with the statutory report, the
5	editorial review, legal (Background noise) review, are
6	part of the process. It's not
7	COMMISSIONER KIRSANOW: Right. It's
8	discretionary.
9	STAFF DIRECTOR MARCUS: That's right.
10	CHAIRMAN REYNOLDS: Commissioner Melendez.
11	COMMISSIONER MELENDEZ: Yes. Just I think
12	this whole process really has to do with having a
13	quality report that comes out of this whole process
14	where I looked at this here where it says "Editorial"
15	about the seventh line down, "Editorial review and
16	legal sufficiency review will be provided when they
17	are appropriate on a case-by-case basis at the
18	discretion of the Staff Director." And really I have
19	a problem with that because in my opinion an AI 1-6
20	has been changed in February. So the question would
21	be what were we operating on before February 6 and
22	what was the reason we changed it to that point and
23	have we been operating on what was changed in February
24	when we changed AI 1-2. So AI 1-6 seems to be kind of
25	like shooting from your hip where you change it. But
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79 1 we really have to understand the reasons for it 2 because even what we're talking about here would 3 change AI 1-6 again. 1-6 4 So it sounds to me like AI is а 5 discretion of us in some way putting some policies in 6 place. In my opinion, I think what you want to do is 7 take out discretion from a Staff Director to make those calls. I think the process have to be something 8 9 where we're following with limited some process discretion. 10 Otherwise, 11 we're always qoinq to 12 questioning the Staff Director as the authority that So I we give him to make the discretion of himself. 13 14 think just a statement in here is what I'm trying to make to ensure that we have a policy that takes a lot 15 16 of discretion out. That's just my opinion as to 17 what's written here if we're trying to come up with a policy that's pretty much set in stone, not totally. 18 19 Nothing's really set in stone, but I'm just saying

20 that maybe we need to go back to the reasons of the 21 change of AI 1-6 back in February and what did we 22 accomplish with that and if this is something that 23 will constantly be changing AI 1-6 as we change it 24 again in October. I don't know. So that's my 25 question on this whole process.

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1 CHAIRMAN REYNOLDS: Mr. Staff Director, 2 why is it that some of these items are mandatory while 3 others are discretionary?

4 STAFF DIRECTOR MARCUS: I think that the 5 distinction between editorial review and leqal 6 sufficiency on the one hand and some of the others is 7 that editorial review can take a substantial amount of resources and the balance of whether it's justified to 8 a report will depend on a lot of factors like the 9 10 availability of resources and the complexity of the 11 document, perhaps whether there are findings and 12 recommendations, whether there's a substantial amount of staff work or analysis or whether there isn't a 13 substantial amount of analysis. 14

The way we've been doing editorial review 15 16 boards requires three staff members to take usually a 17 significant amount of time, at least a few days, and put aside all of their work to focus on this. 18 So the 19 question is to what extent do we want staff members to 20 working projects be spending be on new or to 21 additional time on review of old ones.

Legal sufficiency review is important for some documents. For instance, it's important for documents that have either legal citations or legal claims or there might be some sort of legal problem.

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But there are other sorts of documents where it's easy to say that there aren't either legal citations or legal issues, but that sending it to OGC might take awhile for them to go through and putting aside other work that they're working on.

6 COMMISSIONER MELENDEZ: Okay. Just 7 You know, an editorial review, another comment. it almost sounded to me like we were doing nothing more 8 9 than a spell check on it, whatever that means. So I think every one of these that has editorial review 10 11 really has to tell the Commission exactly what does 12 that mean and are we actually following that so that it's more in-depth than spell check. I don't fully 13 understand what that components means as far as these 14 15 other things, the legal sufficiency, and I've always 16 been not real clear as to exactly what we were saying as far as those various things I mentioned because 17 we're talking about quality here and I think they are 18 19 all components of quality.

> CHAIRMAN REYNOLDS: Vice Chair Thernstrom. VICE CHAIRPERSON THERNSTROM: I think what

22 Commissioner Melendez is saying and it really does 23 open the door to another debate here is what he would 24 like to see in the way of editorial review is a review 25 of the substance of the points in the briefing so that

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1 he would define editorial in a very board way and 2 please correct me if I'm wrong on this. 3 I mean as it is we're having a lot of 4 trouble getting these briefing reports out. We have a 5 balanced panel of experts who come and we honestly 6 report what they have to say and then go on. In my 7 it's essential to qo on for findings view, and recommendations. I do not think that an editorial 8 review in any sense that encompasses 9 substance is 10 appropriate here. 11 COMMISSIONER MELENDEZ: Right. My point 12 was that we had talked about when people come and give their testimony we basically when we were talking 13 14 whether should about or not we approve without 15 findings and recommendations we would just say what 16 they said. Let Congress or the President make up his 17 mind as to what was said by all these people who had testified. Then we got into the issue of if you go 18 19 beyond that and even our staff here under the Staff 20 Director started to insert their own opinions on what 21 those people have said. The question is who do you 22 actually believe when we're inserting our own opinions 23 because many times it's who is whose side and who is actually believing who people 24 when we have two 25 advocating for a certain position, two people against

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	83
1	and then we have our staff basically inserting their
2	opinions. They might line up with somebody I don't
3	agree with. So at some point
4	VICE CHAIRPERSON THERNSTROM: Wait a
5	minute. At what point are they inserting their
6	opinions?
7	COMMISSIONER MELENDEZ: I thought we were
8	
9	VICE CHAIRPERSON THERNSTROM: Before the
10	findings and recommendations?
11	COMMISSIONER MELENDEZ: Well, I think that
12	was actually happening in my opinion.
13	STAFF DIRECTOR MARCUS: I'm not aware of
14	it.
15	VICE CHAIRPERSON THERNSTROM: I mean when
16	and what part of the briefing is it happening? Not in
17	this
18	COMMISSIONER MELENDEZ: For example, when
19	we did the Native Hawaiians that's the reason that the
20	whole thing got thrown out without findings and
21	recommendations because the people that testified in
22	my opinion, there was a lot of insertion if you want
23	in those findings and recommendations.
24	VICE CHAIRPERSON THERNSTROM: Okay. So
25	you're concerned about the findings and
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recommendations. This is not a comment on anything that comes prior to the findings and recommendations.

3 COMMISSIONER MELENDEZ: I still am not 4 clear as to this whole process as we're talking about 5 it and we're almost ready to make a motion to approve 6 this here which Ι still have tremendous paper 7 questions on and I think, our working group, part of the problem is we never could connect to actually 8 9 fully meet adequacy. I think we cancelled about three 10 or four calls because people couldn't make the call and a lot of this, 11 like you said, was done on 12 conference calls where a couple of us were there. Α couple of us were not. So I'm saying we adequately 13 14 have actually gotten to the bottom of all these many 15 issues I've talked about. That's my opinion and here 16 we're ready to vote on this.

17 VICE CHAIRPERSON THERNSTROM: Wait а 18 minute. This has -- There are two separate issues 19 here. One is the question of findings and 20 recommendations in these briefing reports and the 21 other is the report prior to the list of findings and 22 recommendations. Are you concerned about the 23 editorial review and its meaning with respect to any part of these reports other than the findings and 24 25 recommendations?

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COMMISSIONER MELENDEZ: 1 Aqain, I'm not 2 sure exactly like I said whether or not editorial 3 review actually met some checkoff list that actually 4 didn't even work. A person hadn't even read the 5 So the only point I'm making, I'm not real report. 6 comfortable with this whole -- the many issues that 7 are on this paper here. So I could raise a number of questions on 8 9 this. I'm sure others will also. But I'm just saying 10 if we're ready to vote on this, I'm not real comfortable with it. 11 12 CHAIRMAN REYNOLDS: Commissioner Yaki and then Commissioner Kirsanow. 13 COMMISSIONER YAKI: pick 14 Just to on 15 Commissioner Melendez's point and in response to 16 Commissioner Thernstrom, I think that quite frankly it

17 qoes to both. I have chosen because it gets to be, I think, ticky-tacky at some point, but other points 18 19 I've been rather disturbed to see what was cobbled out of my questions and answers to panelists in some of 20 21 these reports. Whether something is in quotations or not or something is characterized a certain way, to me 22 23 in the end I'm willing not to get too much into it then starts getting into a wholesale 24 because it 25 relearning. But to the extent that there's editorial

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86 1 review of that, I think that would be very useful. 2 I also think that editorial review goes to 3 the question of whether or not, and I think this goes 4 to Commissioner Melendez's second point, there is 5 substantial evidence in the record before us to 6 substantiate some of the findings at the very least in 7 these reports and I think that Native Hawaiian is a good example of that. But I also think that there are 8 9 other examples as well including in the report that 10 we're going to be discussing today where I find it very difficult to accept the notion that anyone who 11 12 was doing editorial review and all of us write. A11 us do writings and we all know that we 13 of aet 14 questioned by our editors whether or not a statement that we make that is sweeping as the need to 15 be 16 substantiated by a bibliography or other sorts of things rather than simply our own take of what 17 we 18 believe the state of literature to be and I believe an 19 editorial review can and should go toward that. But 20 there are bigger issues involved here and we're just 21 doing this in chunks. So I'm going to reserve the 22 rest of my remarks for later. 23 VICE CHAIRPERSON THERNSTROM: I would just like him to clarify something he said before he goes 24

on.

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COMMISSIONER YAKI: I'm sorry. CHAIRMAN **REYNOLDS:** Vice Chairperson Thernstrom would like you to clarify a statement you made. VICE CHAIRPERSON THERNSTROM: Yes. Has there been an occasion, I'm speaking again not to the question of finding some recommendations, but you complained about, for instance, on occasion, the summary of your own remarks, your own questions posed. I don't remember an occasion on which, but maybe you do, I haven't had the opportunity to correct the characterization of what I said at the briefing. COMMISSIONER YAKI: It kind of gets to be completely honest, Commissioner Thernstrom, it gets to the point where if I know that I'm going to basically be trashing on the report anyway, what's the point of

16 17 adding in three or four more lines to make a point that I thought I was making clear a little more clear 18 19 or a little bit less editorialized.

CHAIRPERSON THERNSTROM: 20 VICE Wait а 21 That's your choice not to have your voice minute. 22 properly represented in the body of the briefing 23 It seems to me that this is for the record as report. it were for the ages and it seems to me that it's in 24 25 your interest to have your voice properly reflected

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and I don't see what that has to do with applying some recommendations and questions. It's completely separate question and our procedures do allow you to collect your own voice.

5 COMMISSIONER YAKI: That may be. On the 6 other hand, if we want to start going down this road, 7 to me paragraph two of this motion does nothing more than ratify the status quo that many of 8 us were 9 attempting to change. By providing a case-by-case all 10 discretion for briefing reports, the Staff Director is basically, I believe, the status quo as it 11 12 sits right now.

13 CHAIRMAN REYNOLDS: But that's not what it 14 says. Certain issues in certain areas the Staff 15 Director has discretion. In other areas, the Staff 16 Director does not.

17 COMMISSIONER YAKI: It says, "Editorial 18 review and legal sufficiency will be provided when 19 they are appropriate on a case-by-case basis at the 20 discretion of the Staff Director." What about that 21 sentence am I not understanding?

22 CHAIRMAN REYNOLDS: Prior to that, we also 23 talk about a concept paper, defame and degrade, and 24 the fact that the Commissioners will receive an 25 initial draft. There will be an external review of

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the report and a final revision of the report. None of those items are discretionary.

COMMISSIONER YAKI: With all due respect, 3 4 Mr. Chair, it's like putting spackle on a leaking hole 5 as far as I'm concerned. Fine. We have been doing 6 concept papers as the Staff Director pointed out. 7 Defame and Degrade, I think we have been doing as the Staff Director has pointed out number of 8 on а 9 occasions especially with regard to a report where we had something corrected, even though if we had done 10 defame and degrade. We do have initial review of the 11 12 initial draft and we do review the final revision, of 13 course.

What I am talking about is that it goes to 14 what I call the unknown data that comes into these 15 16 reports and that is the stuff that appears in the 17 findings and recommendations which is why I think editorial review is necessary there as well. 18 It's not 19 just about objectivity. It's also about the academic 20 scholarship involved in those findings. So they're 21 not just simply taken out of thin air based upon extraneous research or points and information that was 22 23 not before us in the record of these briefings and which is why quite frankly I have had the most trouble 24 25 with briefing reports to begin with.

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1 When we have four people testify, two on 2 one side, two on another, it stands to reason to me 3 that you are not going to be getting everything that 4 you would need to move onto the next level which is 5 now we're going to take a position. That to me is 6 something that I might have done at the Board of 7 Supervisors in San Francisco. But let me tell you. That is not what I would want to see done at the 8 9 United States Commission on Civil Rights which is far 10 mandate, far greater responsibility, far greater 11 greater impact, than whether or not we approve zoning 12 for someone's backyard expansion. This is not that kind of a thing. 13 14 When we have again just two people on 15 either side talking about that, talking about an 16 issue, I don't understand how we can possibly find that there is clear and preponderant evidence 17 or

19 talking about this is because there are going to -- I 20 admit.

testimony on one side or the other. The reason we're

There are going to be occasions when if we did an issue on campus racism which I think actually we should expand now this to campus racism in general given what's going on in the world today and I don't think that any of us here would have a panel in which

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91 1 there would be two white supremacists and any of us 2 would agree with their point of view. But those 3 exceptions, I think, proving the rule when you have a 4 situation like we did in the report that we'll be 5 talking about later today. I think that this kind of 6 editorial and legal editorial review is not just --7 should be at the discretion of the Staff Director. Ι believe that at some point the Commission should be 8 9 able to direct that it be mandatory. VICE CHAIRPERSON THERNSTROM: 10 But I was trying to separate the findings and recommendations 11 12 question from the rest of it because I think we need to talk about that separately. You are merging the 13 14 two. 15 CHAIRMAN **REYNOLDS:** Vice Chairperson 16 Thernstrom, Commissioner Kirsanow is next up in the 17 queue. VICE CHAIRPERSON THERNSTROM: 18 I'm sorry. 19 COMMISSIONER KIRSANOW: Many of the issues Commissioners Melendez 20 raised by and Yaki are 21 obviously important issues, but I think that this We do have a 22 procedure contemplates those issues. 23 mechanism to address these matters such as the ability to file a dissent, the ability to review these things, 24 25 and also these is the first time we will have a vote **NEAL R. GROSS** 

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92 1 on each discrete item which that vote (Microphone 2 noise) further someone who is a third party can look at it and decided for himself whether or not this is 3 4 the position, the unanimous position, or if it's a 5 mixed position, divided up positions. 6 In terms of editorial review, my 7 understanding of editorial review would be simply It's a rote process that doesn't get into the 8 that. 9 substance of the findings and recommendations. Ι think that's what our charge is and I think there's 10 nothing in this that detracts from that. 11 12 In fact, when we had briefings in the past, this is an improvement insofar as even to the 13 extent there are no changes in certain aspects of the 14 15 procedure, at least it's in writing. So we can make 16 reference to it and we have a check on ourselves, 17 whereas in the past, we haven't had that and in the 18 past, you would have reports that were wildly 19 untettered to the testimony that was received or any of the documents we received. 20 21 Commissioner Yaki was making the point when we have a balanced panel, there's really a great 22 23 difficulty entailed in coming up with findings and simply because the panel 24 recommendations. But is 25 balanced doesn't mean that the evidence adduced is NEAL R. GROSS

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balanced. A good example would be K through 12 education that we had in July of last year when we had a balanced panel, but all of the evidence with the exception of maybe one or two discrete reports to which they referred seemed to suggest proposition A as opposed to proposition B.

7 And Ι think that the extent that to an disagreement that that's what all the 8 there's 9 evidence suggests, there is an ability to file a There's an ability for us to have a review 10 dissent. as Commissioners and talk about it. We, I think, have 11 12 collegial in that respect. Aqain, Ι hate been referring to the past, but the fact is that's our 13 14 starting point and in the past there was no ability 15 for commissioners to have any input. We would simply 16 get this thing. It would be a complete product and 17 then we would vote on it. Whereas here we could look at it and say, "Wait a minute. This doesn't have any 18 19 connection to what was adduced at the hearing and may be amended as a result." But I think there are some 20 21 safequards. Is it a perfect procedure? I'm agnostic about it, but I think this is something that I could 22 23 lend my support to.

