## U.S. COMMISSION ON CIVIL RIGHTS

+ + + + +

MEETING

+ + + + +

FRIDAY, SEPTEMBER 9, 2011

+ + + + +

The Commission convened in Room 540 at 624 Ninth Street, Northwest, Washington, D.C. at 9:35 a.m., MARTIN R. CASTRO, Chairman, presiding. PRESENT:

MARTIN R. CASTRO, Chairman

ABIGAIL THERNSTROM, Vice Chairman

(via telephone)

ROBERTA ACHTENBERG, Commissioner

TODD F. GAZIANO, Commissioner

GAIL L. HERIOT, Commissioner

PETER N. KIRSANOW, Commissioner (via telephone)

DAVID KLADNEY, Commissioner

The Staff Director

MICHAEL YAKI, Commissioner (via telephone)

KIMBERLY TOLHURST, Delegated the Authority of

## STAFF PRESENT:

TERESA BROOKS

CHRISTOPHER BYRNES, Senior

Attorney-Adviser to the Office of the

Staff Director

MALEE CRAFT

IVY DAVIS

BARBARA DeLAVIEZ

PAMELA DUNSTON, Chief, ASCD

LATRICE FOSHEE

ALFREDA GREENE

TinaLOUISE MARTIN, Director, OM

PETER MINARIK

TORRANCE MONTGOMERY

LENORE OSTROWSKY, Acting Chief, PAU

JOHN RATCLIFFE, Chief, Budget

FARELLA ROBINSON

VANESSA WILLIAMSON

AUDREY WRIGHT

# COMMISSIONER ASSISTANTS PRESENT:

NICHOLAS COLTEN

ALEC DEULL

TIM FAY (via telephone)

DOMINIQUE LUDVIGSON

JOHN MARTIN

ALISON SOMIN

			Page 3
		TABLE OF CONTENTS	
А	GEND	A ITEM	PAGE
	I.	Approval of Agenda	4
	II.	Approval of the August 12, 2011 Meeting	22
		Minutes	
I	II.	Program Planning:	
		- Approval of Age Discrimination	76
		Briefing Report	
		- Approval of the 2012 Enforcement	26
		Report Project Outline and	
		Discovery Plan	
	IV.	Management and Operations	12
		- Staff Director's report	55
		- Discussion of the 2013 Budget	81
		- Discussion of the use of	12
		Commissioner Letterhead	
		- Discussion of the 2012 Meeting	58
		Calendar	
	V.	State Advisory Committee Issues	73
		- Re-chartering the Georgia SAC	73

## P-R-O-C-E-E-D-I-N-G-S

2.1

2 (9:35 a.m.)

CHAIRMAN CASTRO: Good morning. The meeting is going to come to order. This is a meeting of the U.S. Commission on Civil Rights. It is currently 9:35 on September 9th, 2011. This meeting is taking place here at the Civil Rights Commission's headquarters at 624 9th Street, Northwest in Washington, D.C. I'm Chairman Marty Castro.

The commissioners who are present at this meeting are myself, Commissioner Heriot, Commissioner Gaziano, Commissioner Kladney, Commissioner Achtenberg. Commissioners Kirsanow and Yaki are joining us by phone. The Vice Chair Thernstrom, is she on the phone?

(No response.)

CHAIRMAN CASTRO: Okay. She is not here.

A quorum of the commissioners is present. Is the person delegated the authority of Staff Director present?

DELEGATED THE AUTHORITY OF THE STAFF DIRECTOR TOLHURST: Yes.

## I. APPROVAL OF AGENDA

CHAIRMAN CASTRO: Okay. Let's begin by an approval of the agenda. The first item is, are there

thought we were -- okay. I make a motion to approve

24

25

the agenda.

	Page 6
1	CHAIRMAN CASTRO: And then we'll make any
2	motions for minutes.
3	COMMISSIONER GAZIANO: Second.
4	CHAIRMAN CASTRO: All those in favor?
5	(Whereupon, there was a chorus of "Ayes.")
6	CHAIRMAN CASTRO: Any amendments to the
7	agenda?
8	COMMISSIONER KLADNEY: I thought we had
9	discussed the possibility of the California SAC.
10	CHAIRMAN CASTRO: Yes. Commissioner Yaki,
11	did you want to raise the issue of putting over the
12	California SAC until next month?
13	COMMISSIONER YAKI: Yes. If we could do
14	that? I need to review some of the names in fact,
15	there are only 13. I just wanted to make sure that we
16	have a right balance. So I would appreciate it if we
17	could put it off for a month.
18	CHAIRMAN CASTRO: I don't know if we could
19	do that by unanimous consent. Otherwise we'll is
20	that fine? Is that all right with you?
21	COMMISSIONER GAZIANO: Yes.
22	CHAIRMAN CASTRO: Commissioner Heriot?
23	COMMISSIONER HERIOT: Very well.
24	CHAIRMAN CASTRO: Commissioner Kirsanow,
25	is that all right with you?

	Page 5
1	COMMISSIONER KIRSANOW: Yes.
2	CHAIRMAN CASTRO: All right. By unanimous
3	consent, we'll put that off.
4	In addition, I believe we had a resolution
5	that we wanted to add to the agenda for review. So is
6	there a motion on amending the agenda to allow the
7	review?
8	COMMISSIONER ACHTENBERG: So moved.
9	CHAIRMAN CASTRO: Do we have a second?
10	COMMISSIONER YAKI: Second.
11	COMMISSIONER GAZIANO: Where would you put
12	it in the agenda?
13	CHAIRMAN CASTRO: Let's see. Well, if
14	Commissioner Kirsanow is going to be off the line at
15	some point, I would want to make sure we deal with his
16	report first. So let's do it after the report, after
17	the age discrimination report.
18	COMMISSIONER HERIOT: What are we adding
19	here?
20	COMMISSIONER GAZIANO: This.
21	COMMISSIONER HERIOT: Oh, this. Okay.
22	CHAIRMAN CASTRO: Yes. It was just handed
23	out. It's a short resolution. It's being emailed to

Commissioner Kirsanow. Commissioner Yaki already has

a copy of it. So we would put it at the end, between

24

25

	Page 8
1	"Program Planning" and "Management and Operations."
2	COMMISSIONER GAZIANO: Okay.
3	CHAIRMAN CASTRO: Okay? All those in
4	favor of the amendment, signify by saying, "Aye."
5	(Whereupon, there was a chorus of "Ayes.")
6	CHAIRMAN CASTRO: Opposed?
7	(No response.)
8	CHAIRMAN CASTRO: In the opinion of the
9	Chair, the ayes have it.
10	Any other amendments to the agenda?
11	(No response.)
12	CHAIRMAN CASTRO: There being none, let's
13	move on to the approval of the August 12th meeting
14	minutes. Do we have a
15	COMMISSIONER GAZIANO: Could I ask
16	CHAIRMAN CASTRO: Yes?
17	COMMISSIONER GAZIANO: that you
18	recognize Commissioner Kirsanow now?
19	CHAIRMAN CASTRO: Yes. Commissioner
20	Kirsanow?
21	COMMISSIONER KIRSANOW: Yes. Thank you,
22	Mr. Chair.
23	I, unfortunately, am engaged in
24	litigation, which means that I am going to have to get
25	off the phone in ten minutes. I can return after

TIM FAY: Mr. Chair, the Vice Chair is on

Kirsanow the courtesy of that.

24

25

1 the line.

2

3

4

5

6

7

8

9

10

11

12

13

14

15

16

17

18

19

20

2.1

22

23

24

25

CHAIRMAN CASTRO: Okay. Let the record reflect the Vice Chair is on the phone.

VICE CHAIRMAN THERNSTROM: Yes. If we could get stuff done, with all due respect to Commissioner Kirsanow, if we could get as much important stuff done now as, right now as, possible, it would be helpful to me.

CHAIRMAN CASTRO: Okay.

VICE CHAIRMAN THERNSTROM: I just have no idea whether I -- how long I'm staying, whether I can be back at 10:30.

CHAIRMAN CASTRO: Okay. Well, let's try to get the letterhead discussion done before 10:30 and then --

VICE CHAIRMAN THERNSTROM: I mean, how long would it take us to go through?

CHAIRMAN CASTRO: I don't know.

VICE CHAIRMAN THERNSTROM: An important item obviously is the findings and recs or --

CHAIRMAN CASTRO: Yes.

VICE CHAIRMAN THERNSTROM: -- age discrimination. Commissioner Kirsanow had some proposed findings and recs.

COMMISSIONER HERIOT: Can't hear you.

COMMISSIONER GAZIANO: Let's put that off.

2 CHAIRMAN CASTRO: Okay.

2.1

COMMISSIONER GAZIANO: So let's go to the letterhead if you want to try to tackle that.

#### IV. MANAGEMENT AND OPERATIONS

- DISCUSSION OF THE USE OF COMMISSIONER LETTERHEAD

CHAIRMAN CASTRO: All right. If you go to your books under "Program Management and Operations," we have a draft AI. And this is a draft AI that is, for all intents and purposes, the existing AI 9-1 to which we're adding, we're moving to add, a provision D that says, "Commission letterhead and the Commission logo shall only be used by the Commission spokesperson specified in 9-1.3.01A above and their designees or in correspondence from commissioners where a majority has voted to approve its use."

That's a motion. Do we have a second on that motion?

COMMISSIONER YAKI: Second.

CHAIRMAN CASTRO: Discussion? Let me just say the reason we're doing this is moving forward.

I'm not looking at what may have or have not happened in the past, but this is an effort to make clear what we thought was clear in the AIs, that the spokespersons for the agency are the Chair or Staff

Director or a majority of the commissioners and make clear that whenever letters do go out or the logo is used, it is very clear that it is either done by the spokespersons or by a majority.

2.1

I think it can be confusing to some.

Otherwise, if some subset of the Commission is sending letters on what appears to be Commission letterhead and, although there may be disclaimers in those letters, I think the appearance of some sort of official statement of the Commission in writing is something that we want to make very clear going forward represents a majority view of the Commission and also, as we said, the spokespersons that are allowed to speak on behalf of the Commission under this existing AI.

COMMISSIONER GAZIANO: Mr. Chair, I will yield to Pete so he say --

COMMISSIONER KIRSANOW: Well, thank you, Commissioner Gaziano.

Mr. Chair, I just want to make a very brief statement before I have to get off. And I apologize to everybody for having to do so. And thank you for accommodating me.

You are correct that in the past, things were done in a different way. That is necessarily on

a go-forward basis, we need to do so.

2.1

We have in the past -- minorities of the Commission have sent out letters with disclaimers indicating that individual commissioners take a particular view of a given matter. And that legend contained in the letter is usually very clear and conspicuous and I think understandable.

In addition, when I look at Congress, for example, the minority of any particular committee will often send out letters on the letterhead of a particular committee, subcommittee, or the committee. It is made very clear that it is coming from a ranking member, as opposed to the Chair or it is coming from another member of the committee. And it doesn't cause confusion, but it represents a viewpoint that needs to be heard, I think.

As long as it's clear, it strikes me, that the position laid out in the letter that it is coming from fewer than a majority of commissioners, it is coming from simply a few of the commissioners or a minority of the commissioners and doesn't represent the official position of the Commission, I think that use of the letterhead should continue, as it has been in the past.

CHAIRMAN CASTRO: Commissioner Gaziano,

you wanted to make a comment?