> CHAIRMAN REYNOLDS: Commissioner Heriot. COMMISSIONER HERIOT: I just want to

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1	clarify here. I assumed that it would be in order for
2	a commissioner to make a motion to amend a report.
3	CHAIRMAN REYNOLDS: That is correct.
4	COMMISSIONER HERIOT: Even at the final
5	stages.
6	CHAIRMAN REYNOLDS: That is correct.
7	VICE CHAIRPERSON THERNSTROM: Yes.
8	COMMISSIONER HERIOT: And that it would be
9	in order for the Commission to vote to require the
10	Staff Director to conduct a legal sufficiency review.
11	CHAIRMAN REYNOLDS: That is correct.
12	COMMISSIONER HERIOT: If they think it's
13	appropriate. Okay.
14	CHAIRMAN REYNOLDS: Commissioner Melendez.
15	COMMISSIONER MELENDEZ: Again, I want to
16	understand the process because I would ask the Staff
17	Director to give us an example of what we call an
18	editorial review process and in the process we'd
19	determine how the reviewer is chosen. That would seem
20	to me if we're would saying the A-1 process is
21	important we could read that or is it something where
22	he would say, "Chris Burns, I want you to read this."
23	So I'm talking about what process is it that tells
24	certain people are the reviewers and all those
25	different things and then how are their concerns

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	95
1	reported into this document. So I'm not sure exactly
2	what this process is.
3	Maybe the Staff Director can tell us how
4	does the review process actually work, how does he
5	choose the so-called panel and are they the same
6	people or different people? Are we shooting from the
7	hip or is it something that's really laid out that
8	certain people are on this panel? I don't totally
9	understand how that works right now.
10	STAFF DIRECTOR MARCUS: I would be happy
11	to. I construe the term "editorial review" as being
12	harmonized with editorial review board as the term is
13	used in AI 1-6 and elsewhere in the AIs. So we do
14	spell out at least some aspects of what's done in
15	editorial review.
16	It is a process for a panel of usually
17	three members of the staff to review a document
18	usually with the focus on a few things in mind such as
19	the balance of the document, the support for
20	propositions in the document as well as what would
21	normally think of as editorial issues more narrowly
22	construed which is to say the quality of the writing
23	as well as the quality of the analysis.
24	I typically like to have both continuity
25	and change on the panels. I like to have a rotation
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1 of members of the panels. I do like to have one 2 person see as many of these as possible so that I can 3 get an assessment of how does this stack up especially 4 if we're talking about regional products as well. How 5 did this stack up with comments on the one we got last 6 month or the one we got the month before? But I also 7 like to have people from different offices and people who were not involved in the preparation of 8 the underlying document. Typically, I try to have at 9 10 least one person who is from a headquarters office other than the Office of the Staff Director and when 11 12 I will get one person from the regional possible, office and I'll try to vary it up depending upon the 13 work load of different offices and the needs that we 14 15 have and I like to try and get different skill sets 16 I might like to have an attorney on it but involved. If possible, I like 17 not necessarily three attorneys. to have at least one other social scientist or analyst 18 19 and I try to get different office perspectives on the And that's true whether it's the editorial 20 document. 21 review board for a regional document or an editorial review board for a national document. 22 COMMISSIONER MELENDEZ: 23 Okay. Just one other question. How does the editorial review and all 24 25 the staff that you have working on that play into the **NEAL R. GROSS** COURT REPORTERS AND TRANSCRIBERS

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	97
1	findings? Is that the basis for the findings that
2	have come out say in the affirmative action in law
3	schools which we'll be talking about later today? Is
4	that the basis where all that comes from?
5	STAFF DIRECTOR MARCUS: You know, to the
6	best of my knowledge, I have not made changes in the
7	editorial review board process as opposed to what
8	we've done before, although I haven't spoken with the
9	prior staff director about it. The custom and
10	practice has been not to include findings and
11	recommendations in the editorial review process.
12	Typically, they were not included there
13	because the notion was that that's not editorial.
14	That's more of a policy issue. They have been
15	included more recently in a couple of editorial review
16	boards, but it's not required and it wasn't usually
17	the way it was done in the past.
18	CHAIRMAN REYNOLDS: Vice Chair Thernstrom.
19	VICE CHAIRPERSON THERNSTROM: Commissioner
20	Yaki, I have to say that, I can't resist saying that,
21	when you said if we have a balanced panel who, let's
22	say, it's an issue that lends itself to this kind of
23	polarization, two on one side, two on the other side
24	and then you look at the findings and recommendations
25	and you said, "Gee. It was a balanced panel, but the
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1 findings and recommendations, particularly the 2 recommendations, probably don't seem to reflect that 3 two and two balance." My reaction is fine. Let's 4 have more imbalanced panels and then there will be 5 findings and recommendations which will flow clearly from what has been before us, presented to us, and I 6 7 don't think that that's what you want. Look, we have balanced panels and, you know, we start to think 8 9 ourselves. That seems to me our job.

10 COMMISSIONER YAKI: And there's а difference between thinking for ourselves and -- Well, 11 12 let me put it as kindly as I can. My concern about the briefing reports and where we were headed, the 13 direction that we were headed in in conversations with 14 15 Commissioner Braceras and Taylor and Melendez on 16 briefing reports is my concern that we deviated from 17 the original concept of what briefings were supposed They were supposed to be briefings. They were 18 to be. 19 not supposed to become briefing reports. Ιt was 20 supposed to be a way of hearing an issue, listening to 21 what's going on and then in terms of thinking for ourselves, Commissioner Thernstrom, I thought that it 22 23 would be appropriate for us to ask further questions, to develop that four people in two hours could not 24 25 possibly begin to develop with us. It would be

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explore additional lines of inquiry, of research, of whatever that would lend itself to a more credible product in the end.

4 What we are doing here and what you call 5 thinking for ourselves to me does nothing more than 6 create a procedural fig leaf for the imposition of 7 certain views as a result of these reports. If that's where they are going, I mean, I certainly don't have 8 9 the votes on this commission to deal with that. But 10 I'm just telling you that in the spirit of compromise and seeking to broker some harmony on this issue, a 11 12 topic that has not been addressed but one that was 13 addressed seriously by Commissioners Braceras, Taylor, 14 Melendez and myself came up in the context of two 15 things, one that there was this discord on the 16 Commission over the fact that at least two of us here 17 the original believe that it was not intent of briefing reports to then proceed off on policy at full 18 19 speed based on two hours of testimony, No. 1.

But No. 2 and more importantly, was the fact that in so doing, we created a fairly substantial backlog of work for our own staff for our own product to the point where it was starting to become stale. Omaha is becoming stale. In terms of the developments going on in Omaha today, it was a great hearing

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envisioned by the Chair to go there and to send and offer our view point and our and our moral authority there. It helped galvanize a lot of people into coming forth and putting out points of view. And then every month I get an email from someone saying is the report ready, is the report ready, is the report ready, and life is just moving on there.

So the compromise that we started talking 8 9 about was to have something along the lines of two or 10 three full-blown briefing reports. That would be my concession to go ahead, put out what you want to put 11 12 I can't stop it. But at the same time, let's out. also not forget the fact that there are some issues 13 14 where a briefing is just a briefing and we can talk 15 about it and we can ask about more questions. We can 16 look for certain lines of inquiry and move on and that 17 has the added impact of reducing the backlog on the staff from attempting to justify and defend what goes 18 19 on in these findings and recommendations that we're 20 going to fighting about for two hours later on today. 21 That's where we were going and I was quite willing to make that kind of compromise. I don't see that here 22 23 today and so you can understand my dissatisfaction with the result and why -- I'll just stop talking 24 25 about it and why don't we just vote it through since

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	101
1	I'm not going to prevail on it.
2	COMMISSIONER BRACERAS: Can I be heard?
3	CHAIRMAN REYNOLDS: Yes. Commissioner
4	Braceras.
5	COMMISSIONER BRACERAS: (Speaking from
6	unmiked location.)
7	CHAIRMAN REYNOLDS: Commissioner BRACERAS,
8	Jennifer, can you go closer to the microphone on your
9	phone?
10	COMMISSIONER BRACERAS: Yes. Can you hear
11	me now?
12	CHAIRMAN REYNOLDS: Yes.
13	COMMISSIONER BRACERAS: Hello?
14	CHAIRMAN REYNOLDS: That's better.
15	COMMISSIONER BRACERAS: All right. The
16	first is as I said from the beginning that there are
17	two sets of issues here. One involves front end
18	procedures and has to do what happens at the staff
19	level. The other has to do with back end procedures
20	and how we as commissioners procedurally handle these
21	reports.
22	So one possibility is to go on to aspects.
23	The other part is that although we have something
24	today that doesn't end for today on this and I think
25	that the working group can continue to tinker with
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102

these policies and fine-tune them. I think if I'm not mistaken the rationale for bringing these policies and procedures forward for a vote today is so that we can move forward with the reports that are becoming stale, obviously a work in progress for dealing with them until such time that we can come up with something better.

should always strive for something 8 We better and I'm willing to continue to do that. 9 But I 10 do think it's critical that we get some procedures in 11 place today so that we can review the reports better 12 on the table and that will be coming to the table in That I guess goes to, I think, 13 the next two months. it was Commissioner Kirsanow said, as to whether what 14 15 we're approving is prospective or retrospective. Ι 16 would argue that with at least with respect to the 17 back-end procedures and how Commissioners vote on and profit from anything we vote on today will be tied to 18 19 any subsequent vote we take under 4 CFR before, today 20 in the future until we come up with something or 21 That's all I have to say about that. different. CHAIRMAN REYNOLDS: Okay. 22 Are there other Commissioner Taylor. 23 questions?

COMMISSIONER TAYLOR: Very quick comments.
 First is that this is not, I think, the final word on

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103 1 this. I think we should continue to work even after 2 this vote today. I think it's important though to 3 vote on this today to move the reports in the pipeline 4 at some point. The ones in the pipeline really worry 5 me and we're holding ourselves back. 6 But the larger issue to Commissioner 7 Yaki's point of the issue of briefings evolving is that when the briefings were first raised the thought 8 9 was that frankly there would be a lot of briefings 10 every year. And I want to point out to everyone if we look at our calendar we've adopted, we have four 11 12 listed and I think we've had two more that are not 13 have actually reduced the number listed. We of 14 briefings that we intend to hold throughout the year 15 and I think that in large measure addresses the point 16 raised by Commissioner Yaki and even his suggested 17 compromise of two to three is not a far cry from the six briefings we're going to end up with in reality. 18 19 I think we've had two lines that have been 20 getting closer and closer and I think they are very

20 getting closer and closer and I think they are very 21 close now and I think that marginal difference is not 22 a reason to hold back the reports in the pipeline 23 today. But I think even that marginal difference can 24 be reconciled over the next two months with a little 25 bit of work. So we should do both, I think,

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CHAIRMAN REYNOLDS: Vice Chair Thernstrom.

VICE CHAIRPERSON THERNSTROM: I agree we should bring this to a vote and I also agree that this is not the final word. I would say however that there remain on the table very important disagreements that I don't think are going to get papered over with further discussion.

CHAIRMAN REYNOLDS: Commissioner Melendez. 8 COMMISSIONER MELENDEZ: Just going back to 9 10 where we started discussing this whole process, Ι don't know when it was, the issue actually was whether 11 12 or not it sounded to me like AI 1-6 applied to all reports, statutory, all the different reports we had. 13 At the time, we were going to ask a question as far 14 15 as formal hearings, you know, that would be where we 16 can subpoena witnesses basically and maybe there's 17 more process and procedures on recommendations and findings in hearings. So I wasn't even sure whether 18 19 or not this Commission was supposed to doing briefings that led up to hearings, maybe we're the eyes and 20 21 ears, and when important issues in this country come in the form of a briefing, we sure knew it wasn't 22 coming from the SACs. I mean I never really heard 23 what was going on there that really trickled into the 24 25 Commission here. So it seemed to me with all the

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different briefings that we were holding some of those would actually be so important that they'd actually end up being a hearing. I'm not sure whether that's part of the process or not.

5 But at the very beginning, the question was should AI 1-6 be for all reports. 6 It sounded 7 logical to me. But then at some point, we started to At some point in February and all these 8 change. 9 different reasons, it sounds like we wanted to become 10 discretionary in not having this legal more sufficiency and editorial review and all that stuff. 11 12 We wanted to kind of give them more discretion. То me, it sounded like we should just maintain that all 13 14 reports coming out of the Commission are quality, that 15 we should applied the same AI 1-6 standards to 16 I think that's where we kind of went off everything. 17 on some watered-down process with discretion in it within the Staff Director doing some of this. 18

19 That's my issue here and not only that. 20 In the GAO Report of 2006, it sounded like he was 21 actually looking at those very things that we're 22 talking about today. So in my opinion, if we make 23 this motion here today, we haven't really increased 24 quality. Actually, we've decreased the quality of the 25 reports that are going to come out of this Commission.

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So that's the reason I would oppose this. I just think that there's a lot more work we have to do to come to some agreement. Thank you.

CHAIRMAN REYNOLDS: The work will continue 4 5 and ask for AI 1-6 applied to whole briefing. At 6 least one Commissioner has taken the position that other 7 that applies all reports, but rule to Commissioners have taken a different position. 8 For 9 example, I don't believe, that AI 1-6 when that rule was put into place, I don't believe that there was an 10 intent to have it apply to briefing reports. 11 There 12 was no discussion at that time. Well, at the time that it was put into place, the discussion centered 13 14 around our national reports. It was some months later 15 when we decided to do briefings. Well, the briefings, 16 the decision to do briefings came after the decision 17 to apply the standards that are in AI 1-6. So I just want to be clear that there is a disagreement as to 18 19 whether we intended AI 1-6 to apply to both briefings 20 and national reports.

21 COMMISSIONER BRACERAS: Can we call the 22 question?
23 VICE CHAIRPERSON THERNSTROM: Yes.
24 CHAIRMAN REYNOLDS: All in favor please
25 signify by saying aye.

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	107
1	(Chorus of ayes.)
2	CHAIRMAN REYNOLDS: In all in opposition.
3	(Two opposed.)
4	COMMISSIONER YAKI: No.
5	COMMISSIONER MELENDEZ: Opposed.
6	CHAIRMAN REYNOLDS: Please let the record
7	reflect that Commissioners Yaki and Melendez opposed
8	the motion. The remaining Commissioners support it.
9	The motion carries.
10	VI. PROGRAM PLANNING - AFFIRMATIVE ACTION IN LAW
11	SCHOOLS BRIEFING REPORT
12	CHAIRMAN REYNOLDS: The next item on the
13	agenda is the Affirmative Action in Law School
14	Briefing Report. Consideration of this report was
15	postponed until the new procedures for briefing
16	reports were approved. That this has now been
17	resolved, may I have a motion that the Commission
18	approve for publication along with any concurring and
19	dissenting statements submitted by any Commissioner by
20	March 23 I'm sorry. Hold on. How much time do
21	folks How much time will folks need to review?
22	Will two weeks suffice?
23	VICE CHAIRPERSON THERNSTROM: No.
24	CHAIRMAN REYNOLDS: Okay. A month?
25	COMMISSIONER BRACERAS: To review what?
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	108
1	CHAIRMAN REYNOLDS: To review the report.
2	COMMISSIONER BRACERAS: Which report are
3	you talking about?
4	CHAIRMAN REYNOLDS: The Affirmative Action
5	in Law Schools Briefing Report.
6	COMMISSIONER BRACERAS: Haven't we
7	reviewed that for a month?
8	STAFF DIRECTOR MARCUS: I think the
9	question is if anyone wants to write a concurring or
10	dissenting opinion that hasn't yet been completed, how
11	much additional time they will need.
12	CHAIRMAN REYNOLDS: That's right.
13	COMMISSIONER BRACERAS: Okay. Thank you.
14	CHAIRMAN REYNOLDS: Will 30 days do?
15	VICE CHAIRPERSON THERNSTROM: Yes.
16	COMMISSIONER YAKI: No.
17	VICE CHAIRPERSON THERNSTROM: Wait a
18	minute. How much time do you Do you want a year?
19	COMMISSIONER BRACERAS: probably three
20	or four.
21	COMMISSIONER YAKI: I'm sorry. Perhaps
22	the fact that as a partner in a law firm, I have other
23	responsibilities as well.
24	VICE CHAIRPERSON THERNSTROM: I'm sorry.
25	COMMISSIONER YAKI: This is a very heavy
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	109
1	month for me.
2	VICE CHAIRPERSON THERNSTROM: Yes. I'm
3	sorry. I apologize, Commissioner Yaki.
4	COMMISSIONER YAKI: I have patients that
5	are going berserk right now. I've been basically I
6	email back and forth to my office and I'm on travel
7	half this month devoted toward these case.
8	VICE CHAIRPERSON THERNSTROM: I'm sorry.
9	I apologize for that. I do. It was uncalled for.
10	CHAIRMAN REYNOLDS: Okay. Commissioner
11	Yaki.
12	COMMISSIONER YAKI: I would like 45 days.
13	CHAIRMAN REYNOLDS: Any objections to 45
14	days?
15	(No response.)
16	CHAIRMAN REYNOLDS: Okay. All right. So
17	the dissents and conferring statements will be
18	submitted 30 days from today.
19	COMMISSIONER YAKI: Forty-five.
20	CHAIRMAN REYNOLDS: I'm sorry. Forty-five
21	days from today. Part A of the Affirmative Action in
22	Law Schools Briefing I'm sorry. This draft
23	reflects Commissioner and panelists' input on the
24	briefing the Commission held on June 16, 2006 on
25	Affirmative Action in American Law Schools.
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	110
1	Part A as distributed in draft form to
2	Commissions on April 5, 2007 contains an executive
3	summary with a brief overview of the issue and an
4	explanation of why the Commission chose to conduct
5	this briefing. A summary of the proceedings
6	consisting of synopses of the panelists' oral
7	statements during the briefing and a synopsis of the
8	question and answer sessions and finally copies of the
9	panelists' written statements.
10	Under this motion if a majority of the
11	Commissions votes to adopt Part A of the briefing
12	report the Commission will then open discussion on
13	Part B. Is there a second?
14	VICE CHAIRPERSON THERNSTROM: Second.
15	CHAIRMAN REYNOLDS: Discussion.
16	COMMISSIONER YAKI: Point of order. In
17	terms of the new procedures that we adopted today, I'd
18	like to know whether or not what effected agency
19	review was conducted with regard to this report.
20	CHAIRMAN REYNOLDS: May I amend your
21	Offer a friendly amendment and ask whether this report
22	conforms to the procedures that we just adopted.
23	COMMISSIONER YAKI: That can be it, but I
24	was just asking about effected agency reviews since
25	our findings and recommendations make mention of
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various agencies.

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STAFF DIRECTOR MARCUS: I know that Commissioner Melendez previously asked that question and I responded to all of the Commissioners and my recollection is that the answer on this one is that there was no agency that was deem to require a review. So it did not go to any agency for that.

COMMISSIONER YAKI: What determines -- I 8 9 don't mean to beat a dead horse, but what determines whether or not an agency is entitled to review or not 10 because it says there's another agency affected by the 11 12 Here we're talking about the National report. Academy. We're talking about Congress. I just wanted 13 to know whether or not -- And by implication through 14 15 this, the Department of Education, I'm just wondering 16 if they had been consulted as part of this as well.

17 STAFF DIRECTOR MARCUS: In general the 18 question is whether the work of other agencies is 19 assessed or described or analyzed or criticized in any 20 way with which they would need to comment on or 21 correct and that was considered not to be the case for 22 this document.

COMMISSIONER YAKI: It wasn't?

STAFF DIRECTOR MARCUS: That's correct.

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COMMISSIONER YAKI: Not withstanding the

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	112
1	fact that these standards dealt with the Department of
2	Education in terms of Standard 211 and I'm just
3	curious. The answer is no?
4	STAFF DIRECTOR MARCUS: The answer is no.
5	COMMISSIONER YAKI: Okay.
6	CHAIRMAN REYNOLDS: Other questions?
7	Comments?
8	VICE CHAIRPERSON THERNSTROM: Call the
9	question.
10	COMMISSIONER YAKI: No, we're going to go
11	on the findings recommendations that we're going to
12	vote on each one one at a time, right?
13	CHAIRMAN REYNOLDS: No, first we have to
14	vote on Part A before we get to Part B.
15	COMMISSIONER KIRSANOW: Okay.
16	CHAIRMAN REYNOLDS: All in favor, please
17	signify by saying aye.
18	(Chorus of ayes.)
19	CHAIRMAN REYNOLDS: Objections? Opposed?
20	COMMISSIONR YAKI: Opposed?
21	CHAIRMAN REYNOLDS: Abstentions?
22	COMMISSIONER MELENDEZ: I abstain.
23	CHAIRMAN REYNOLDS: Please let the record
24	reflect that Commissioner Yaki opposes the motion.
25	Commissioner Melendez abstains and the remaining
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	113
1	Commissioners voted in the affirmative.
2	COMMISSIONER YAKI: I'll change my vote to
3	abstain.
4	CHAIRMAN REYNOLDS: Okay. Please let the
5	record reflect that both Commissioners Melendez and
6	Yaki abstain from the vote. The remaining
7	Commissioners vote in favor. The motion carries.
8	Okay. Since the Commission has adopted
9	Part A of the briefing report, we will address Part B.
10	Part B as distributed in draft form to Commissioners
11	on April 5, 2007 contains the Commission's findings
12	and recommendations. Under this motion, the
13	Commission will vote individually on each finding and
14	recommendation.
15	The first finding reads as follows:
16	"Richard Sander, November 2004, Article, Systematic
17	Analysis of Affirmative Action in American Law Schools
18	in the Stanford Law Review, attributed disparities
19	between white and African American law students in
20	grades, graduation and bar passage rate to an academic
21	mismatch. Specifically, Professor Sander concluded
22	that large racial preferences employed by law schools
23	in admissions had demonstratively counterproductive
24	effects on their intended beneficiaries, that is, many
25	African American law school applicants are admitted to
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	114
1	law schools for which they are not academically
2	qualified." Is there a second?
3	VICE CHAIRPERSON THERNSTROM: Second.
4	CHAIRMAN REYNOLDS: Discussion.
5	(No response.)
6	CHAIRMAN REYNOLDS: Okay. I'll call the
7	question. All in favor?
8	(Chorus of ayes.)
9	CHAIRMAN REYNOLDS: All in opposition?
10	COMMISSIONER MELENDEZ: Aye.
11	COMMISSIONER YAKI: Aye.
12	CHAIRMAN REYNOLDS: Let the record reflect
13	that Commissioners Melendez and Yaki oppose the
14	motion. The remaining Commissioners vote in favor.
15	The motion carries.
16	COMMISSIONER BRACERAS: Just a point of
17	information. Is that going to be specifically
18	indicated under finding, how many votes for and how
19	many against?
20	CHAIRMAN REYNOLDS: Yes. I believe that
21	our new rule requires that.
22	VICE CHAIRPERSON THERNSTROM: Yes, with
23	the identification of.
24	COMMISSIONER BRACERAS: Yes.
25	CHAIRMAN REYNOLDS: Of the Commissioners
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## VICE CHAIRPERSON THERNSTROM: Yes.

I move --3 CHAIRMAN REYNOLDS: Okay. The 4 second finding is "both Sander's supporters and 5 agreed that significant critics have there are disparities between white and African American law 6 7 students in terms of grades, graduation and bar 8 passage rates. However, others disagree with Sander's 9 assertion that academic mismatch is the culprit. Data that would enable researchers to further evaluate the 10 11 strength of the academic mismatch theory is not widely 12 available." Discussion. Commissioner Yaki.

13 COMMISSIONER YAKI: Yes, I move to amend this one to state that "both Sander's supporters and 14 15 critics have agreed that there are strikingly 16 significant disparities between white and African 17 American law students in terms of grades, graduation 18 and bar passage rates. The vast majority of the 19 literature disputes Sander's statistical and 20 scientific conclusions and do not agree with Sander's 21 assertion that academic mismatch is the culprit." That's how I would amend it. 22

23CHAIRMAN REYNOLDS: Okay.Vice Chair24Thernstrom.

VICE CHAIRPERSON THERNSTROM: I can't go

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	116
1	along with that. First place
2	COMMISSIONER YAKI: Of course, you can't.
3	VICE CHAIRPERSON THERNSTROM: Yes. First
4	place, if there aren't significant disparities, then
5	why is this even an issue?
6	COMMISSIONER YAKI: Exactly.
7	VICE CHAIRPERSON THERNSTROM: I mean if
8	there are trivial disparities we shouldn't even be
9	talking about the question. And, no, I can't possibly
10	sign on to the notion that to some suggestion that
11	Sander's work lacks
12	COMMISSIONER HERIOT: We don't have a
13	second yet. So there's no
14	COMMISSIONER KIRSANOW: Yes, we need a
15	second to amend it.
16	VICE CHAIRPERSON THERNSTROM: I'm sorry.
17	CHAIRMAN REYNOLDS: Okay. Is there a
18	second?
19	COMMISSIONER BRACERAS: Yes, second.
20	CHAIRMAN REYNOLDS: All right. Vice Chair
21	Thernstrom, have you completed your thought?
22	VICE CHAIRPERSON THERNSTROM: The second
23	thought was simply that the second part of
24	Commissioner Yaki's amendment suggests that Sander's
25	work lacks integrity and that there is some kind of at
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	117
1	least widespread consensus on that. I can't sign onto
2	that either.
3	CHAIRMAN REYNOLDS: Additional comments?
4	Commissioners Yaki.
5	COMMISSIONER YAKI: Let me just defend my
6	characterization. At the hearing, we heard Professor
7	Sander discuss his methodology and then discuss his
8	reformulated methodology. He did not really indicate
9	that there were others who had taken the same
10	methodology and reached the same conclusion.
11	To the contrary, we heard a number of
12	different reports, not just from Professor Lempert,
13	but Professor Ayres and Professor Brooks, and other
14	professors at UCLA, as I said, in the Stanford Law
15	Review article. There were too many responses that
16	they could even publish to the original Sander
17	finding. There are still problems, quantitatively and
18	with the Sander second revised proposal. And that to
19	me was pretty clear and continues to be pretty clear
20	that Dr. Sander, Professor Sander, pretty much stands
21	alone.
22	Whether he's right or not you may choose
23	to believe he's right, Commissioner Thernstrom. But
24	certainly from an objective point of view, the vast
25	amount of research out there today refutes what Sander
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	118
1	is saying and I don't see why it should not be put in
2	there. Certainly the idea that the supporters and
3	critics are evenly matched is quite absent The
4	inference is completely wrong and I think that that
5	should be highlighted in there.
6	CHAIRMAN REYNOLDS: Commissioner Yaki, it
7	seems to me that there is a dispute over the
8	methodological approach. But the issue that's on the
9	table here is whether there are significant
10	disparities in terms of grades, graduation and bar
11	passage.
12	COMMISSIONER YAKI: But part of
13	CHAIRMAN REYNOLDS: Hear me out.
14	COMMISSIONER YAKI: Okay.
15	CHAIRMAN REYNOLDS: And these facts I
16	don't believe are in dispute.
17	COMMISSIONER YAKI: I would say that if
18	you read the testimony of Professor Lembert, he indeed
19	takes issue with the fact that the disparities are as
20	great A.S. Sander says. They attack the control group
21	and when you have a control group that is wrong,
22	you're going to get result that are wrong and whether
23	you agree or disagree with that, the fact is that
24	there is disagreement on whether or not the
25	disparities are significant or not especially with
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I	119
1	regard to some of the factors that are put forth in
2	this. I'm just trying to be factual and correct in
3	this particular characterization of Sander's research
4	and the criticisms of it and I think that you will
5	find people who will say that you will get different
6	disparities depending on the different datasets you
7	get. Some may be significant. Some may not be and
8	Lempert had charts that show that the disparity in
9	some instances was not as great as Sander would assert
10	it to be.
11	COMMISSIONER BRACERAS: Excuse me. I'm
12	sorry. I just wanted to tell you all that I'm going
13	to step away from the phone for a moment or two. I
14	will be back. But I'll just tell you now it's going
15	to be the questions that I'm not participating in from
16	now until the time I get back. But I need to
17	VICE CHAIRPERSON THERNSTROM: And you
18	don't have any immediate comment on this.
19	COMMISSIONER BRACERAS: I have no
20	immediate comment. I just wanted the record to
21	reflect that I'm stepping away and I'll let you know
22	when I'm back.
23	CHAIRMAN REYNOLDS: Okay. Thank you.
24	Commissioner Kirsanow.
25	COMMISSIONER KIRSANOW: I don't want to
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	120
1	belabor the point. I think that there was
2	considerable evidence adduced at the hearing with
3	respect to the characterization of the three sentences
4	that are contained in this Finding No. 2.
5	I think if memory serves correctly,
6	Professor Lembert was talking in terms of certain
7	grades, not even grades because some of these
8	institutions don't even have grades by which you can
9	measure. But to the extent there are grades, there
10	are disparities in those grades and they're
11	significant. There is the testimony that we deduced
12	and I think Lembert even agreed with this is that on a
13	1,000 point scale there's about 135 point difference
14	between blacks and whites in terms of their academic
15	performance.
16	There is significance difference in terms
17	of and this was not disputed either that
18	approximately 50 percent of all black students in law
19	schools cluster in the bottom 10 percent of the law
20	school classes which would actually make the bottom 10
21	percent virtually all black. I consider that to be a
22	significant disparity, maybe a deplorable disparity,
23	maybe a I don't know what other adjective we can
24	use.
25	And bar passage rates, I don't think there
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	121
1	was any dispute there, although he did maybe it
2	would be cabined in terms of bar passage rates in
3	terms of certain states. California, we didn't have a
4	bar passage rate for, but for the states that we have
5	bar passage rates, blacks were six times as likely to
6	fail. That's astonishing. That's not just
7	significant. That's astonishing. Six times as likely
8	to fail and I think all the other witnesses concurred
9	with that including Professor Bernstein from George
10	Mason. So I would agree with the first one
11	COMMISSIONER YAKI: He is on your side
12	though.
13	COMMISSIONER KIRSANOW: And that's why you
14	disagree with him. We are talking about the testimony
15	that was adduced.
16	And in terms of the second sentence,
17	"others disagree with Sander's assertions" suggests
18	that there are multiple people that disagree with one
19	person. It's not as if we're trying to suggest that
20	the proposition is evenly matched. Others disagree
21	with him, but we had Sander in front of us and he's
22	the one in front of us that had conducted a full-scale
23	study. Professor Lembert did not. And they both
24	agreed that we need more research on this. I think
25	everybody concludes that this is preliminary research

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122 1 and I know Professor Sander is seeking to conduct more 2 comprehensive research including bar passage rates from the State of California. 3 4 CHAIRMAN REYNOLDS: Commissioner Taylor. 5 COMMISSIONER TAYLOR: to the first As sentence, I think from my recollection of the evidence 6 7 least and the material from at my perspective indicated that the disparities were significant and 8 9 indeed -- As to the second sentence, others disagree could be read to imply a balance of views and I think 10 at this point, I think it's accurate to say that a 11 12 vast majority of literatures is again saying this on the mismatch issue. And the third point, that is that 13 14 everyone agrees you need more research on the mismatch 15 issues specifically is a valid statement. So that 16 reason I think we should keep "significant." I don't 17 mind changing the second sentence to indicate that at this point Sander is not in the majority and indeed 18 19 there is not a balanced argument in that regard and 20 that they both agree that you need more evidence to 21 determine who's right. That was my recollection of the evidence. 22 23 Okay. CHAIRMAN REYNOLDS: Let's call the question. 24 25 VICE CHAIRPERSON THERNSTROM: Can I --

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	123
1	CHAIRMAN REYNOLDS: Commissioner
2	Thernstrom.
3	VICE CHAIRPERSON THERNSTROM: Yes.
4	CHAIRMAN REYNOLDS: That's quite nice.
5	VICE CHAIRPERSON THERNSTROM: Thank you,
6	dear. I'm scribbling here. I'm drawing. I actually
7	have a problem with the last sentence stated that
8	there will be researchers to further evaluate the
9	strength of the academic mismatch there is not widely
10	available I don't know what "widely" means, but I
11	mean it is available and Professor Sander continues to
12	work on it, not as well as other people though. There
13	are a lot of people working on it.
14	COMMISSIONER KIRSANOW: It may not be
15	readily available because he's having significant
16	difficulty.
17	VICE CHAIRPERSON THERNSTROM: All right.
18	Readily-available. That he is not
19	COMMISSIONER KIRSANOW: drawing that
20	information out because
21	VICE CHAIRPERSON THERNSTROM: But nobody
22	is at the end of the road in terms of exploring this
23	issue.
24	COMMISSIONER KIRSANOW: I don't disagree
25	with you. He's saying that he's having a difficult
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	124
1	time and others have had a difficult time teasing out
2	the information because it's being kept more closely
3	than the secrets to the Manhattan Project.
4	VICE CHAIRPERSON THERNSTROM: And I really
5	don't care in the Academy which I have no respect for
6	in general what the balance of agreement is on
7	Sander's assertions, but that seems to me simply
8	saying others disagree. Okay. That is accurate.
9	Others disagree. I don't care what the numbers are.
10	CHAIRMAN REYNOLDS: Okay.
11	VICE CHAIRPERSON THERNSTROM: I would like
12	it to remain as is. In other words, I would like us
13	to vote on this as the motion was.
14	COMMISSIONER KIRSANOW: There is been an
15	amendment we had to vote on, Commissioner Yaki's
16	amendment first and then we will vote on this one.
17	CHAIRMAN REYNOLDS: Okay. All in favor of
18	Commissioner Yaki's amendment, please signify by
19	saying aye.
20	COMMISSIONER YAKI: Aye.
21	COMMISSIONER MELENDEZ: Aye.
22	CHAIRMAN REYNOLDS: All in opposition?
23	(Chorus of nays.)
24	CHAIRMAN REYNOLDS: Okay. Please let the
25	record reflect that Commissioners Melendez and Yaki
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	125
1	voted in the affirmative. The remaining Commissioners
2	voted against. The motion does not carry.
3	Next up we're going to vote on the
4	original motion. All in favor please signify by
5	saying aye.
6	(Chorus of ayes.)
7	CHAIRMAN REYNOLDS: All in opposition?
8	COMMISSIONER YAKI: No.
9	COMMISSIONER MELENDEZ: No.
10	CHAIRMAN REYNOLDS: Okay. Please let the
11	record reflect that Commissioners Yaki and Melendez
12	voted in the negative. The remaining Commissioners
13	voted in the affirmative. The motion carries.
14	Okay. I move that we adopt the Finding
15	No. 3 which reads: "Minority lost students may better
16	gauge their likelihood of academic success at a given
17	law school and future career prospects if law schools
18	and the entities responsible for granting admission to
19	the bar publicly disclose the extent to which they use
20	race and admissions data on academic performance, bar
21	passage rates, graduation rates, student loan default
22	rate and grade point averages disaggregated by rates.
23	Is there a second?
24	COMMISSIONER KIRSANOW: Second.
25	CHAIRMAN REYNOLDS: Discussion.
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	126
1	Commissioner Yaki.
2	COMMISSIONER YAKI: Why don't we just put
3	on every law school sign, every law school, a warning
4	for minority students "Don't come here. You're likely
5	to fail." This is an amazing endorsement, a stereo-
6	type threat and I can't endorse it.
7	CHAIRMAN REYNOLDS: Okay. I Jump right
8	in, Commissioner Heriot.
9	COMMISSIONER HERIOT: I'm thinking about
10	maybe a motion to amend this. Is it really the data
11	that we want desegregated by race or desegregated by
12	academic credentials? A student of any particular
13	race shouldn't want to know how the people of my race
14	do. They should want to know how do people of my
15	academic credentials do because that's what matters
16	and the notion that we should look at this by race I
17	think is a big mistake. This is an issue of academic
18	credentials.
19	COMMISSIONER KIRSANOW: I would agree with
20	that and I'd also strike the first word in this,
21	minority. I think all students may better gauge how
22	they would perform and the problem is I think
23	Professor Bernstein read maybe an apocryphal email
24	from the student from Colorado Law School who happened
25	to be a minority student self-identified and thought