2.1

COMMISSIONER GAZIANO: Yes. First of all,
I'm not sure this is the kind of thing that is
appropriate for AIs that bind or purport to bind
commissioners. AIs are instructions to our staff.
Sometimes they are important. I think that we can
after discussion work out what may be a compromise.

I at least understand the Chair and whoever has moved and seconded this motion, but to a certain extent if commissioners are members of the Commission, I don't know that even a minority vote can bind us from using the Commission's official letterhead.

Notwithstanding that, again, I'll yield now to others. I have a couple of compromise ideas in mind, but I want to at least get on the record that I don't know that this AI or any vote can require us not to use the official agency letterhead, especially where we in footnote 1 of any letter it has been our past practice identify it as only the letter of one or two or a minority of commissioners.

CHAIRMAN CASTRO: Commissioner Heriot?

COMMISSIONER HERIOT: I guess I agree with both Commissioner Kirsanow and Commissioner Gaziano.

Administrative instructions are to the staff. I

support you could instruct the staff not to allow a commissioner to have any say in --

2.1

COMMISSIONER YAKI: Can't hear her.

COMMISSIONER HERIOT: But if you do that, it just means that, you know, there's going to be some other stationery that's used that's pretty much identical. I'm sure we can work out a good compromise on this where nobody is being misled, but some stationery has got to be used for letters that go out by commissioners who are in the minority. And we just have to work out how to do that and what kind of statement needs to be made to make it clear that this is the minority, that just passing this AI is not going to get you where you want to go.

CHAIRMAN CASTRO: Any other comments from commissioners?

COMMISSIONER YAKI: This is Commissioner Yaki.

CHAIRMAN CASTRO: One at a time. The Chair recognizes Commissioner Yaki, then Commissioner Achtenberg.

COMMISSIONER YAKI: Thank you.

As the person with the most experience at being in the minority and having been part of the original AI of this in 2005, where this is worked out

when I was on the subcommittee with then Commissioner Braceros, and the intent was to make it clear that this was not official agency action -- and, to that point, it is interesting because at that time no one ever told me or, in fact, I was told not to use official agency letterhead for the frequent, frequent letters I would have to write in response to letters written by the then majority that would either be approved or would be approved after the fact or never approved at all that went out under those auspices.

2.1

at my own expense my own stationery with a disclaimer that it was not printed at government expense and made clear it was my personal stationery and used that for the majority of the letters, although there are some times when the letters -- since I often ran out of that stationery because I didn't think it was worth buying like ten reams of it because I was hoping that things would change, that there are times when that wouldn't work either. And my then Special Assistant, Richard, or then Nicholas would then just cobble together something that was clear, again clear, it was not Commission letterhead because I did not feel it appropriate at that time to use official agency letterhead for the purpose of saying that's the views

of the minority when it was very clear from the AIs that Commission letterhead was agency letterhead. And when I was speaking, I was not speaking for the agency.

1

2

3

4

5

6

7

8

9

10

11

12

13

14

15

16

17

18

19

20

2.1

22

23

24

25

CHAIRMAN CASTRO: Thank you, Commissioner Yaki.

Commissioner Achtenberg?

COMMISSIONER ACHTENBERG: Mr. Chairman, I was thinking that a possible way to address the concerns expressed by my colleagues might be to create on Commission letterhead a series of pieces of stationery that had the printed name of an individual commissioner. And that would be close to the logo of the Commission, not unlike the way members of the House of Representatives the House of use Representatives logo and then have their own personal names printed. That makes it clear that they're doing it in their capacity as members of the House of Representatives.

And I do agree with you that we do have individual prerogatives as individual commissioners as long as it's not confusing in terms of whether or not it represents the view of the Commission.

And if you wanted three commissioners to cosign a letter, you might consider doing in that. So

that's another way of possibly looking at it. I don't know, but if that were made as an amendment to this motion, I would even vote for my own motion. But it does strike me that there are some parallels --

CHAIRMAN CASTRO: Yes. I thought we would

\_

2.1

COMMISSIONER ACHTENBERG: -- that we could seek elsewhere.

CHAIRMAN CASTRO: Commissioner Kladney?

COMMISSIONER KLADNEY: Clearly I think

there's a good compromise here. I don't know if we

all need our own stationery or whatever. That would

be nice. I would love to see my name on there.

And I appreciate the attempt with the footnote. I just didn't think that was sufficient, but I always thought that we could put a boldface statement right under the heading of the stationery and just say, "The following letter is not the" -- something to the effect of "The following letter is not the opinion of the Commission" or "is only attributable to Commissioner" so and so in boldface. Maybe -- I don't know -- 12-point type would be fine, something like that, rather than everybody having their own stationery. But I think there is a way to do it.

COMMISSIONER HERIOT: I'm sure that there's a way to do this. It's just we need to work it out.

2.1

The hesitance I had about individual names was that it's from three of us. So whose name is going to be on the stationery?

COMMISSIONER KLADNEY: Well, you can all sign it.

COMMISSIONER GAZIANO: Someone would have to search the footnotes. And it's sort of more likely to mislead if it's from the -- but I still think that -- Commissioner Yaki, you will remind me. I remember you using again a variety of letterheads. I have also looked through. My Special Assistant counsel has found various examples of individuals of current commissioners, you know, using letterhead and not being quite as clear as we attempted to be. You know, I had a little --

COMMISSIONER YAKI: I'm sorry,

Commissioner Gaziano. Are you saying that I actually

ever used official agency letterhead?

COMMISSIONER GAZIANO: No, no, no, no.

I'm sorry. Let me just put -- I remembered your

letterhead looked kind of like ours, which is fine

with me. I thought it was appropriate. I am just

saying -- and what I remembered is it did have something like the "Office of Commissioner Melendez," "Office of Commissioner Yaki" or both.