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11

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127 1 that this was а bait and switch where she was encouraged and lured to go to this place with the 2 3 promise that she was going to graduate and everything 4 and have a fine academic career and fine legal career 5 and found out that in fact had she known what 6 individuals with her grade point average and LSAT 7 scores, how they fare in law school, she would have found some other place to go to rather than spend all 8 9 the money going to Colorado State or Colorado Law 10 School. But I would suggest, I would amend the friendly amendment to strike "Minority law students" 11 12 and just put "law students." 13 COMMISSIONER HERIOT: Yes. VICE CHAIRPERSON THERNSTROM: Commissioner 14 15 Heriot, do you also want to strike then "the extent to 16 which racial preferences are used"? 17 COMMISSIONER HERIOT: I don't know about that. 18 COMMISSIONER KIRSANOW: 19 I happen to think 20 personally since I'm an amendment to the friendly 21 amendment I would keep that in. VICE CHAIRPERSON THERNSTROM: 22 Yes. 23 COMMISSIONER KIRSANOW: Or possibly segregate to the subcategory 3(a). But nonetheless 24 25 that is pertinent. **NEAL R. GROSS** COURT REPORTERS AND TRANSCRIBERS 1323 RHODE ISLAND AVE., N.W. (202) 234-4433

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	128
1	VICE CHAIRPERSON THERNSTROM: Right.
2	COMMISSIONER KIRSANOW: What we did have
3	was testimony that referenced a study and I believe it
4	was by the Center for Equal Opportunity.
5	VICE CHAIRPERSON THERNSTROM: It was.
6	COMMISSIONER KIRSANOW: It showed the
7	greater the preference the greater the likelihood of -
8	- I'm sorry. Maybe we shouldn't have quoted somebody
9	else, but the fact of the matter is if somebody else
10	has another study let him put it forth and that
11	studied showed the greater the preference the more
12	likely the student is to flunk out and I think it is
13	the job of this Commissioner to alert minorities to
14	these kinds of difficulties. This is not a good thing
15	for minorities that are being sold the Santa Claus
16	version of what it's like to go to college and law
17	school and then they flunk out or do poorly and that
18	just breeds resentment.
19	But more importantly is those individuals
20	who celebrate the number of people who are in school
21	have failed to graduate I would suggest are not acting
22	necessarily in the best interest of minorities I

22 necessarily in the best interest of minorities. I 23 would rather think that it's more likely to yield a 24 better society where we're celebrating the number of 25 those who graduate and become productive members of

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	129
1	society. Garbage input, garbage output.
2	CHAIRMAN REYNOLDS: Commissioner Yaki, you
3	have a question.
4	COMMISSIONER YAKI: No. Just a heavy
5	sigh.
6	COMMISSIONER HERIOT: Let's make this more
7	of an official motion.
8	VICE CHAIRPERSON THERNSTROM: Yes.
9	COMMISSIONER HERIOT: I move that this be
10	amended to read No. 3 "Law students may better gauge
11	their likelihood of academic success at a given law
12	school and future career prospects if law schools and
13	the entities responsible for granting admission to the
14	bar publicly disclose the extent to which they use
15	race and admission and data on academic performance,
16	bar passage rates, graduation rates, student loan
17	default rates and grade point averages disaggregated
18	by academic credentials."
19	COMMISSIONER KIRSANOW: Second.
20	VICE CHAIRPERSON THERNSTROM: Good. Like
21	it.
22	CHAIRMAN REYNOLDS: Commissioner Melendez.
23	COMMISSIONER MELENDEZ: I don't know that
24	distributing this kind of information could result in
25	misuse that actually harms minorities. I'm just
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130 1 saying that you'd better sure that that's not going to 2 happen and I think that even the Staff Director may, this question may have been raised by your staff 3 4 people as far as it gets to be a legal thing and I'm 5 not sure what you're feeling on this component here. 6 Ι just feel uncomfortable with distributing 7 information like that that has a potential to harm minority students and I think you have to really think 8 9 that out as to could that be possible. 10 COMMISSIONER KIRSANOW: I'm just -- Just 11 as a question to --12 COMMISSIONER BRACERAS: I'm back. COMMISSIONER KIRSANOW: How does this harm 13 the minority students? 14 15 COMMISSIONER MELENDEZ: I'm not sure. 16 COMMISSIONER KIRSANOW: Are you referring 17 to personally identifying? COMMISSIONER MELENDEZ: And who we give 18 19 that information to, I quess, would be the question. VICE CHAIRPERSON THERNSTROM: 20 It seems to 21 me the thrust here is to help minority students and other students, not only minority. That was why this 22 entering 23 was amended who are law school with credentials that are way below average. Those are the 24 25 average student. **NEAL R. GROSS** COURT REPORTERS AND TRANSCRIBERS

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1 CHAIRMAN REYNOLDS: So in effect this is a 2 form of consumer protection. Potential law students 3 would have additional information on which to base 4 their decision.

5 COMMISSIONER YAKI: Then why have the criteria and if they use race and admissions then? 6 That would shed some 7 CHAIRMAN REYNOLDS: light and provide some transparency as to what schools 8 9 are actually doing. I think it would be helpful for 10 researchers. I think that as a public policy matter if you're going to do it well and you think that 11 12 there's value to it then there should be no reason to hide the extent to which racial preferences are used 13 in the omissions process. 14

15 COMMISSIONER YAKI: I think you're just 16 making them ensure that they're targets for Ward 17 Connolly and I object to that.

18 CHAIRMAN REYNOLDS: This is not going to 19 prevent Ward Connolly -- This does not provide Ward 20 Connolly with any additional abilities to move forward 21 with an initiative. He's doing it in the absence of 22 this data.

23 COMMISSIONER KIRSANOW: Mr. Chairman. 24 There is a technical reason to provide this kind of 25 information going beyond a policy reason. One is that

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132 1 there are a number of individuals who are apply to a 2 law school with sterling credentials thinking that with these credentials they're going to get admitted, 3 4 at least, based on the objective criteria set forth in 5 the various publications that say what the admissions 6 However, they then come to find out that rates are. 7 they've been rejected and don't know the reasons therefore. 8 little bit further data reveals that 9 Α 10 sometimes they are rejected because someone with less sterling credentials gets admitted because there is a 11 12 racial preference in place. Those individuals have spent time and energy and money applying to those 13 14 places when they probably could have devoted their 15 attention to applying to another school that doesn't 16 have this regime in place. 17 COMMISSIONER YAKI: So you just want to make sure that their resentment is based on fact. 18 Is 19 that what you're trying to do? 20 COMMISSIONER KIRSANOW: No, it's consumer 21 protection. 22 COMMISSIONER just YAKI: That's 23 ridiculous. COMMISSIONER KIRSANOW: Right now -- It's 24 25 It's very curious that law schools as I say curious. NEAL R. GROSS COURT REPORTERS AND TRANSCRIBERS 1323 RHODE ISLAND AVE., N.W. WASHINGTON, D.C. 20005-3701

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	133
1	protect like the secrets to the Manhattan Project what
2	the degree of preference is. The reason
3	COMMISSIONER YAKI: That's because there
4	are people out there like others not in this room who
5	are going to sue them and that's in a half second.
6	COMMISSIONER KIRSANOW: There are people
7	who are concerned about their protection. There are
8	people who are concerned about black and Hispanic law
9	students who are being sold a pig in a poke saying,
10	"Come on in here. Spend your money here and whether
11	you graduate"
12	COMMISSIONER YAKI: That's not the data
13	that C- about African Americans in Michigan.
14	COMMISSIONER KIRSANOW: And whether or not
15	you graduate is a wholly different proposition.
16	CHAIRMAN REYNOLDS: Gentlemen. Let's
17	COMMISSIONER KIRSANOW: It's very similar
18	to the schools that invite black athletes in and say
19	"Come on here. Play for us" and then don't graduate
20	them. "We love your presence here as mascots and
21	everybody else, but whether or not you graduate,
22	that's your problem, not ours."
23	CHAIRMAN REYNOLDS: Commissioner Heriot.
24	COMMISSIONER HERIOT: I may be able to put
25	Commissioner Yaki's mind at rest a bit. Ward
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	134
1	Connolly's initiatives, of course, only apply to
2	public universities. As a result, he has access to
3	this information through FOIA requests anyway. The
4	reason for this finding is not for Ward Connolly or
5	anyone else who might wish to pursue a public
6	initiative but rather for individual applicants.
7	CHAIRMAN REYNOLDS: Vice Chair Thernstrom.
8	VICE CHAIRPERSON THERNSTROM: I mean I
9	hate to play social scientist here and intellectual
10	and scholar, but, you know
11	CHAIRMAN REYNOLDS: But you can't help
12	myself.
13	VICE CHAIRPERSON THERNSTROM: I can't help
14	myself and the more information that a reliable source
15	that I have to think about very hard problems and
16	these are tough problems, the better off we all are so
17	that we're not just trading accusations and
18	suppositions and frankly junk that is ideologically
19	driven. So I just More information is better than
20	less information.
21	COMMISSIONER KIRSANOW: If racial
22	preferences are such a good thing, why don't college
23	comp it? Why don't they say we give you a ten percent
24	preference? We give you a 50 percent preference? Why
25	are they hiding it?
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	135
1	VICE CHAIRPERSON THERNSTROM: Absolutely.
2	And we're because we believe in it. Absolutely.
3	There's an argument for them.
4	CHAIRMAN REYNOLDS: Okay. Let's vote.
5	All in favor, please say aye.
6	(Chorus of ayes.)
7	CHAIRMAN REYNOLDS: As amended.
8	COMMISSIONER BRACERAS: Aye. I'm back.
9	COMMISSIONER KIRSANOW: Did she hear the
10	amendment by the way?
11	CHAIRMAN REYNOLDS: Commissioner Braceras,
12	the motion was amended.
13	COMMISSIONER BRACERAS: Could you read it
14	to me please?
15	CHAIRMAN REYNOLDS: Commissioner Heriot,
16	would you mind?
17	COMMISSIONER HERIOT: Okay. Commissioner
18	Braceras, this is for No. 3. Under the motion, it
19	would read, "Law students may better gauge their
20	likelihood of academic success at a given law school
21	and future career prospects if law schools and the
22	entities responsible for granting admission to the bar
23	publicly disclosed the extent to which they use race
24	and admissions and data on academic performance, bar
25	passage rates, graduation rates, student loan default
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	136
1	rates and grade point averages disaggregated by
2	academic credentials."
3	COMMISSIONER BRACERAS: Okay. Great. I
4	still vote aye. Thank you very much.
5	CHAIRMAN REYNOLDS: Okay. All in
6	opposition?
7	COMMISSIONER YAKI: Absolutely.
8	COMMISSIONER MELENDEZ: Aye.
9	CHAIRMAN REYNOLDS: Please let the record
10	reflect that Commissioners Yaki and Melendez voted
11	against the finding and the remaining Commissioners
12	voted against the finding as amended by Commissioner
13	Heriot. Okay. One of those days. The remaining
14	Commissioners voted to support the motion. So the
15	motion carries.
16	COMMISSIONER HERIOT: Clarification. Was
17	that It was my motion, I know. But are we treating
18	that though as a vote on the actual finding or is that
19	just a motion to substitute and now do we have to vote
20	again on the finding?
21	COMMISSIONER YAKI: No, it's a supremacy
22	motion. So it carries as is. And the underlying
23	motion, there's no need for a vote.
24	COMMISSIONER HERIOT: Okay.
25	CHAIRMAN REYNOLDS: Okay. I move that the
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1 following finding be adopted. It reads as follows: 2 "The impact of racial preferences in law school admissions is an important matter of public policy and 3 particularly the public would benefit from further 4 5 social science research on such preference's impact on African American and other minority law students. 6 7 Admitting students into law school for which they 8 might not academically be prepared could harm their 9 academic performance and hinder their ability to obtain and secure gainful employment in the legal 10 11 profession. Law school entails significant investments of time and financial resource and law 12 13 students often take out extensive Federal and private 14 loans to finance their education. Racial preferences 15 that contribute to any academic mismatch might 16 therefore also contribute to income wealth and 17 disparities between whites and African Americans." Is there a second? 18 19 VICE CHAIRPERSON THERNSTROM: I second it. 20 CHAIRMAN REYNOLDS: Discussion. Yes. Commissioner Yaki. 21 22 COMMISSIONER YAKI: Yes, I'm just 23 wondering why we don't have as a finding the fact that there are many studies that would indicate that the 24 25 African American lawyers would decrease number of **NEAL R. GROSS** COURT REPORTERS AND TRANSCRIBERS 1323 RHODE ISLAND AVE., N.W.

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	138
1	under the Sander's model utilizing his mismatch theory
2	and correction model.
3	CHAIRMAN REYNOLDS: Well I'm sorry.
4	I'm just
5	COMMISSIONER YAKI: You have Katherine
6	Barnes. You have Ayres and Brooks and you have Lempert
7	all stating that the elimination of these items would
8	actually result in a decrease in the number of African
9	Americans who would be entering the bar.
10	CHAIRMAN REYNOLDS: Vice Chair Thernstrom.
11	VICE CHAIRPERSON THERNSTROM: I believe
12	that what the research finds is a cascading effect
13	such that students who are preferentially admitted
14	today to schools where they are mismatched with the
15	average law student at those schools are going to go
16	to a school that say one tier lower that the only
17	students who will be out of the profession entirely
18	are those at the very bottom who cannot drop down
19	another tier. But those students are not passing the
20	bar exam.
21	CHAIRMAN REYNOLDS: Chairman Heriot, do
22	you have a question?
23	COMMISSIONER YAKI: But we're not making
24	those distinctions. We're not talking about the
25	subtleties of these studies. We're not talking about
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1 the fact that there's contrary evidence that would say 2 that students at the top tier law schools do well and 3 do have good bar passage rates. We're not talking 4 about that and instead we're simply creating this 5 incredible stereotype threat of guess what. You're 6 not going to make it in law school and you're not 7 going to make it in life and I just can't subscribe to that. 8 9 VICE CHAIRPERSON THERNSTROM: Actually, 10 they don't do well at the top law schools, but in any 11 case, I'm sorry. 12 COMMISSIONER HERIOT: All finding of Fact No. 4 says is this might be so. 13 COMMISSIONER KIRSANOW: That's right. 14 15 COMMISSIONER HERIOT: And so it's not 16 really --17 COMMISSIONER YAKI: But it doesn't give the contrary point of view. 18 19 COMMISSIONER KIRSANOW: But it says who would benefit from further social science research. 20 21 COMMISSIONER YAKI: But there is already an existing contrary point of view. 22 Rather than 23 simply saying would benefit from further research, there is already an existing contrary point of view. 24 25 COMMISSIONER HERIOT: But that's already **NEAL R. GROSS** COURT REPORTERS AND TRANSCRIBERS 1323 RHODE ISLAND AVE., N.W. (202) 234-4433 WASHINGTON, D.C. 20005-3701 www.nealrgross.com

	140
1	in No. 2.
2	COMMISSIONER YAKI: Professor Lempert
3	talked about it.
4	COMMISSIONER HERIOT: That's in No. 2.
5	COMMISSIONER YAKI: No. It simply says
6	there's disagreement, not that in the actual
7	conclusions of 4 that there is actual disagreement on
8	what those conclusions actually are. Two is just
9	blather. Four is specific and four has specific
10	reputations by Lempert, Brooks, Ayres, Barnes, etc.
11	COMMISSIONER KIRSANOW: But these aren't
12	conclusions in four. No. 2 is
13	COMMISSIONER YAKI: They are findings.
14	COMMISSIONER HERIOT: They are finding
15	that it's possible.
16	COMMISSIONER KIRSANOW: Right.
17	COMMISSIONER YAKI: But we're not talking
18	about the other side at all.
19	COMMISSIONER KIRSANOW: No. 2 acknowledges
20	a disagreement
21	COMMISSIONER YAKI: No. 2 acknowledges
22	nothing.
23	COMMISSIONER KIRSANOW: No. 2 acknowledges
24	
25	COMMISSIONER YAKI: No. 2 just
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I	141
1	acknowledges that maybe there's a
2	(Both speaking at once.)
3	COMMISSIONER KIRSANOW: But it says right
4	here others disagree.
5	COMMISSIONER YAKI: maybe there are
6	people who disagree.
7	COMMISSIONER KIRSANOW: It says others
8	disagree.
9	COMMISSIONER KIRSANOW: Commissioner
10	COMMISSIONER YAKI: It doesn't say
11	anything about what the disagreement is.
12	COMMISSIONER KIRSANOW: further
13	research on the disagreement.
14	CHAIRMAN REYNOLDS: Gentlemen. Keep it
15	civil.
16	COMMISSIONER YAKI: We're civil. We're
17	just talking loud. Four does not state what the
18	disagreement is with regard to these particular
19	findings and the contrary conclusions driven by other
20	researchers who have taken Sander's data.
21	CHAIRMAN REYNOLDS: Are you suggesting
22	that we don't have the ability to make distinctions
23	and judge the to essentially choose amongst
24	competing arguments?
25	VICE CHAIRPERSON THERNSTROM: And put it
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	142
1	all in terms of "might contribute."
2	COMMISSIONER KIRSANOW: But you have a
3	predicate in No. 2 that says we have a disagreement.
4	No. 4 says we need further research to tease that out
5	and find out who's right and who's wrong.
6	COMMISSIONER HERIOT: And that's an
7	important issue. If it might be true, it's important
8	enough to study.
9	COMMISSIONER YAKI: But it posits that
10	there is this thing to study and if you read Lempert
11	and Ayres and Brooks, they're not entirely as
12	conclusive on what their definition of academic
13	mismatch is as what Sander defines academic mismatch.
14	So because of that, you're essentially putting the
15	cart before the horse. That's why Forget it. Just
16	vote on it. I'm going to lose on it anyway. What the
17	hell do I care.
18	COMMISSIONER KIRSANOW: Mr. Chair, I do
19	have a question on Just to throw out. Not that I
20	would necessarily disagree with this, but something
21	for consideration. The last sentence "Racial
22	preferences that contribute to any academic mismatch
23	might therefore also contribute to income and wealth
24	disparities between whites and African Americans." It
25	may make some logical sense, but that seems to be a
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11