2.1

Maybe there is an electronic solution to this and we use an electronic letterhead of some sort. But what I would suggest is it seems like we're close to a compromise but, rather than -- and this discussion has been helpful when we're all together, on the phone or otherwise, that maybe we could either form a subcommittee or just discuss it amongst ourselves in email and then try to circulate proposals to each other and then vote on something that --

CHAIRMAN CASTRO: I think that's a very fair way to proceed. I think, you know, this has been a good discussion. I think we all kind of know where we are coming from. I think between now and our October meeting, we can exchange some ideas and hopefully come to the October meeting with a resolution that will be supported by a majority, if not all, of us.

COMMISSIONER KIRSANOW: Mr. Chairman, thanks for accommodating. I have to leave. I make a motion. And then I hope to return by 10:30. Thank you.

CHAIRMAN CASTRO: Okay. So thank you.

Why don't we put this off until the October meeting? And we will communicate as commissioners individually to one another and come back with a proposal in October.

II. APPROVAL OF THE AUGUST 12, 2011 MEETING MINUTES

CHAIRMAN CASTRO: Okay. So now we move on
to the minutes. Do we have a motion on the minutes?

You said you had some amendments to the minutes?

 $\label{eq:commissioner} \mbox{COMMISSIONER GAZIANO:} \quad \mbox{I will, based on} \\ \mbox{the motion to approve.} \quad \mbox{And then I'll amend.}$ 

CHAIRMAN CASTRO: Any motion to approve?

COMMISSIONER ACHTENBERG: So moved.

CHAIRMAN CASTRO: Do we have a second?

COMMISSIONER KLADNEY: Second.

15 CHAIRMAN CASTRO: Okay. Are there any

amendments?

2.1

COMMISSIONER GAZIANO: Yes. In the minutes, it's our sensible practice, I should say, to at least summarize the substance of any commissioner's motion, whether approved or defeated. In the minutes for the last meeting where we approved our annual report, it lists the substance of certain other commissioners' motions, but it does not summarize the substance of any of my motions amending the findings and recommendations. In fact, it summarizes the

motion of one other commissioner, whose motion was withdrawn and not even voted on.

2.1

on these?

So I would just -- it was probably just because they're complicated motions. I'm not saying this is at all nefarious. I would suggest either two -- I will entertain either one of two motions. One is that I would be glad, as amended, to vote for the minutes if they just insert the actual motion, they go back to the transcript, or if they're going to characterize my motion, that we just put it off until next month and I can look at how the motion is characterized.

CHAIRMAN CASTRO: And I would think just putting in the actual motion in the transcript seems acceptable to me. It's the most accurate as well.

COMMISSIONER GAZIANO: Then I move to have the minutes amended to include the language of the motions that I offered.

COMMISSIONER KLADNEY: I second.

CHAIRMAN CASTRO: Okay. So all those in favor of the approval of the minutes and the amendment to the minutes, signify by saying, "Aye."

CHAIRMAN CASTRO: Do we need a voice vote
I don't think so.

(Whereupon, there was a chorus of "Ayes.")

African-Americans, specifically folks of African descent who went to Mexico as well as freed slaves who went down to Mexico and the interrelationship and intermingling of our two cultures.

2.1

So I thought that in honor of, one,

Hispanic Heritage Month; and, two, the work of the

Commission, I wanted to give this to each of you as a small token of my appreciation for your service on the Commission.

Those commissioners who weren't here, I will make sure that yours gets to you via mail or delivery, as the case may be. So I just wanted to share this with you all.

COMMISSIONER ACHTENBERG: Thank you, Mr. Chairman.

COMMISSIONER GAZIANO: Thank you very much.

CHAIRMAN CASTRO: You're welcome. Okay. So the next item on our agenda since we're going to put off -- we're on "Program and Planning," but we're going to put off the age discrimination briefing report vote until 10:30.

## III. PROGRAM PLANNING:

- APPROVAL OF THE 2012 ENFORCEMENT REPORT
PROJECT OUTLINE AND DISCOVERY PLAN

CHAIRMAN CASTRO: So we have a proposed enforcement report project outline and discovery plan.

Will the person designated as Staff Director please walk us through that?

DELEGATED THE AUTHORITY OF THE STAFF

2.1

DELEGATED THE AUTHORITY OF THE STAFF DIRECTOR TOLHURST: Well, first, the project outline. It's formatted similarly to the ones you've had in the past except I think we've provided you much greater detail as to the actual structure of the paper.

So I don't know that you want me to really walk you through what each chapter would be, but I presume everyone has read.

CHAIRMAN CASTRO: Yes.

DELEGATED THE AUTHORITY OF THE STAFF DIRECTOR TOLHURST: And I'm happy to answer any questions.

CHAIRMAN CASTRO: Okay. So why don't we move to approve it. And then we could have a discussion. So I move that we approve the report project outline and discovery plan. Is there a second?

COMMISSIONER ACHTENBERG: Second.

CHAIRMAN CASTRO: Do we have any discussion, any questions for the Staff Director

designee on this?

4

5

6

7

8

9

10

11

12

13

14

15

16

17

18

19

20

2.1

22

23

2 | COMMISSIONER HERIOT: Wait, wait, wait.

3 I'm looking for the discovery plan here.

CHAIRMAN CASTRO: It's the first item under your "Program Planning" tab.

COMMISSIONER GAZIANO: I have one quick question and then -- by the way, my apology to fellow commissioners. I had some flooding issues the past few days. So I'm not as prepared as I ought to be.

On this, I'm looking, turning now to the timetable, which is on page 12. And so it's probably in here somewhere. But when does this discovery plan contemplate we would have a briefing? And that might be a subject that we as commissioners want to discuss or either lock in or not lock in or make this contingent upon that.