	143
1	little bit of a leap from where the rest of where No.
2	4 is. I'm just throwing that out. I don't
3	necessarily disagree with it, but it does give me a
4	little pause.
5	CHAIRMAN REYNOLDS: Okay.
6	VICE CHAIRPERSON THERNSTROM: I don't have
7	a problem with it.
8	COMMISSIONER YAKI: Okay. Of course not.
9	CHAIRMAN REYNOLDS: All right. Let's call
10	the vote unless there are other questions or comments.
11	All in favor please say aye.
12	(Chorus of ayes.)
13	CHAIRMAN REYNOLDS: All in opposition?
14	COMMISSIONER YAKI: No.
15	COMMISSIONER MELENDEZ: No.
16	COMMISSIONER BRACERAS: I'm sorry. I'm
17	back.
18	COMMISSIONER YAKI: Is there a seven
19	second delay after Peter and my latest exchange,
20	Jennifer?
21	CHAIRMAN REYNOLDS: Let the record reflect
22	that Commissioners Melendez and Yaki voted against the
23	motion and the remaining Commissioners voted to
24	support the motion. The motion carries.
25	I move that Finding No. 5 be adopted.
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144 1 Finding No. 5 reads as follows: "Despite research 2 questioning the impact and extent of racial preferences in law school admissions, the American Bar 3 4 Association adopted Standard 211 in August of 2006. 5 Under Standard 211, law schools seeking accreditation 6 from the American Bar Association must demonstrate by 7 concrete action a commitment to having a student body that is diverse with respect to race among other 8 9 aspects of diversity." Is there a second? VICE CHAIRPERSON THERNSTROM: Second. 10 CHAIRMAN REYNOLDS: Discussion. 11 12 COMMISSIONER YAKI: Why do we have the first sentence in there? 13 VICE CHAIRPERSON THERNSTROM: I don't know 14 why we don't start with simply "The American Bar 15 16 Association adopted Standard 211..." 17 COMMISSIONER KIRSANOW: I agree. I would excise the first clause. 18 19 VICE CHAIRPERSON THERNSTROM: Yes. CHAIRMAN REYNOLDS: The first sentence? 20 21 VICE CHAIRPERSON THERNSTROM: No, in the first sentence. 22 23 COMMISSIONER KIRSANOW: Beginning with --It would start "The American Bar Association adopted 24 25 Standard 211 in August 2006." **NEAL R. GROSS** COURT REPORTERS AND TRANSCRIBERS 1323 RHODE ISLAND AVE., N.W. (202) 234-4433 WASHINGTON, D.C. 20005-3701 www.nealrgross.com

	145
1	VICE CHAIRPERSON THERNSTROM: Right.
2	COMMISSIONER KIRSANOW: And then go on
3	from there.
4	CHAIRMAN REYNOLDS: Commissioner Taylor.
5	COMMISSIONER TAYLOR: I would agree with
6	that. Just a question. I just don't recall the
7	evidence on this point. Did the American Bar
8	Association discuss the issues of bar passage rates,
9	graduation rates, student loan default rates, grade
10	point averages, disaggregated by academic credentials
11	with regard to race?
12	VICE CHAIRPERSON THERNSTROM: No.
13	CHAIRMAN REYNOLDS: I don't believe so.
14	COMMISSIONER TAYLOR: So they passed this
15	new standard without answering those questions or at
16	least knowing
17	VICE CHAIRPERSON THERNSTROM: Correct.
18	COMMISSIONER TAYLOR: Then I think we
19	should I thought the point of the first phrase in
20	that clause was to demonstrate that they were doing
21	something in the face of all of these questions. So
22	in my mind, an appropriate addition would be the ABA
23	passed this in the absence of knowing X. That's the
24	important point.
25	COMMISSIONER KIRSANOW: That's right and I
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ĺ	146
1	think we specifically asked Professor Smith who was
2	the ABA representative maybe not everything that
3	you're asking. But I know I asked at least one
4	question related to that and he answered back as I
5	recall, you might want to look at the record, was they
6	hadn't looked at that.
7	VICE CHAIRPERSON THERNSTROM: The first
8	clause does not
9	COMMISSIONER TAYLOR: Right. It doesn't
10	do that.
11	VICE CHAIRPERSON THERNSTROM: It doesn't
12	do that.
13	COMMISSIONER TAYLOR: Right.
14	VICE CHAIRPERSON THERNSTROM: So would you
15	like to formulate
16	COMMISSIONER TAYLOR: I won't. I tell you
17	what. Let's just strike the first clause and keep it.
18	I'm going to write something on my own I think. I
19	can't come up with it right now.
20	VICE CHAIRPERSON THERNSTROM: Fine.
21	COMMISSIONER TAYLOR: But on that point,
22	I'll just write something.
23	VICE CHAIRPERSON THERNSTROM: I would like
24	to call the question.
25	CHAIRMAN REYNOLDS: All right. All in
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	147
1	favor signify by saying aye.
2	VICE CHAIRPERSON THERNSTROM: Of the
3	amended. As amended.
4	CHAIRMAN REYNOLDS: Yes.
5	VICE CHAIRPERSON THERNSTROM: Yes.
6	(Chorus of ayes.)
7	CHAIRMAN REYNOLDS: Any objections?
8	(No response.)
9	CHAIRMAN REYNOLDS: Any abstentions?
10	COMMISSIONER YAKI: Aye.
11	CHAIRMAN REYNOLDS: Let the record reflect
12	that Commissioners Yaki and Melendez abstain. The
13	remaining Commissioners voted to support the motion as
14	amended.
15	COMMISSIONER MELENDEZ: I vote no.
16	CHAIRMAN REYNOLDS: I'm sorry. Okay. Let
17	the record reflect that Commissioner Yaki abstained.
18	Commission Melendez voted against the motion. The
19	remaining Commissioners voted in support of the motion
20	as amended. The amended motion is approved.
21	Okay. I move that Finding 6 be adopted
22	and Finding 6 reads as follows: "The American Bar
23	Association also enacted official interpretations to
24	help guide law schools in these demonstrations of
25	concrete action. Interpretation 211-2 permits law
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	148
1	schools `consistent with the U.S. Supreme Court's
2	decision in <u>Grutter v Bollinger</u> ' to use race and
3	ethnicity in their admissions process to promote equal
4	opportunity and diversity. Interpretation 211-3
5	states that `the determination of the law school
6	satisfaction of these obligations is based on the
7	totality of the law schools actions and the results
8	achieved.' Given these interpretations, it's
9	difficult to see who law schools could satisfy their
10	obligations under Standard 211 without the use of
11	racial preferences. To this extent some have argued
12	that the standard strongly although implicitly
13	encourages the use of racial preferences in
14	admissions." Is there a second?
15	VICE CHAIRPERSON THERNSTROM: Second.
16	CHAIRMAN REYNOLDS: Any discussion?
17	Commissioner Heriot.
18	COMMISSIONER HERIOT: I actually have a
19	minor point that applies not just to six but
20	unfortunately to five which we've already done here.
21	The American Bar Association itself is not the
22	accrediting agency. It's the American Bar
23	Association's Council on Legal Education and Admission
24	to the Bar or something like that and what happened in
25	August of 2006 was that the ABA House of Delegates
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	149
1	didn't ratify rather than adopt the standard.
2	COMMISSIONER YAKI: It's the Council on
3	Section of Legal Education Admissions to the Bar.
4	COMMISSIONER HERIOT: We might want to
5	amend five and six to refer to the Council and leave
6	out the date because I think it's the Council that
7	does the adopting and the House of Delegates that
8	simply ratified. Because what happens is if the House
9	of Delegates fails to ratify, the Council then doesn't
10	have to accept that. They can then repromulgate it
11	and the second time it takes even without the ABA's
12	intervention and that has to do with any trust law
13	settlement that goes back a couple of years with the
14	Department of Justice. If we want to get it right, we
15	might as well get it right.
16	VICE CHAIRPERSON THERNSTROM: Yes. Let's
17	have a motion to amend both of those.
18	COMMISSIONER HERIOT: Yes. I move that
19	both five and six be changed to substitute the words
20	"American Bar Association's Council"
21	COMMISSIONER YAKI: "On Legal Education
22	and Admission to the Bar."
23	COMMISSIONER HERIOT: "Adopted Standard
24	211" and leave out the date "in August of 2006." Just
25	put "in 2006." Strike the word "August."
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	150
1	COMMISSIONER KIRSANOW: Second.
2	COMMISSIONER YAKI: Actually, that should
3	be called the Section. They don't call it the
4	Council.
5	COMMISSIONER HERIOT: Section. And same
6	for No. 6.
7	COMMISSIONER KIRSANOW: Second.
8	CHAIRMAN REYNOLDS: Okay. All in favor
9	of
10	COMMISSIONER HERIOT: And the same for No.
11	7.
12	COMMISSIONER KIRSANOW: Second.
13	CHAIRMAN REYNOLDS: Okay. Why don't we
14	take some time and
15	VICE CHAIRPERSON THERNSTROM: We don't
16	need time.
17	COMMISSIONER HERIOT: That's just
18	separate. We can split on this. It's a separate
19	issue. It's noncontroversial.
20	VICE CHAIRPERSON THERNSTROM: Yes.
21	CHAIRMAN REYNOLDS: All right. All in
22	favor of the motion to Is that
23	COMMISSIONER YAKI: Jennifer's baby is
24	kind of going through these changes right now.
25	(Off the record comments.)
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	151
1	CHAIRMAN REYNOLDS: Okay. All in favor
2	to adopt the motion as articulated by Commissioner
3	Heriot please signify by saying aye.
4	(Chorus of ayes.)
5	CHAIRMAN REYNOLDS: Any objections?
6	(No response.)
7	CHAIRMAN REYNOLDS: And abstentions?
8	(No response.)
9	CHAIRMAN REYNOLDS: The motion carries
10	unanimously.
11	VICE CHAIRPERSON THERNSTROM: And it
12	affects five, six and seven.
13	CHAIRMAN REYNOLDS: So that gets us back
14	to six. We've had the discussion. Is that right?
15	COMMISSIONER YAKI: No.
16	CHAIRMAN REYNOLDS: Okay. The floor is
17	open. Any questions?
18	COMMISSIONER YAKI: No. I'm not even
19	going to go there.
20	COMMISSIONER KIRSANOW: Call the question.
21	CHAIRMAN REYNOLDS: You have a question?
22	COMMISSIONER KIRSANOW: No. I call the
23	question.
24	VICE CHAIRPERSON THERNSTROM: Call the
25	question, yes.
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	152
1	CHAIRMAN REYNOLDS: All in favor please
2	signify by saying aye.
3	(Chorus of ayes.)
4	CHAIRMAN REYNOLDS: All in opposition?
5	COMMISSIONER YAKI: No.
6	CHAIRMAN REYNOLDS: Let the record reflect
7	that Commissioners Yaki and Melendez voted against the
8	motion. The remaining Commissioners voted in favor of
9	the motion. The motion carries.
10	Finding No. 7. I move that we adopt
11	Finding No. 7 and Finding No. 7 reads as follows:
12	"The American Bar Association" The amendment that
13	we made before would that be applicable here?
14	COMMISSIONER HERIOT: Yes, we applied it
15	here.
16	CHAIRMAN REYNOLDS: Okay. Please give me
17	the name of this. "The American Bar Association"
18	COMMISSIONER YAKI: Section on Legal
19	Education and Admissions to the Bar.
20	COMMISSIONER HERIOT: It's Council of the
21	Section on Legal Education and Admissions to the Bar.
22	COMMISSIONER YAKI: Pardon? Yes, the
23	Council of the Section.
24	COMMISSIONER HERIOT: Yes.
25	COMMISSIONER YAKI: It's bizarre.
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	153
1	COMMISSIONER HERIOT: They like lots of
2	words at the ABA.
3	VICE CHAIRPERSON THERNSTROM: The problem
4	with lawyers in general.
5	COMMISSIONER YAKI: I would not begin to
6	debate that.
7	CHAIRMAN REYNOLDS: And that's on Legal
8	Education to the
9	COMMISSIONER YAKI: On Legal Education and
10	Admissions to the Bar.
11	VICE CHAIRPERSON THERNSTROM: They get
12	paid by the word.
13	COMMISSIONER TAYLOR: Amen.
14	CHAIRMAN REYNOLDS: Finding 7 reads as
15	follows: "The American Bar Association Council of the
16	Section on Legal Education and Admissions to the Bar
17	rounded Standard 211 and the Supreme Court's 2003
18	decision in <u>Grutter v Bollinger</u> , he Supreme Court's
19	deference to the University of Michigan Law School's
20	judgement that racial diversity was essential to its
21	educational mission, was predicated on the `Expansive
22	Freedom's Speech and Thought associated with the
23	University environment' which give higher
24	institutional institutions "a special niche in our
25	Constitutional tradition." The Court recognized the
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154 1 traditional judicial deference to the right of 2 colleges and universities to select those students who 3 will contribute the most to the robust exchange of 4 ideas of a means to achieve a goal that is of 5 paramount importance to the fulfillment of its mission and understands the American Bar Association Council 6 7 of the Section on Legal Education and Admission to the Bar displaces the judgement of individual law schools 8 9 to decide the importance of diversity and substitutes Is there a second? 10 its own." COMMISSIONER KIRSANOW: Second. 11 12 CHAIRMAN REYNOLDS: Discussion. COMMISSIONER MELENDEZ: Yes. Is that last 13 14 you read where "it displaces sentence that the individual law schools to decide 15 judgement of the 16 importance of diversity and to substitute its own" is 17 that actually true? I just want to know. COMMISSIONER KIRSANOW: Professor 18 19 Bernstein testified to that effect. That would be a 20 legal judgement, one with which I concur. I suspect 21 that Michael doesn't. But to the extent that Standard 211 kind of subsumes <u>New Hampshire v Sweaze</u>, it does 22 23 displace it because <u>Grutter</u> only applied to education institutions of higher learning such as colleges and 24 25 said we're going to do because we grant great autonomy

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	155
1	to these educational institutions pursuant to <u>New</u>
2	<u>Hampshire v Sweaze</u> .
3	In doing that, taking 211, it takes away
4	the discretion that <u>Grutter</u> presupposes that these
5	institutions are going to exercise it. An institution
6	can decide it's not a part of their educational
7	mission to have diversity. It's not whatever that
8	school may be. Another may say it is a part of their
9	educational mission. That's part of the discretion
10	subsumed in <u>New Hampshire v Sweaze</u> . This takes that
11	away and says you must do that.
12	CHAIRMAN REYNOLDS: Commissioner Yaki.
13	COMMISSIONER YAKI: I was just going to
14	sigh heavily continually. But with regard to six and
15	seven, we're distorting what the testimony was by Dean
16	Smith at the hearing. The standard itself has
17	admissions as only one criteria by which the ABA will
18	measure "concrete actions." It is not And if you
19	read 211 which I just did and it talks Here. The
20	interpretation of 211-3 "The determination of law
21	school satisfaction of such obligations is based on
22	the totality of the law school's actions and the
23	results achieved. The commitment to providing full
24	educational opportunities for members of under-
25	represented groups typically includes a special

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1 concern for determining the potential of these 2 applicants through the admissions process, special recruitment efforts, programs of the system meeting 3 the academic and financial needs of many of these 4 students and that creates a more favorable environment 5 6 for students from under-represented groups." Dean 7 Smith talked about those in his testimony. This obsessive focus in six and seven on admissions, I 8 9 think, distorts his testimony and is why I'm going to 10 be voting against them.

11 COMMISSIONER TAYLOR: Ouestion. Т 12 actually had the same question Commissioner as Melendez taken halfway home 13 and Ι was by your 14 explanation but not all the way there, this reason. 15 As I saw the argument being framed, you were right in 16 the sense that it took the discretion out but only 17 with respect to one of many criteria that were required to use so that the law school could not say 18 19 that is not part of our mission and therefore for purposes of comprehensive review remove that 20 our 21 particular aspect of review. Law schools could no longer do that. So in that respect, it does displace 22 23 the law school's judgement but not totally because it is one of many factors they consider. That's how I 24 25 had it framed in my mind.