DELEGATED THE AUTHORITY OF THE STAFF DIRECTOR TOLHURST: It lists a briefing as being in February.

COMMISSIONER GAZIANO: Okay. I'm on the wrong page. So it's 11.

DELEGATED THE AUTHORITY OF THE STAFF
DIRECTOR TOLHURST: Page 11.

24 COMMISSIONER GAZIANO: Is that something 25 that we -- when it was a different topic, we were

going to meet -- now I'm confusing myself. Okay.

section 5, but I'll yield on that.

When it was a different topic, we were talking about a field hearing.

CHAIRMAN CASTRO: Yes. This is not, yes.

COMMISSIONER GAZIANO: So I suppose --

well, maybe we want to at least consider this a field hearing. One of the comments that I know I have heard from one fellow commissioner is it's too DOJ-centric.

Maybe we should meet in a state that's affected by

CHAIRMAN CASTRO: Unfortunately, we don't have the budget for that. That's why we kind of withdrew the last field hearing idea.

COMMISSIONER GAZIANO: Okay.

DELEGATED THE AUTHORITY OF THE STAFF
DIRECTOR TOLHURST: The February, to allow more action
from DOJ to go down the pipeline, I would rather have
the briefing later. However, due to the various
drafts and reviews that are required, our first draft
has to be completed by March 2nd. And I picked
February just based on making sure I had time to give
you all the various full periods for the reviews that
are required.

24 CHAIRMAN CASTRO: Yes. Commissioner

25 Heriot?

2

3

4

5

6

7

8

9

10

11

12

13

14

15

16

17

18

19

20

2.1

22

23

COMMISSIONER HERIOT: I'm looking at the discovery plan here. Let me just lay out some background from my standpoint. When I first came to the Commission or, rather, the year after I came to the Commission, our topic was religious liberties of prisoners. And there were some deep flaws in the way the discovery plan was put together.

2.1

CHAIRMAN CASTRO: Did you say "flaws"?

I'm sorry. "Deep flaws"?

COMMISSIONER HERIOT: Deep flaws.

CHAIRMAN CASTRO: Okay.

COMMISSIONER HERIOT: In that case, what they did was looked at reported cases to get a sense of what the typical religious liberties case was like. And, as a lawyer, you know that reported cases are not a cross-section of cases. And they're not going to give you a cross-section view of what a typical case is like.

And that was when I started insisting on more detailed discovery plans. I felt that was a big mistake that we put so much effort into a discovery plan that by the time the report was written, there was nothing that could be done.

Here we have a page and a half of discovery plan. And it basically says we're going to

go to DOJ and we're going to have a meeting with them.

And we're going to ask for a couple of documents

here.

2.1

That's not good enough. First of all, we should be talking not just to DOJ and not even mainly to DOJ but, rather, to the covered jurisdictions, find out what their experiences have been and not what DOJ says their experience has been. There's all sorts of information that we should be uncovering here that we're not going to get from DOJ.

Remember, we're a civil rights watchdog.

Watchdogs do not go to the burglar and say, "Gosh, you know, give us your view of what is happening." We're supposed to be viewing DOJ skeptically. And that means going to the people who might disagree with what they're doing, seeing whether or not we might agree with those covered jurisdictions if they have problems.

Now, it is also important to get DOJ's side of the story. And in the end, we may conclude that DOJ has done a wonderful job, but we need to go to the covered jurisdictions. We need to be asking not just those that have made applications but also those who wanted to make changes to their laws and decided not to because they didn't want to go through

COMMISSIONER YAKI: So we will be having

25

1 votes --

2.1

CHAIRMAN CASTRO: We may end up depending on when this discussion on the discovery plan and outline is concluded.

COMMISSIONER YAKI: Okay. I just wanted to make sure.

CHAIRMAN CASTRO: Okay. Commissioner Kladney?

COMMISSIONER KLADNEY: I agree that we have to hear from others besides DOJ. I was under the impression, though, that the only part of the pre-clearance that we were looking at was the drawing of lines and districts, as opposed to what Commissioner Heriot made it sound like, an overall thing, section 5. Is that your understanding?

COMMISSIONER KLADNEY: I'm just trying to get on the same page here. So I thought -- you know, I actually spoke to some people about getting some folks in about redistricting from some of these jurisdictions that have made application and the process. So I don't see any problems with having some folks come here and testify.

COMMISSIONER HERIOT: You know, I'm --

COMMISSIONER HERIOT: I think not just testify but, you know, have a questionnaire for them

and, you know, elicit the same information from lots of people like --

2.1

COMMISSIONER KLADNEY: As long as we can agree on the questionnaire, I wouldn't have a problem.

COMMISSIONER HERIOT: Oh, yes. Yes. But that's what I want to see. I want to see what the questionnaire is.

DELEGATED THE AUTHORITY OF THE STAFF
DIRECTOR TOLHURST: Is it a questionnaire or do you
want to issue interrogatories?

COMMISSIONER HERIOT: I'm using the word "questionnaire" loosely.

DELEGATED THE AUTHORITY OF THE STAFF
DIRECTOR TOLHURST: Why don't you all amend this to
make me add number 4, you know, "Send interrogatories,
explain these issues to the covered jurisdictions,"
with a caveat that if this is an OGC project, there
are two of us. I don't know that we can go to every
-- well, it's a capacity issue.

But I agree and am happy to add if you want to move to add language to have us go to these jurisdictions.

COMMISSIONER GAZIANO: So moved with the following suggestions. Yes, one of the problems with section 5 is that it applies to mud districts and

thousands of them if you add them all up, but a 1 reasonable cross-section of covered jurisdictions, 2 including, at least including, the major states and 3 4 maybe all of the states that are covered or partially covered and then a reasonable sample of other 5 municipal county mud districts but not -- you know, 6 7 within reason. I'm talking about a reasonably small 8 number, not in --9 COMMISSIONER KLADNEY: What would that be 10 after you just got --11 COMMISSIONER GAZIANO: I muddied it up. You know, if we're sending it --12 COMMISSIONER HERIOT: You could take a 13 random selection if that is what is necessary. 14 COMMISSIONER GAZIANO: Yes. If we're 15 talking about -- how many states? Vice Chair 16 17 Thernstrom, are you on the line? 18 (No response.) COMMISSIONER GAZIANO: At least a handful 19 of certain --20 COMMISSIONER HERIOT: I think more than a 2.1 22 handful. CHAIRMAN CASTRO: I think someone had said 23 24 earlier interrogatories explaining these issues would 25 be sent to a reasonable cross-section of covered

1 jurisdictions.

2.1

COMMISSIONER GAZIANO: That's fine. And, to respond to Commissioner Kladney's question, it has been the practice and I assume it will be that draft interrogatories or requests for production -- and you may include requests for production in this as well -- are circulated to commissioners in time for their comment.

That gives us an opportunity to raise it at a meeting and make a motion or whatever. But usually we just provide our input to staff. And hopefully they do what's wise and --

COMMISSIONER KLADNEY: Right. Thank you very much.

CHAIRMAN CASTRO: Okay. So we will add
that line, which is interrogatories exploring these
issues directed to a reasonable cross-section of
covered jurisdictions would be item number 4 on page 2
of the discovery plan. So, with that amendment or
that addition -- do we need a vote on that amendment?
Wait. I can do it all at once as a package, right?

COMMISSIONER HERIOT: You can have it by
unanimous consent?

CHAIRMAN CASTRO: Yes. Can we do this by unanimous consent? Commissioners?

	Page 36
1	COMMISSIONER KLADNEY: Does the amendment
2	just limit us to the restructuring, which is the
3	subject matter of the inquiry? We're not going to be
4	looking at anything else under pre-clearance.
5	CHAIRMAN CASTRO: I think that is clear,
6	but we want to
7	COMMISSIONER GAZIANO: Some of the items
8	Commissioner Heriot mentioned, like attorney fees, and
9	dealing with you know, would still apply to
10	whatever it is we're
11	COMMISSIONER KLADNEY: As long as we're
12	not just talking about voting booths or
13	CHAIRMAN CASTRO: No. Redistricting is
14	the issue. Okay.
15	So have moved, a motion. And do we have a
16	second on this project discovery plan?
17	COMMISSIONER ACHTENBERG: Second.
18	CHAIRMAN CASTRO: All those in favor?
19	Actually, let me take an individual vote. Vice Chair
20	Thernstrom, how do you vote?
21	(No response.)
22	CHAIRMAN CASTRO: Commissioner Kirsanow?
23	I think he's still off the line.
24	(No response.)
25	CHAIRMAN CASTRO: Commissioner Heriot?

	Page 37
1	COMMISSIONER HERIOT: Are you asking for a
2	vote?
3	CHAIRMAN CASTRO: Yes.
4	COMMISSIONER HERIOT: Well, I guess it's
5	yes.
6	CHAIRMAN CASTRO: Okay. Good.
7	Commissioner Gaziano?
8	COMMISSIONER GAZIANO: Yes.
9	COMMISSIONER HERIOT: That's yes with the
10	understanding that we can like raise motions at later
11	meetings.
12	CHAIRMAN CASTRO: Yes. Commissioner
13	Kladney?
14	COMMISSIONER KLADNEY: Yes.
15	CHAIRMAN CASTRO: Commissioner Achtenberg?
16	COMMISSIONER ACHTENBERG: Yes.
17	CHAIRMAN CASTRO: Commissioner Yaki?
18	COMMISSIONER YAKI: No.
19	CHAIRMAN CASTRO: No? Okay. I vote in
20	favor. So the motion passes with five yeses and one
21	no. Okay. Before we move on to "Management and
22	Operations"
23	COMMISSIONER YAKI: Someone just came back
24	on the line.
25	TIM FAY: Mr. Chair, I am going to

	Page 38
1	conference the Vice Chair back in one moment.
2	CHAIRMAN CASTRO: Okay.
3	COMMISSIONER HERIOT: Mr. Chairman?
4	CHAIRMAN CASTRO: Yes?
5	COMMISSIONER HERIOT: There was something
6	in this about scheduling that I am concerned about.
7	CHAIRMAN CASTRO: What was that?
8	TIM FAY: Thank you. The Vice Chair is
9	back on line.
10	CHAIRMAN CASTRO: Thank you.
11	What was your concern, Commissioner
12	Heriot?
13	COMMISSIONER HERIOT: Somewhere in here,
14	it shaves the amount of time for commissioners to do
15	their statements. And I can understand why with the
16	bullying report we needed to come up with some way to
17	get the report in on time, but I don't see that we
18	have that problem this time. And I would object to
19	shaving off even a couple of days on
20	CHAIRMAN CASTRO: I will defer to the
21	Acting Staff Director on that question. Was that the
22	case?
23	DELEGATED THE AUTHORITY OF THE STAFF
24	DIRECTOR TOLHURST: This is your first statements
25	after the

Page 39

COMMISSIONER KLADNEY: Three days under a month?

2.1

DELEGATED THE AUTHORITY OF THE STAFF
DIRECTOR TOLHURST: Yes.

COMMISSIONER HERIOT: Three days can make a lot of difference because for me, it's the weekends that matter.

DELEGATED THE AUTHORITY OF THE STAFF DIRECTOR TOLHURST: Well, all I can say is I tried to give you all as close to the 30/30 that are required with all the other reviews. At many stages, commissioners have the report longer than the people that are actually composing it. And in order to preserve as much as I could of your 30/30, I shaved considerable time off of almost every staff period of time to draft the report.