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157 Right. 1 COMMISSIONER KIRSANOW: It's one 2 of many factors in terms of Grutter but not in terms 3 of meeting the accreditation standard here. In 4 Grutter, the University of Michigan Law School program 5 supposedly, admissions program, met Constitutional 6 muster because race was only one factor among many in 7 a holistic review. It was flexible plus factor not applied in a mechanical way. This applies it in a 8 9 mechanical way and therefore displaces the discretion 10 that you were just talking about. 11 COMMISSIONER YAKI: How? It's just one of 12 a number of factors. It doesn't say it have to be --COMMISSIONER KIRSANOW: Now if you listen 13 just Dean Smith's testimony and he didn't 14 to not 15 dispute this. The uncontroverted testimony of 16 Professor Bernstein was when he talked to a number of 17 other law school deans is no, this is how we do it because the ABA calls you up and says what's going on 18 19 and everyone knows if you don't meet these here 20 numbers, out the door you go. So that testimony was 21 uncontroverted. 22 CHAIRMAN REYNOLDS: Additional questions? COMMISSIONER YAKI: That's because no one 23 could question who he had called and he had 24 no 25 evidence of anyone who he had called and told about NEAL R. GROSS COURT REPORTERS AND TRANSCRIBERS 1323 RHODE ISLAND AVE., N.W.

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	158
1	it. So how can you dispute that with which comes from
2	there?
3	COMMISSIONER KIRSANOW: He was sitting
4	right next to me.
5	COMMISSIONER YAKI: And that for me is the
6	flaw of these briefings in general and why in a
7	truncated proceeding where I'm looking at my watch
8	because it's getting close to the time I have to get
9	out the door and maybe I could have and should have
10	picked up on it. I don't know or maybe I was just
11	ignoring all the blather coming out of his mouth. I
12	don't know.
13	COMMISSIONER KIRSANOW: You could have
14	controverted him if you had wished.
15	COMMISSIONER YAKI: I will in my dissent.
16	CHAIRMAN REYNOLDS: Okay. Commissioner
17	Heriot.
18	COMMISSIONER HERIOT: The school marm in
19	me insists we correct the lack of a comma after the
20	word "environment" and before the word "which."
21	COMMISSIONER KIRSANOW: And it should come
22	after the quotation marks.
23	VICE CHAIRPERSON THERNSTROM: No. Before
24	the quotation marks.
25	COMMISSIONER YAKI: Before the quotation
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ĺ	159
1	marks.
2	COMMISSIONER HERIOT: It's before the
3	quotation marks.
4	COMMISSIONER KIRSANOW: Is it? I'm not a
5	school marm.
6	VICE CHAIRPERSON THERNSTROM: I'm a school
7	marm, too. Before the quotation marks.
8	CHAIRMAN REYNOLDS: Okay. So we will not,
9	I assume, need to vote on this.
10	COMMISSIONER HERIOT: I hope we don't have
11	to vote.
12	CHAIRMAN REYNOLDS: Yes. If there are no
13	other questions, comments or discussion we can vote.
14	All in favor, please signify by saying aye.
15	(Chorus of ayes.)
16	CHAIRMAN REYNOLDS: All opposed?
17	COMMISSIONER KIRSANOW: Jennifer?
18	COMMISSIONER BRACERAS: Aye.
19	CHAIRMAN REYNOLDS: All in opposition?
20	COMMISSIONER MELENDEZ: No.
21	COMMISSIONER YAKI: No.
22	CHAIRMAN REYNOLDS: Let the record reflect
23	that Commissioners Yaki and Melendez voted against the
24	motion. The remaining Commissioners voted in favor of
25	the motion. The motion carries.
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	160
1	VICE CHAIRPERSON THERNSTROM: I have a
2	small stylistic recommendation on these. I guess it's
3	five, six and seven that we don't each time say the
4	American Bar Association Council of the Section on
5	Legal Education and Admissions to the Bar but simply
6	the first
7	CHAIRMAN REYNOLDS: Just say ABA.
8	VICE CHAIRPERSON THERNSTROM: The first
9	time put in parens, ABA Council or something like that
10	so we don't have this cumbersome language with each
11	one of these.
12	CHAIRMAN REYNOLDS: Okay. So we are up to
13	No. 8.
14	COMMISSIONER HERIOT: Eight?
15	VICE CHAIRPERSON THERNSTROM: Yes.
16	COMMISSIONER HERIOT: There is no eight.
17	COMMISSIONER YAKI: There is no eight.
18	VICE CHAIRPERSON THERNSTROM: Now we're
19	starting on the recommendations.
20	CHAIRMAN REYNOLDS: That's right. Okay.
21	I move that we adopt the following recommendation
22	which reads as follows: "The National Academy of
23	Sciences or another appropriate grant-making entity
24	should fund independent research on the impact of
25	racial preferences on racial disparities in law school
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	161
1	academic performance, bar passage rates, graduation
2	rates, student loan default rates and future income.
3	State bar associations should cooperate with this
4	research." Is there a second?
5	COMMISSIONER KIRSANOW: Second.
6	CHAIRMAN REYNOLDS: Discussion.
7	COMMISSIONER YAKI: I recommend we do not.
8	VICE CHAIRPERSON THERNSTROM: I'm sorry.
9	What are you recommending?
10	COMMISSIONER YAKI: That we do not.
11	COMMISSIONER HERIOT: Call the question.
12	CHAIRMAN REYNOLDS: Okay. That was
13	concise. Thank you. All in favor, please signify by
14	saying aye.
15	(Chorus of ayes.)
16	COMMISSIONER YAKI: Garbage in, garbage
17	out. No.
18	COMMISSIONER HERIOT: Did you take nays on
19	that?
20	CHAIRMAN REYNOLDS: I was deciding whether
21	to have some fun, but no. All in opposition?
22	COMMISSIONER MELENDEZ: No.
23	COMMISSIONER YAKI: No.
24	CHAIRMAN REYNOLDS: And Jennifer?
25	COMMISSIONER BRACERAS: I did aye.
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	162
1	CHAIRMAN REYNOLDS: Let the record reflect
2	that Commissioners Yaki and Melendez voted against the
3	motion. The remaining Commissioners voted in favor of
4	the motion. The motion carries.
5	I move that we adopt Recommendation 2
6	which reads as follows: "Law schools should
7	voluntarily provide disclosure to the public and at
8	the very least to potential applicants on student
9	academic performance, attrition, graduation, bar
10	passage rates, student load default rates and future
11	income disaggregated by race and ethnicity."
12	COMMISSIONER KIRSANOW: Friendly
13	amendment. I would change "race and ethnicity" to
14	"academic credentials."
15	VICE CHAIRPERSON THERNSTROM: Yes, I agree
16	with that.
17	COMMISSIONER HERIOT: Yes. Okay.
18	CHAIRMAN REYNOLDS: All in favor of the
19	amendment please say aye.
20	(Chorus of ayes.)
21	CHAIRMAN REYNOLDS: Any in opposition?
22	(No response.)
23	CHAIRMAN REYNOLDS: Any abstentions?
24	COMMISSIONER YAKI: To the amendment
25	itself?
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	163
1	CHAIRMAN REYNOLDS: Yes.
2	COMMISSIONER YAKI: Or to the main motion?
3	CHAIRMAN REYNOLDS: To the amendment.
4	VICE CHAIRPERSON THERNSTROM: I have a
5	question about it.
6	COMMISSIONER YAKI: Abstain.
7	VICE CHAIRPERSON THERNSTROM: Is it
8	possible in changing it to "academic credentials" that
9	that phrase could open the door to definitional gains
10	as to what academic credentials are?
11	COMMISSIONER HERIOT: But so can race and
12	ethnicity.
13	VICE CHAIRPERSON THERNSTROM: Well, it
14	could mean some kind of holistic blah, blah, blah that
15	has very little to do with LSAT scores, very little to
16	do with college grade point averages, etc.
17	COMMISSIONER YAKI: You just gave the
18	argument against Sander. So there we go.
19	VICE CHAIRPERSON THERNSTROM: No, I have
20	not given the argument against Sander. I've given the
21	argument for typing this up slightly.
22	COMMISSIONER HERIOT: We could have a
23	definition.
24	COMMISSIONER KIRSANOW: Yes.
25	COMMISSIONER HERIOT: Within the meaning
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	164
1	of these findings of facts and recommendations.
2	Academic credentials mean high GPA
3	VICE CHAIRPERSON THERNSTROM: I think that
4	is necessary.
5	COMMISSIONER HERIOT: and LSAT.
6	CHAIRMAN REYNOLDS: Okay. May I have a
7	motion to this effect?
8	COMMISSIONER KIRSANOW: "Academic
9	credentials" as used herein shall be defined as
10	college grade point average, cumulative grade point
11	average and LSAT scores.
12	VICE CHAIRPERSON THERNSTROM: Thank you.
13	COMMISSIONER HERIOT: Where do we want to
14	put that?
15	COMMISSIONER KIRSANOW: Right at the end.
16	VICE CHAIRPERSON THERNSTROM: Right at the
17	end.
18	COMMISSIONER HERIOT: At the very end of
19	the recommendation.
20	COMMISSIONER KIRSANOW: Yes, because I
21	think that may be the only place where it's used.
22	COMMISSIONER YAKI: Don't you want to say
23	the school that they went to as well? Doesn't it have
24	an impact on GPA?
25	VICE CHAIRPERSON THERNSTROM: Pardon me?
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	165
1	COMMISSIONER KIRSANOW: I'm sorry.
2	COMMISSIONER YAKI: Nothing. I'm just
3	trying to help you.
4	COMMISSIONER KIRSANOW: We appreciate your
5	help.
6	VICE CHAIRPERSON THERNSTROM: But I know
7	it was a brilliant suggestion.
8	COMMISSIONER KIRSANOW: What's the
9	suggestion?
10	COMMISSIONER YAKI: Isn't part of the data
11	that they looked at is also the tiered school from
12	which they graduated from in the first place?
13	COMMISSIONER HERIOT: I don't know how to
14	come up with the data for that. You can't generate
15	that as easily.
16	CHAIRMAN REYNOLDS: So the first vote will
17	be on the definition of
18	VICE CHAIRPERSON THERNSTROM: Adding the
19	definition. One sentence which adds the definition of
20	academic credentials.
21	CHAIRMAN REYNOLDS: Okay.
22	COMMISSIONER TAYLOR: Let me put a word of
23	caution on the table. I hesitate to try to craft the
24	definition as we sit here today. I fear we're going
25	to miss something that could really be important and I
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	166
1	would be inclined not to put a definition in.
2	COMMISSIONER KIRSANOW: At all?
3	COMMISSIONER TAYLOR: Yes, I like just
4	academic credentials. I'm fearful sitting here that
5	we're going to
6	VICE CHAIRPERSON THERNSTROM: Let me tell
7	you schools go to town with vague phrases like that.
8	COMMISSIONER TAYLOR: Sure. But I would
9	just like to put more thought into a definition.
10	COMMISSIONER HERIOT: These aren't binding
11	anyway and it can be changed if you do define it in
12	that they have to use a band and the band could be
13	larger or smaller.
14	CHAIRMAN REYNOLDS: Okay. where are we
15	folks?
16	VICE CHAIRPERSON THERNSTROM: I would like
17	to vote on the motion as amended with the definition
18	and we can revisit it later.
19	COMMISSIONER TAYLOR: Okay. It seems like
20	when I start putting definitions in on the fly I get
21	nervous.
22	VICE CHAIRPERSON THERNSTROM: This is not
23	really
24	COMMISSIONER KIRSANOW: You make a good
25	point but I think that we can revisit it.
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	167
1	VICE CHAIRPERSON THERNSTROM: We can
2	revisit it. It's not
3	COMMISSIONER KIRSANOW: We're not crafting
4	legislation.
5	COMMISSIONER BRACERAS: When are we going
6	to revisit it if it's going
7	VICE CHAIRPERSON THERNSTROM: This is not
8	a fancy definition. We're simply saying that we
9	regard the word "academic" as referring to cumulative
10	GPAs and LSATs.
11	COMMISSIONER BRACERAS: That's fine with
12	me, but as long as we know
13	VICE CHAIRPERSON THERNSTROM: And it
14	doesn't refer to the sob story you can give to the law
15	school about why you're really qualified even though
16	your LSAT scores are terrible and
17	COMMISSIONER BRACERAS: But let's just be
18	clear that the language we vote on is the language
19	that will be public.
20	CHAIRMAN REYNOLDS: Okay folks.
21	COMMISSIONER YAKI: No. I'm sorry.
22	CHAIRMAN REYNOLDS: That was just a
23	reflex.
24	COMMISSIONER YAKI: That's right.
25	(Laughter.)
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	168
1	CHAIRMAN REYNOLDS: Okay. We're voting on
2	Recommendation 2 as amended. All in favor, please
3	signify by saying aye.
4	(Chorus of ayes.)
5	CHAIRMAN REYNOLDS: All in opposition?
6	COMMISSIONER MELENDEZ: No.
7	COMMISSIONER YAKI: No.
8	COMMISSIONER TAYLOR: I'm going to
9	abstain.
10	CHAIRMAN REYNOLDS: Okay. Let the record
11	reflect that Commissioner Taylor abstained, that
12	Commissioners Yaki and Melendez voted against the
13	motion. The remaining Commissioners voted in favor.
14	The motion carries.
15	Okay. I move that we adopt Recommendation
16	3 which reads as follows: "Congress should enact
17	legislation requiring law schools receiving Federal
18	financial assistance"
19	COMMISSIONER KIRSANOW: I'm not sure we
20	actually voted on the whole notion.
21	COMMISSIONER HERIOT: Did we vote two up
22	or down?
23	COMMISSIONER YAKI: That was the vote. We
24	already did
25	COMMISSIONER KIRSANOW: I thought we were
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	169
1	voting on the amendment dealing with
2	COMMISSIONER YAKI: No.
3	CHAIRMAN REYNOLDS: Wait.
4	COMMISSIONER KIRSANOW: the amendment
5	dealing with the addition of the definition.
6	COMMISSIONER HERIOT: Yes. We added
7	CHAIRMAN REYNOLDS: Okay. I thought what
8	I read into the record that I did mush it all
9	together.
10	COMMISSIONER KIRSANOW: You did?
11	COMMISSIONER YAKI: I thought he did.
12	COMMISSIONER HERIOT: I thought it was two
13	separate because I haven't written down anything that
14	suggests that we've voted on two yet.
15	CHAIRMAN REYNOLDS: Okay. If that's the
16	case.
17	COMMISSIONER HERIOT: At worse, it would
18	be just duplicating. Better that than skipping.
19	CHAIRMAN REYNOLDS: Okay. Here is the
20	recommendation that we're voting on. It reads as
21	follows: "Law schools should voluntarily provide
22	disclosure"
23	(Off the record discussion.)
24	CHAIRMAN REYNOLDS: "Law schools should
25	voluntarily provide disclosure to the public and at
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	170
1	the very least to potential applicants on student
2	academic performance, attrition, graduation rates, bar
3	passage rates, student loan default rates and future
4	income disaggregated by academic credentials which is
5	defined as cumulative GPA and LSAT scores."
6	COMMISSIONER HERIOT: I thought we defined
7	it in nine because if you define it only in two, then
8	you have to go back to three of the findings and
9	define it there as well. I thought we added the
10	definition of academic credentials as nine.
11	CHAIRMAN REYNOLDS: Okay.
12	COMMISSIONER YAKI: What?
13	CHAIRMAN REYNOLDS: What do you mean by
14	You mean have it as a separate sentence?
15	COMMISSIONER HERIOT: Yes. You need it to
16	be separate from two because we want it to be
17	applicable to three on findings as well.
18	COMMISSIONER YAKI: What?
19	CHAIRMAN REYNOLDS: So if I understand
20	you, this should be a standalone. The definition
21	should standalone so that it applies to all
22	COMMISSIONER KIRSANOW: Right.
23	COMMISSIONER YAKI: Why don't you just put
24	it in three instead and not worry about another No. 9
25	and then it will refer by inference back to No. 3?
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	171
1	COMMISSIONER HERIOT: I thought we just
2	did it that way and since that
3	COMMISSIONER YAKI: No. Three in the
4	first one, not three in the second. You talk about
5	academic credentials in two.
6	COMMISSIONER HERIOT: Three and two.
7	COMMISSIONER YAKI: Whatever. I'm just
8	trying to make it simpler.
9	CHAIRMAN REYNOLDS: Okay folks.
10	COMMISSIONER YAKI: If you put it up in
11	the findings thing, then it will refer downward rather
12	than to having put it in the back and refer upwards.
13	VICE CHAIRPERSON THERNSTROM: I agree with
14	that. A point of agreement. Let everybody note.
15	COMMISSIONER YAKI: I'm not going to vote
16	for it though.
17	CHAIRMAN REYNOLDS: But we do appreciate
18	your note. Okay. Where is the first time that phrase
19	is used?
20	COMMISSIONER HERIOT: I think it's
21	Findings 3.
22	CHAIRMAN REYNOLDS: Three, Findings,
23	disaggregate. Okay. So we're going to go back and
24	vote again.
25	COMMISSIONER KIRSANOW: I move to amend
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	172
1	Finding No. 3 to add at the very end "academic
2	credentials" as used in these findings and
3	recommendations "as defined as cumulative college
4	grade point average and LSAT scores."
5	CHAIRMAN REYNOLDS: Is there a second?
6	VICE CHAIRPERSON THERNSTROM: Second.
7	CHAIRMAN REYNOLDS: Discussion.
8	(No response.)
9	CHAIRMAN REYNOLDS: All in favor, please
10	signify by saying aye.
11	(Chorus of ayes.)
12	CHAIRMAN REYNOLDS: Any in opposition?
13	COMMISSIONER MELENDEZ: No.
14	COMMISSIONER YAKI: No.
15	CHAIRMAN REYNOLDS: Jennifer?
16	COMMISSIONER BRACERAS: I said aye.
17	CHAIRMAN REYNOLDS: Okay. The motion
18	passes unanimously. So now we're back to
19	COMMISSIONER KIRSANOW: Three.
20	CHAIRMAN REYNOLDS: We have finished with
21	Recommendation 2. Is that correct?
22	COMMISSIONER KIRSANOW: Yes.
23	CHAIRMAN REYNOLDS: Okay.
24	VICE CHAIRPERSON THERNSTROM: Yes. We're
25	on Recommendation 3.
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1 CHAIRMAN REYNOLDS: Okay. I move that we 2 approve Recommendation 3 and Recommendation 3 reads as follows: 3 "Congress should enact legislation requiring 4 law schools receiving Federal financial assistance to 5 disclose to the public detailed data on the extent to 6 which they take race into account in making admissions These details should include: (1) whether 7 decisions. they take race, color or national origin into account; 8 9 (2) the race, color and national origin groups for 10 which membership is considered a plus or a minus factor; (3) a description of how group membership is 11 12 considered including the weight accorded to such membership; (4) whether targets, goals or quotas are 13 used; (5) a statement explaining a group membership is 14 15 given particular weight and its relationship to the 16 diversity rationale; (6) description а of the 17 consideration given to using race neutral alternatives to achieve those goals; (7) how frequently the need to 18 19 give weight to group membership is reassessed; (8) factors 20 what nonracial considered in the are 21 admissions process; (9) analysis and an of any correlation between membership in a favored group to 22 23 placement in remediation program, graduation rates and student loan default rates." Is there a second? 24 25 COMMISSIONER KIRSANOW: I would move to