And if we ever get a permanent Staff

Director, they're going to be pretty annoyed with me

because I cut their time almost entirely for review.

So I tried to keep commissioners whenever possible and cut my own time to achieve that. And this is the best I could do.

COMMISSIONER HERIOT: I object to that.

Our initial deal here was that our time would not be cut, that this is something that is still a year away.

And I think we've got to work out some way where we get our 30 day.

2.1

COMMISSIONER GAZIANO: One other. Maybe we should have approved our meeting times first since we haven't approved July 13th and August 17th as our meeting days yet and I was going to suggest an amendment to one of those.

So I certainly join Commissioner Heriot in saying that we had an understanding that 30/30 would not be shaved. But it may depend just a teeny -- these are contingent on us approving the report on a certain day and our statements being in before -- I suppose it doesn't -- yes, being in on August.

So should we hold open the precise dates that commissioner statements will be due and approve the rest until maybe later, after we approve our meeting calendar?

CHAIRMAN CASTRO: Is there some adjustment we could make to that, Madam Acting Staff Director, to accommodate that concern somewhere in the calendar?

DELEGATED THE AUTHORITY OF THE STAFF
DIRECTOR TOLHURST: I don't know about the statements.

I see the vote on the final report is on the meeting day if you want to -- you can approve a timeline and say, "Contingent upon the meeting calendar."

CHAIRMAN CASTRO: But does that address 1 2 the concern? DELEGATED THE AUTHORITY OF THE 3 STAFF DIRECTOR TOLHURST: It doesn't. If commissioners want 4 to suggest another place on the timeline where we can 5 6 shave three days and push everything up? But this is 7 what I can do unless you want to forego some step 8 along the way. 9 Under the AI that created this, the report 10 actually was supposed to start even prior to when it 11 has. 12 CHAIRMAN CASTRO: Well, we could play with the meeting dates, but if that doesn't accomplish 13 giving them the additional time, then I --14 COMMISSIONER GAZIANO: Well, it is 15 difficult to do one without the other is what I was 16 17 suggesting. Because our first statement has to be on the report and findings as adopted, you know, it may 18 19 mean that we -- I don't think we want to meet on July 20 -- maybe we do want to. What's the Friday? 2.1 COMMISSIONER KLADNEY: July 13th is a 22 Friday. It's not going to even --23 COMMISSIONER YAKI: Excuse me? What is 24 this discussion about again?

CHAIRMAN CASTRO: Commissioners Heriot and

Gaziano are concerned that the proposed project

outline does not afford them their full 30 days to

submit a --

2.1

DELEGATED THE AUTHORITY OF THE STAFF
DIRECTOR TOLHURST: So what --

COMMISSIONER GAZIANO: Is a July 6th meeting day --

COMMISSIONER YAKI: I'm sorry. Is there something in the AI that gives them 30 days for rebuttal, please? I know that there was a discussion on 30 days on the prior report, but if we're going to have this discussion, I want a full discussion on this. I don't want to just blow into this whole thing because I have very strong opinions about this.

COMMISSIONER GAZIANO: We adopted a motion in February on that.

COMMISSIONER YAKI: That was for that statutory report.

COMMISSIONER GAZIANO: No. It was an exception that incorporated and codified in a way the practice amongst ourselves to have 30 and 30.

COMMISSIONER YAKI: I think this is ridiculous. It's a waste of staff time. It's a waste of resources. If you can't say what you're going to say, I would rather give additional time for

statements to be done than to have this back and forth
stuff that goes on that really adds nothing other than
time and money --

4

5

6

7

8

9

10

11

12

13

14

15

16

17

18

19

20

2.1

22

23

24

25

COMMISSIONER HERIOT: I understand why you don't like rebuttals, Commissioner Yaki.

CHAIRMAN CASTRO: Okay. Let me --

COMMISSIONER YAKI: Who was that blathering in the background?

CHAIRMAN CASTRO: Let's treat each other with respect, please. So if we were to have our July meeting, instead of on July 13th, which is the proposed date right now, we had our meeting on July 6th instead --

COMMISSIONER GAZIANO: And people are willing to travel that week, a holiday week. I am.

CHAIRMAN CASTRO: It's a question of, are your 30 days more important than traveling on a holiday. So I'm told that if we were to move that to July 6th, you would have your time. So if that's acceptable, I think we can make that change here. Then when we come to vote on the calendar, we'll just make sure it's July 6th, as opposed to July 13th.

Does July 6th work for everybody?

(No response.)

CHAIRMAN CASTRO: Okay. Then that's what

	Page 4
1	we will do. Okay?
2	COMMISSIONER ACHTENBERG: Thank you.
3	CHAIRMAN CASTRO: You're welcome.
4	Any other questions on this? If not, we
5	will move on to discuss
6	COMMISSIONER YAKI: I am restating my
7	objection of a 30-day rebuttal period. I think when
8	you see what it does, for instance, all of this time I
9	don't believe it's binding on this report. And it's
10	not in keeping with past practices of statutory
11	reports other than the previous one. And I think it's
12	a complete and utter waste of time.
13	CHAIRMAN CASTRO: Thank you, Commissioner
14	Yaki. Actually, I let you retain the floor. We're
15	going to move on now to the resolution on the King
16	memorial. Would you like to
17	COMMISSIONER GAZIANO: Do we need to now
18	adopt it as amended?
19	CHAIRMAN CASTRO: Yes. So let's make a
20	motion to adopt the
21	COMMISSIONER GAZIANO: I move that the
22	discovery plan be adopted as incorporating the various
23	amendments.
24	CHAIRMAN CASTRO: Do we have a second?
25	(No response.)