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	174
1	amend Subpart 9 to say "an analysis of any correlation
2	between academic credentials to placement in
3	remediation program, graduation rates and student loan
4	default rates."
5	COMMISSIONER HERIOT: Second.
6	VICE CHAIRPERSON THERNSTROM: Yes.
7	CHAIRMAN REYNOLDS: Commissioner Yaki.
8	COMMISSIONER YAKI: Are we in discussion?
9	Are we in the discussion phase now?
10	CHAIRMAN REYNOLDS: Yes.
11	COMMISSIONER YAKI: Two points, one a
12	point of procedure. This is, I believe, taken almost
13	verbatim from legislation by Representative Peter King
14	of New York, a legislation which
15	COMMISSIONER KIRSANOW: Steven King of
16	Iowa.
17	COMMISSIONER YAKI: Or whatever. One of
18	those guys.
19	(Laughter.)
20	COMMISSIONER YAKI: Whichever it is, they
21	lost 337 to 77 in Congress, No. 1. No. 2, aside from
22	a very brief oblique mention of it in the Sander
23	testimony, again this is something that comes from
24	outside sources, that given the fact that it's already
25	been, had hearings and such, it would have been
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	175
1	instructive to have known what the hearings about this
2	legislation said rather than simply repeating it as if
3	it had never existed before when in fact it has. And
4	finally, I would just say that the chances of this
5	happening in this Congress are slim to none and slim
6	is leaving town.
7	CHAIRMAN REYNOLDS: Other comments?
8	Questions?
9	COMMISSIONER YAKI: This is a garbage
10	recommendation.
11	VICE CHAIRPERSON THERNSTROM: Wait a
12	minute. That has been your mantra, should we call it.
13	COMMISSIONER YAKI: I wonder why.
14	VICE CHAIRPERSON THERNSTROM: Yes.
15	CHAIRMAN REYNOLDS: Okay folks. All in
16	favor of the recommendation as amended, please signify
17	by saying aye.
18	(Chorus of ayes.)
19	CHAIRMAN REYNOLDS: Is anyone opposed to
20	the motion?
21	COMMISSIONER YAKI: Yeah.
22	CHAIRMAN REYNOLDS: And, Jennifer, that
23	was an aye.
24	COMMISSIONER BRACERAS: Yes, it was.
25	CHAIRMAN REYNOLDS: Please let the record
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ĺ	176
1	reflect that Commissioners Yaki and Melendez voted
2	against the recommendation and that the remaining
3	Commissioners voted in support, in favor of the
4	recommendation. So the recommendation is adopted.
5	The next recommendation is Recommendation
6	4. I move that it be approved. It reads as follows:
7	"As an interim measure, the American Bar Association
8	should pursuant to its accreditation authority require
9	law schools to disclose the details recommended in
10	Recommendation 2." Is there a second?
11	COMMISSIONER KIRSANOW: Second.
12	CHAIRMAN REYNOLDS: Discussion.
13	(No response.)
14	CHAIRMAN REYNOLDS: All in favor, please
15	signify by saying aye.
16	(Chorus of ayes.)
17	CHAIRMAN REYNOLDS: Does anyone oppose the
18	recommendation?
19	COMMISSIONER YAKI: Yep.
20	COMMISSIONER MELENDEZ: No.
21	CHAIRMAN REYNOLDS: Let the record reflect
22	that Commissioners Melendez and Yaki voted against the
23	recommendation. The remaining Commissioners voted in
24	favor of it. The recommendation is approved.
25	Next up we have Recommendation 5. "Should
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	177
1	states require the authorities responsible for
2	granting admission to the bar and their jurisdiction
3	to disclose bar passage rates disaggregated by
4	academic credentials." Is there a second?
5	COMMISSIONER KIRSANOW: Second.
6	CHAIRMAN REYNOLDS: Discussion.
7	(No response.)
8	CHAIRMAN REYNOLDS: All in favor, please
9	signify by saying aye.
10	(Chorus of ayes.)
11	CHAIRMAN REYNOLDS: Commissioner Yaki, do
12	you oppose or abstain from this vote?
13	COMMISSIONER YAKI: Do I have a choice?
14	CHAIRMAN REYNOLDS: Sure you have choices.
15	COMMISSIONER YAKI: The answer is I
16	oppose.
17	CHAIRMAN REYNOLDS: Okay. Let the record
18	reflect that Commissioner Melendez did not vote. He
19	stepped out of the room. Commissioner Yaki voted
20	against the recommendation.
21	COMMISSIONER YAKI: I move to keep the
22	roll open until Commissioner Melendez returns.
23	CHAIRMAN REYNOLDS: Okay.
24	COMMISSIONER KIRSANOW: Second.
25	CHAIRMAN REYNOLDS: I assume that there
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	178
1	will be no objectives.
2	VICE CHAIRPERSON THERNSTROM: NO
3	objections to that. Is there going to be a surprise?
4	COMMISSIONER YAKI: No, I wanted to do it
5	on the record.
6	VICE CHAIRPERSON THERNSTROM: I know but I
7	suspect we could put it on the record right now.
8	COMMISSIONER YAKI: No, you can't vote for
9	somebody else. That just can't be done.
10	VICE CHAIRPERSON THERNSTROM: I'm not
11	serious, Michael.
12	COMMISSIONER KIRSANOW: Do you have his
13	proxy?
14	VICE CHAIRPERSON THERNSTROM: He gave me
15	his proxy. Right. All right. Let's go onto
16	Recommendation
17	COMMISSIONER YAKI: Maybe we should go
18	back to Florida and have another hearing.
19	CHAIRMAN REYNOLDS: Okay. So
20	COMMISSIONER YAKI: Obviously, No. 6 needs
21	a big correction because we're not dealing with the
22	Americans with Disabilities Act provision but Section
23	211. Section 212 is the Americans with Disabilities
24	Act provision of the state bar standard.
25	CHAIRMAN REYNOLDS: Good catch.
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	179
1	COMMISSIONER YAKI: And that should be
2	changed for seven and eight as well.
3	COMMISSIONER KIRSANOW: Yes.
4	COMMISSIONER YAKI: So I will move that
5	Section 212 be amended to read Section 211 in
6	Recommendations 6, 7 and 8.
7	CHAIRMAN REYNOLDS: Is there a second?
8	VICE CHAIRPERSON THERNSTROM: Second.
9	COMMISSIONER KIRSANOW: That's not
10	noncontroversial. I think we can do that.
11	COMMISSIONER YAKI: I know he's so
12	uncomfortable seconding my motion.
13	CHAIRMAN REYNOLDS: Okay. We will fix it.
14	(Commissioner Melendez enters.)
15	COMMISSIONER YAKI: We kept the roll open
16	for you on No. 5.
17	CHAIRMAN REYNOLDS: Commissioner Melendez,
18	we assumed you would support it.
19	COMMISSIONER MELENDEZ: No.
20	CHAIRMAN REYNOLDS: Okay. Let the record
21	reflect that Commissioner Melendez along with
22	Commissioner Yaki voted against it. The remaining
23	Commissioners voted for it. The recommendation is
24	approved.
25	Onto Recommendation 6, I move that we
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180 1 adopt it. It reads as follows: "The ABA should 2 revise the recently adopted Standard 211 to delete any 3 requirement that law schools seeking accreditation 4 demonstrate a commitment to diversity. The standard 5 should instead be revised to permit law schools the 6 freedom to determine whether diversity is essential to 7 their academic mission consistent with Grutter v Bollinger. Accordingly, the ABA should 8 appeal 9 Interpretation 211-2 so as to most clearly preserve law schools academic freedom in the accreditation 10 11 process." Is there a second? 12 COMMISSIONER KIRSANOW: I would move a amendment, stylistic more than anything, 13 small to delete "any" in the first sentence. It says, "The ABA 14 should revise the recently adopted Standard 211 to 15 16 Ι would change delete any..." that to "the 17 requirement." There is only one requirement in that standard. 18 19 VICE CHAIRPERSON THERNSTROM: Yes, I agree

with that and also "The standard should be revised to permit law schools, consistent with <u>Grutter v</u> <u>Bollinger</u>, the freedom to determine whether..." It's a little bit confusing to have that consistent with <u>Grutter v Bollinger</u> at the very end.

COMMISSIONER KIRSANOW: I agree.

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	181
1	CHAIRMAN REYNOLDS: Any other comments?
2	COMMISSIONER MELENDEZ: I would just
3	comment that this side deletes requirements that
4	schools demonstrate a commitment to diversity then
5	basically.
6	CHAIRMAN REYNOLDS: That's correct and
7	that it be left up to the schools whether they
8	COMMISSIONER YAKI: Can discriminate or
9	not.
10	COMMISSIONER KIRSANOW: Well, they're all
11	discriminating right now.
12	COMMISSIONER YAKI: I'm sure they are.
13	CHAIRMAN REYNOLDS: Okay folks. All in
14	favor of the recommendation as amended, signify by
15	saying aye.
16	(Chorus of ayes.)
17	CHAIRMAN REYNOLDS: All in opposition?
18	COMMISSIONER MELENDEZ: No.
19	COMMISSIONER YAKI: No.
20	CHAIRMAN REYNOLDS: Any abstentions?
21	(No response.)
22	CHAIRMAN REYNOLDS: Let the record reflect
23	that Commissioners Yaki and Melendez voted against the
24	recommendation. The remaining Commissioners voted to
25	adopt it. Recommendation 6 is adopted.
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	182
1	Okay. I move that we adopt Recommendation
2	No. 7 which reads as follows: "The ABA should revise
3	Interpretation 211-3 to make it clear that the
4	organization will not judge a law school's commitment
5	to diversity by the results achieved." Is there a
6	second? Pretty please.
7	COMMISSIONER HERIOT: Second.
8	CHAIRMAN REYNOLDS: Thank you.
9	Discussion.
10	COMMISSIONER YAKI: Yes. I just wanted to
11	say for six, seven and eight it's a very sad, sad day
12	when diversity is a four letter word at this
13	Commission.
14	COMMISSIONER KIRSANOW: It's a sad day
15	when discrimination seems to supplant equal protection
16	at this Commission.
17	COMMISSIONER YAKI: Then maybe you should
18	Never mind.
19	COMMISSIONER HERIOT: But I would like to
20	point out that seven does not do that anyway.
21	COMMISSIONER KIRSANOW: That's right.
22	CHAIRMAN REYNOLDS: Okay folks. Let's
23	withdraw the six shooters and we'll continue to work
24	through these.
25	(Off the record comments.)
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	183
1	CHAIRMAN REYNOLDS: Commissioner Melendez.
2	COMMISSIONER MELENDEZ: I just think that
3	the ABA's recommendation already is good enough.
4	CHAIRMAN REYNOLDS: Okay. Other comments?
5	Questions?
6	COMMISSIONER KIRSANOW: The other comment
7	I have is that I understand this recommendation based
8	on the manner in which 211 is drafted. But 211 in and
9	of itself is somewhat vague and I think this
10	replicates the vagueness.
11	VICE CHAIRPERSON THERNSTROM: I agree with
12	this.
13	COMMISSIONER BRACERAS: I see your point.
14	COMMISSIONER KIRSANOW: I don't know that
15	I would vote for this and I'm not sure how this
16	actually much lends to our recommendations.
17	VICE CHAIRPERSON THERNSTROM: I agree with
18	this. We don't need this.
19	COMMISSIONER TAYLOR: In fact, both 7 and
20	8.
21	CHAIRMAN REYNOLDS: Any other comments?
22	VICE CHAIRPERSON THERNSTROM: All right.
23	I'm going to vote against it. I agree with this and
24	people looking at this just aren't going to know what
25	it means.
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	184
1	CHAIRMAN REYNOLDS: Let's finish the
2	discussion before we start voting.
3	COMMISSIONER HERIOT: Yes. Maybe we need
4	to clarify a little bit for me here. I don't quite
5	understand that.
6	COMMISSIONER KIRSANOW: The way for me,
7	the way this reads can be susceptible of a number of
8	interpretations with which I may or may not agree and
9	I have a little bit of a background as we all do
10	having heard the testimony. I'm not so sure how this
11	would be interpreted by the broader public or by any
12	our stakeholders.
13	For example, it says that "it should be
14	revised to make it clear that the organization will
15	not judge a law school's commitment to diversity by
16	the results achieved." I'm not so sure what "results
17	achieved" means. Standing along, I understand based
18	on the evidence that we receive what it means, but I'm
19	not sure without more elaboration what this actually
20	means. So I'm a little hesitant to vote for it.
21	VICE CHAIRPERSON THERNSTROM: We need to
22	beef it up if we're going to
23	COMMISSIONER KIRSANOW: I don't know that
24	this adds that much to our report.
25	VICE CHAIRPERSON THERNSTROM: Right. I
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	185
1	agree.
2	COMMISSIONER YAKI: Just strike it.
3	COMMISSIONER KIRSANOW: That's what I
4	would do.
5	CHAIRMAN REYNOLDS: Other comments?
6	(No response.)
7	COMMISSIONER HERIOT: Is that a motion to
8	strike then?
9	COMMISSIONER KIRSANOW: Yes, I would move
10	to strike.
11	COMMISSIONER YAKI: I'll vote for that.
12	CHAIRMAN REYNOLDS: I mean we just vote
13	and if it doesn't get the majority, then it's done.
14	COMMISSIONER YAKI: Yes. That will make a
15	vote for yes.
16	CHAIRMAN REYNOLDS: Okay. All in favor of
17	Recommendation No. 7 please signify by saying aye.
18	(No response.)
19	CHAIRMAN REYNOLDS: All in opposition?
20	(Chorus of nos.)
21	CHAIRMAN REYNOLDS: Any abstentions?
22	(No response.)
23	COMMISSIONER YAKI: You could have made it
24	a motion to strike and I could have gone on the record
25	as voting with you.
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	186
1	COMMISSIONER KIRSANOW: You are voting
2	with me.
3	COMMISSIONER YAKI: It's not the same
4	thing. I mean an affirmative vote versus a no vote.
5	CHAIRMAN REYNOLDS: Commissioner Heriot,
6	was that an abstention?
7	COMMISSIONER HERIOT: I abstain. I still
8	haven't figured this out.
9	COMMISSIONER TAYLOR: Correct.
10	CHAIRMAN REYNOLDS: Okay. Let the record
11	reflect that Commissioners Heriot, Taylor and Reynolds
12	abstain.
13	VICE CHAIRPERSON THERNSTROM: Do you know
14	what? I'm changing mine to an abstention also since I
15	can't that out. The reason is I can't figure that
16	out.
17	COMMISSIONER YAKI: You can't give me one
18	victory, Abigail. Is that it?
19	(Laughter.)
20	VICE CHAIRPERSON THERNSTROM: You got the
21	victory. We've struck it.
22	CHAIRMAN REYNOLDS: Okay. Let the record
23	reflect that Commissioners Heriot, Taylor, Thernstrom
24	and Reynolds abstained. The remaining Commissioners
25	voted against the recommendation. I'm sorry.
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	187
1	Jennifer, am I correct in assuming that you voted
2	against it?
3	COMMISSIONER BRACERAS: I did. I was just
4	thinking about Commissioner Thernstrom's comments.
5	Yes, I'll keep my vote against it.
6	CHAIRMAN REYNOLDS: So this constitutes a
7	victory for Commissioners Yaki and Melendez. That was
8	a joke, folks.
9	(Laughter.)
10	CHAIRMAN REYNOLDS: Okay. Recommendation
11	8.
12	VICE CHAIRPERSON THERNSTROM: Got to work
13	on your sense of humor, Jerry.
14	CHAIRMAN REYNOLDS: I'm not going to quit
15	my day job.
16	Recommendation 8, I move that we approve
17	it. It reads as follows: "The ABA should revise
18	Interpretation 211-1 to make it clear that the
19	Constitutional and statutory provisions at the
20	Federal, state and local levels remain binding, legal
21	obligations for all law schools even if they conflict
22	or appear to conflict with Standard 211 and its
23	official interpretations." Is there a second?
24	VICE CHAIRPERSON THERNSTROM: Second.
25	CHAIRMAN REYNOLDS: Discussion.
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188 COMMISSIONER KIRSANOW: I just had a question and maybe staff knows this. My recollection is that subsequent to the, was it the July meeting, I'm sorry, June meeting, that there was an amendment to 211 to make that clear or maybe it was Stephen Smith who testified that there was going to be a clarification. Does anybody know? STAFF DIRECTOR MARCUS: My understanding is that there was an amendment which deleted also language which many said created an explicit conflict. COMMISSIONER KIRSANOW: Right. COMMISSIONER HERIOT: I thought, maybe I'm wrong, but I thought that this second sentence in "A law

14 Interpretation 211-1 was the modification. "A law 15 school that is subject to such Constitutional or 16 statutory provisions would have to demonstrate the 17 commitment required by Standard 211 by means other 18 than those prohibited by the applicable Constitutional 19 or statutory provisions." That was the addition.

20COMMISSIONERBRACERAS:Ithink21Commissioner Heriot is correct on that one.

22 COMMISSIONER KIRSANOW: So the question is 23 does that clarify it sufficiently.

CHAIRMAN REYNOLDS: Folks.

COMMISSIONER YAKI: Not my fight.

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	189
1	VICE CHAIRPERSON THERNSTROM: Commissioner
2	Heriot, do you think that we need this at this point?
3	COMMISSIONER BRACERAS: I think we need to
4	do something about it because certainly the ABA did
5	attempt to say initially that law schools broke the
6	law and how they may have changed that under pressure.
7	So I think we nevertheless want to be very clear that
8	legal obligations come before accrediting obligations.
9	So I think it was my suggestion that we maintain a
10	reference to that and it may not be clear and it may
11	be but I just want to be clear that it's more
12	important for law schools to comply with the law than
13	it is for them to comply with the ABA.
14	VICE CHAIRPERSON THERNSTROM: Do we lose
15	anything by including this in our list of findings?
16	We don't even if it's duplicative.
17	COMMISSIONER KIRSANOW: I don't have a
18	problem with it as written. I just had a question as
19	to whether or not that clarification had been made.
20	VICE CHAIRPERSON THERNSTROM: Right.
21	COMMISSIONER KIRSANOW: And if this, in
22	fact, if we already have reference to that
23	clarification my only question was does that satisfy
24	us. I'm not sure.
25	VICE CHAIRPERSON THERNSTROM: I know. I'm
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	190
1	just asking since we don't have an answer to that
2	question whether we need it.
3	COMMISSIONER BRACERAS: I have a
4	suggestion. How about taking out the first part that
5	says "ABA should revise" and just simply state "Law
6	schools should be clear that Constitutional and
7	statutory provisions" blah, blah, blah.
8	VICE CHAIRPERSON THERNSTROM: That's fine.
9	COMMISSIONER BRACERAS: We're not asking
10	the ABA to do anything. We're simply reminding the
11	law schools of where their primary obligations lie.
12	VICE CHAIRPERSON THERNSTROM: Right, and
13	then strike "for all law schools." But "Law schools
14	should be clear at the outset." Strike "for all law
15	schools."
16	COMMISSIONER BRACERAS: That's right.
17	CHAIRMAN REYNOLDS: Commissioner Melendez.
18	COMMISSIONER MELENDEZ: No, I didn't have
19	a comment.
20	CHAIRMAN REYNOLDS: All right.
21	VICE CHAIRPERSON THERNSTROM: And then it
22	should read "even if these obligations conflict."
23	COMMISSIONER BRACERAS: Right. "Or
24	appears to," right?
25	VICE CHAIRPERSON THERNSTROM: Right.
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	191
1	COMMISSIONER BRACERAS: right now.
2	"Even if they conflict or appear to conflict."
3	VICE CHAIRPERSON THERNSTROM: Right.
4	COMMISSIONER BRACERAS: "Standard 211 and
5	its interpretation." So in other words, "Standard 211
6	and its official interpretation" can say what they
7	want. I don't want any ABA bureaucratic on the sly
8	telling people, "You never really" valid
9	initiative that the people voted for. So whether it
10	appears to them or somebody else tells they're not at
11	the point because they have to comply the law first.
12	VICE CHAIRPERSON THERNSTROM: Right. I'm
13	in agreement with this.
14	CHAIRMAN REYNOLDS: Okay. All in favor of
15	this recommendation as amended, please signify by
16	saying aye.
17	(Chorus of ayes.)
18	COMMISSIONER KIRSANOW: I would move to
19	hold open the record so that Commissioner Yaki can
20	register his vote on this.
21	VICE CHAIRPERSON THERNSTROM: That's fine.
22	In the meantime while we're doing that
23	CHAIRMAN REYNOLDS: One thing.
24	Commissioner Melendez, do you vote for this or against
25	it or abstain?
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	192
1	COMMISSIONER MELENDEZ: Which number is
2	this?
3	COMMISSIONER KIRSANOW: No. 8
4	COMMISSIONER MELENDEZ: I'm opposed.
5	CHAIRMAN REYNOLDS: Okay.
6	VICE CHAIRPERSON THERNSTROM: I hate to do
7	this but I do want to go back for one minute to
8	Finding 2. I am still very bothered by the last
9	sentence "is not widely available." You know, I still
10	don't know why we have that in there as it don't
11	bother folks to pursue this topic.
12	COMMISSIONER KIRSANOW: "Readily
13	available"?
14	VICE CHAIRPERSON THERNSTROM: Why do we
15	need that sentence?
16	COMMISSIONER YAKI: Are we still talking
17	about this?
18	VICE CHAIRPERSON THERNSTROM: No, I know.
19	COMMISSIONER KIRSANOW: How do you vote on
20	No. 8?
21	CHAIRMAN REYNOLDS: You don't need to
22	know. Just say no.
23	COMMISSIONER YAKI: No. 8? Could you
24	reread that? No.
25	COMMISSIONER HERIOT: You're aware of the
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	193
1	new phrasing of it.
2	COMMISSIONER YAKI: It doesn't matter.
3	COMMISSIONER HERIOT: Okay.
4	COMMISSIONER KIRSANOW: Commissioner Yaki
5	will be given \$1 million bonus.
6	CHAIRMAN REYNOLDS: Okay. The suggestion,
7	are you comfortable?
8	VICE CHAIRPERSON THERNSTROM: I'm
9	suggesting we cut the last sentence on Finding 2. I'm
10	uncomfortable with the notion, with any notion, that
11	further research is less than feasible.
12	COMMISSIONER HERIOT: It just says
13	"further evaluate." So all the data that's out there
14	is out there.
15	CHAIRMAN REYNOLDS: This would be in
16	addition to the body of information that's out
17	COMMISSIONER HERIOT: It's almost
18	redundant. The data that's not there yet is not there
19	yet.
20	VICE CHAIRPERSON THERNSTROM: Is that the
21	way it's going to be read? The fact is we have a
22	bunch of scholars working on this question. They're
23	trying to get the data. Sander himself is trying to
24	get more data.
25	COMMISSIONER HERIOT: Yes, but in that
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	194
1	respect, the data isn't widely available. But with
2	regard to that research, it's true.
3	VICE CHAIRPERSON THERNSTROM: This seems
4	to suggest we can't answer crucial questions and will
5	not be able to.
6	CHAIRMAN REYNOLDS: My sense is Well,
7	the impression that I have is, Vice Chair Thernstrom,
8	I think you're reading a lot into it.
9	VICE CHAIRPERSON THERNSTROM: Okay. All
10	right. Fine. I'll drop it.
11	CHAIRMAN REYNOLDS: Where are we, folks?
12	VICE CHAIRPERSON THERNSTROM: We're at the
13	State Advisory Committee. I have one other remark to
14	make before we go onto this. This is too cumbersome a
15	process. Surely, there is some way of doing this
16	COMMISSIONER KIRSANOW: Poll votes.
17	VICE CHAIRPERSON THERNSTROM: Whatever.
18	COMMISSIONER BRACERAS: I have to disagree
19	with you. I think this is precisely the type of
20	stuff, the good discussion, that we never had under
21	Mary Frances Berry that is good for us to have in open
22	forum and I think some of the changes that were made
23	today, some of them substantive and some of them nit-
24	picky, all make it much better document and they would
25	not have been made if we hadn't gone through this
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195 1 exercise and, yes, it's time-consuming and, yes, it's 2 laborious but frankly, I think it's the most important 3 work we can do, much more important than voting on the 4 schedule. 5 VICE CHAIRPERSON THERNSTROM: Jennifer, my 6 point is --7 COMMISSIONER HERIOT: I have a proposal though. What if we had a rule that says we have to 8 9 vote on each finding and recommendation upon the 10 request of any individual Commissioner so that if in the future there is some report where nobody really 11 12 wants to do this, that we can bypass it. VICE CHAIRPERSON THERNSTROM: Jennifer, my 13 14 point is not that this wasn't valuable. The only 15 point is is there a way to do it in a more expeditious 16 way and the answer may be no. 17 COMMISSIONER BRACERAS: I don't think so because I think the public has the right to hear the 18 19 debated substantive issues and that is really what we 20 are paid to do, not vote on the scheduling. 21 VICE CHAIRPERSON THERNSTROM: I'm not sure 22 we were debating substantive issues today. 23 COMMISSIONER HERIOT: I think it was a good thing to go through these things one at a time on 24 25 this report. **NEAL R. GROSS** COURT REPORTERS AND TRANSCRIBERS 1323 RHODE ISLAND AVE., N.W.

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	196
1	COMMISSIONER YAKI: Yes. I know I thought
2	I was.
3	COMMISSIONER BRACERAS: I think the edits
4	that were made were all excellent and it's a much
5	better product because we looked at them one at a
6	time.
7	VICE CHAIRPERSON THERNSTROM: All right.
8	COMMISSIONER BRACERAS: Even the nit-picky
9	things like what you call the Council or what have
10	you. That wouldn't have been made if we hadn't
11	brought it up here.
12	VICE CHAIRPERSON THERNSTROM: All right.
13	I withdraw my comments.
14	VII. STATE ADVISORY COMMITTEE ISSUES
15	CHAIRMAN REYNOLDS: All right. Next up is
16	the State Advisory Committee Issues. We are
17	rechartering right now Virginia.
18	COMMISSIONER BRACERAS: I'm sorry, folks.
19	At this time, I need to get off the call because I
20	need to go to the doctor and take one of the kids to
21	the doctor since we're all sick here.
22	CHAIRMAN REYNOLDS: Okay.
23	COMMISSIONER BRACERAS: Which is why I
24	couldn't be there in person. So I'm signing off.
25	Thank you and we'll see you in May.
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	197
1	CHAIRMAN REYNOLDS: Very good.
2	(Commissioner Braceras exits meeting.)
3	CHAIRMAN REYNOLDS: We are rechartering
4	two state advisory committees. May I have a motion to
5	recharter the Virginia State Advisory Committee?
6	Under this motion, the Committee appoints the
7	following individuals to that committee based on the
8	recommendations of the Staff Director, Linda Chavez,
9	Lloyd Cohen, Stanley Cook, Morris Cooper, Tao Du,
10	Rachel Fisher, James Hengley, Curt Levy, Richard Samp,
11	Janeen Sims, Andrew Shannon, Raog Su, Jason Torcinski
12	and Lacey Ward.
13	Furthermore, I also move that the
14	Commission appoint Linda Chavez as Chair of the newly
15	rechartered Virginia State Advisory Committee. These
16	members will serve as uncompensated Government
17	employees and the Commission approves the hard work
18	that they will no doubt contribute to this SAC. Under
19	this motion, the Commission authorizes the Staff
20	Director to execute the appropriate paperwork for the
21	appointment. Is there a second?
22	COMMISSIONER KIRSANOW: Second.
23	COMMISSIONER YAKI: I move to divide the
24	question.
25	CHAIRMAN REYNOLDS: Okay. Someone explain
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	198
1	to me what that means?
2	COMMISSIONER TAYLOR: Membership and
3	chair?
4	COMMISSIONER YAKI: Yes.
5	CHAIRMAN REYNOLDS: I'm sorry.
6	COMMISSIONER TAYLOR: Membership and
7	chair. That's all.
8	COMMISSIONER KIRSANOW: Divided on the
9	membership and chair.
10	CHAIRMAN REYNOLDS: Okay. So
11	COMMISSIONER TAYLOR: Second.
12	CHAIRMAN REYNOLDS: All right.
13	COMMISSIONER YAKI: Actually, there is no
14	second on a motion to divide the question. It's a
15	privileged motion. Discussion.
16	CHAIRMAN REYNOLDS: And we're talking
17	about the chair, right?
18	COMMISSIONER YAKI: No, the membership.
19	COMMISSIONER MELENDEZ: I wanted to talk
20	about SACs in general because at the beginning of the
21	Staff Director's report we could have talked about but
22	then kind of waited for this time to talk about SACs
23	in general. My understanding is that there will be
24	several retirements in the coming months from the
25	Commission regional office and this plays into it
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	199
1	because we're talking about a process of how
2	recommendations for the names that are submitted to
3	the Commission actually come to us.
4	So my concern is that we're losing a
5	number of regional office people there or the people
6	that head up those offices and I just need to know how
7	do we plan to facilitate that without chairs because I
8	think they play into this whole issue of
9	recommendations coming from the different regions as
10	far as the SAC.
11	I never totally understood what the
12	process is on that because at some point, I thought
13	that maybe they had some hand in recommending or
14	whether or not it was the Staff Director here that
15	recommends or whether or not it was the Commissioners
16	that throw a couple names into the hat. So I think
17	before we start to get in there, I think we should
18	define exactly what is the process because I think the
19	outcome obviously plays into this because we're
20	supposed to have a diverse array of people that end up
21	on these SAC committees and we raised it a number of
22	times that it seems to be not staffed just along party
23	lines, but it doesn't seem to be staffed evenly as far
24	as women on these committees.
25	If we look at the Virginia SAC, we have 21

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1 percent women, 79 percent men. We have two Democrats, 2 seven Republicans, five Independents. We seem to be many times turning out to be Republicans from what 3 4 I've seen so far. So I'm just saying at some point 5 we're supposed to be somewhere close to balance on 6 this, but we've raised this on a number of other 7 recharter packages. So I just think that we need to talk about, have frank discussion, as to what is this 8 9 Is it working or did the regional director process? submit names and we're not really listening to them 10 and I'd like to even ask on this one who did the 11 12 regional staff recommend for that and then have the Staff Director tells us why some of those names were 13 14 rejected or others inserted in their place and I think 15 that's a fair question that we really need to know 16 those answers before we vote on this, not only this 17 one, but the Michigan SAC also. I'm just raising that question up front. 18 19 COMMISSIONER YAKI: Point of order. Ι 20 would request a two minute recess to talk with the Chair. 21 CHAIRMAN REYNOLDS: Sure. Off the record. 22 23 (Whereupon, the foregoing matter went off the record at 1:39 p.m. and went back on the record at 24 25 1:58 p.m.) **NEAL R. GROSS** 

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200

201 1 CHAIRMAN REYNOLDS: On the record. Okay. 2 scheduled to vote the Virginia We were on and packages 3 Michigan rechartering for Virginia and Michigan. We have received a letter from the Chairman 4 5 of the Committee of the Judiciary, John Conyers. The letter is also signed by Gerald Nadler who is the 6 7 Chairman of the Subcommittee on the Constitution Civil Rights and Civil Liberties. 8 9 Rather than -- And in this letter, they 10 have raised questions about our process in terms of selecting members for the SACs. Rather than vote on 11 12 these rechartering packages, we believe that out of deference and respect for the Chairman that we respond 13 14 to the letter prior to voting. So I move that we 15 table the vote on the rechartering packages for the 16 states of Virginia and Michigan until next month. Is 17 there a second? COMMISSIONER KIRSANOW: Second. 18 CHAIRMAN REYNOLDS: All in favor? 19 20 (Chorus of ayes.) 21 CHAIRMAN REYNOLDS: Any in opposition? 22 (No response.) 23 CHAIRMAN REYNOLDS: Any abstentions?

(No response.)

## CHAIRMAN REYNOLDS: The motion passes

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1	unanimously. Folks, we are
2	COMMISSIONER YAKI: Out of here.
3	CHAIRMAN REYNOLDS: I'm sorry.
4	COMMISSIONER HERIOT: Look at your agenda.
5	Is that
6	VICE CHAIRPERSON THERNSTROM: That was the
7	whole reason for doing this was to get out.
8	CHAIRMAN REYNOLDS: We are adjourned. Off
9	the record.
10	(Whereupon, at 2:00 p.m., the above-
11	entitled matter was concluded.)
12	
13	
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