	Page 46
1	COMMISSIONER GAZIANO: Yes.
2	CHAIRMAN CASTRO: Commissioner Kladney?
3	COMMISSIONER KLADNEY: Yes.
4	CHAIRMAN CASTRO: Commissioner Achtenberg?
5	COMMISSIONER ACHTENBERG: Yes.
6	CHAIRMAN CASTRO: Commissioner Yaki?
7	COMMISSIONER YAKI: No.
8	CHAIRMAN CASTRO: And I vote in favor.
9	The motion passes with five yeses and one no.
10	VICE CHAIRMAN THERNSTROM: It's
11	impossible. What are they voting on now?
12	CHAIRMAN CASTRO: We were voting to amend
13	the proposed timeline to make the Commission's final
14	report except for a vote on July 6th
15	VICE CHAIRMAN THERNSTROM: I don't have
16	the calendar in front of me. I have no idea whether I
17	can because I don't have my computer. It's in the
18	shop. I have no idea whether I can make a change in
19	the meeting day.
20	CHAIRMAN CASTRO: Okay. So do you vote no
21	or abstain?
22	VICE CHAIRMAN THERNSTROM: I can't
23	participate in this meeting. It's impossible. I can
24	barely hear people. You know, I can't come in.
25	CHAIRMAN CASTRO: We're sorry it's not the

1 ideal situation.

2

3

4

5

6

7

8

9

10

11

12

13

14

15

16

17

18

19

20

2.1

22

23

VICE CHAIRMAN THERNSTROM: No, but it's very clear that it's impossible. I mean, they rattle on and it's -- you know, I mean, it's not conducive. Aside from the fact that I wasn't heard when I tried to come in before, it's clear.

CHAIRMAN CASTRO: No. We know. And that's why we moved away from phone meetings.

VICE CHAIRMAN THERNSTROM: It's kind of complicated --

CHAIRMAN CASTRO: Because this is --

VICE CHAIRMAN THERNSTROM: I advocated --

CHAIRMAN CASTRO: I'm sorry, Madam Vice

Chair.

VICE CHAIRMAN THERNSTROM: The discussion going on about these stupid -- the time given for people to sound off in rebuttals. This is not a forum in which I can participate.

CHAIRMAN CASTRO: Yes. We're sorry.

Well, to the extent you can stay on, perhaps it will improve.

VICE CHAIRMAN THERNSTROM: It's on the phone. It's a different one.

24 CHAIRMAN CASTRO: Okay. Yes. Now we'll
25 move on to the proposed resolution that Commissioner

	Page 48
1	Yaki would like to present. Commissioner?
2	VICE CHAIRMAN THERNSTROM: I can do that,
3	but I wish you would pass a note to Marty that I have
4	no idea oh, I see.
5	CHAIRMAN CASTRO: We can hear you, Madam
6	Vice Chair.
7	VICE CHAIRMAN THERNSTROM: I tried you on
8	the sixth floor.
9	CHAIRMAN CASTRO: Commissioner Yaki?
10	COMMISSIONER YAKI: Before I do, I just
11	want to echo what Commissioner Thernstrom said because
12	the only voice that comes out clear and legible,
13	intelligible is yours, Mr. Chair. Everyone else's
14	microphone or whatever either doesn't work very well
15	or isn't patched in at the right level because I can
16	barely hear anything that everyone else says.
17	CHAIRMAN CASTRO: Pam, is there something
18	we could do to check into that, please? We're having
19	staff look into that right now. Again, our apologies.
20	COMMISSIONER GAZIANO: We'll try to
21	CHAIRMAN CASTRO: If everyone can speak
22	up?
23	COMMISSIONER GAZIANO: pull the
24	microphones closer to us and speak into the

COMMISSIONER YAKI: Well, as for my point,

I didn't necessarily say that was a bad thing. But
anyway --

CHAIRMAN CASTRO: Okay.

2.1

COMMISSIONER YAKI: Let me just start by saying that the Commission in the past voted to support the Martin Luther King Memorial on the Mall.

And I think it's a great day that has finally come to fruition through the hard work of a national memorial foundation.

However, there has been some controversy involving the inscription on the north face of the statue where after a committee that had worked on choosing a quote had chosen a quote from a sermon that Dr. King gave in 1968. At some point, the designer or some other small subcommittee decided that it was too long and decided to truncate the quote that the earlier committee had approved.

In some ways, you might think that might not mean too much as long as we got the gist of what the quote was supposed to be. But the problem is that in some ways by altering and paraphrasing the quotes, there is serious concern that the way in which it was altered turns the intent and mean of the quote on its head.

You should now have the information before

you about how the quote now, the inscription now reads and what the original quote was, but the point of the sermon that Dr. King gave was to critique and endorse humility and praise for good works, not for good people. And the quote seems to embody more of a self-aggrandizing type of description, which was contrary to what Dr. King wanted to say.

2.1

A number of newspapers have weighed in in favor of changing the inscription. Maya Angelou, who is on the committee and who approved the original quote but not the truncated quote, has asked for it to be changed.

I think as a Commission that owes its legacy to Dr. King and his good works, it would be appropriate for us to weigh in and send a letter to the foundation urging them to restore the quote to its original glory that reflects the full intent and great humility of Dr. King, rather than the quote that stands there today.

Ultimately this may be a tempest in the teapot, but I do think that given this Commission's particular debt to Dr. King, we should ask that his original words -- and his original words, as you know, are filled with poetry and thunder and incredible inspiration -- should be the ones that are on the

memorial and not what some people chose to paraphrase.
Thank you.

2.1

CHAIRMAN CASTRO: So that's your motion.

Do we have a second on the motion for this resolution?

COMMISSIONER GAZIANO: I second.

CHAIRMAN CASTRO: Okay. Do we have any discussion on this? Commissioner Gaziano?

COMMISSIONER GAZIANO: Yes. Commissioner
Yaki has noted how strange it is when he joins one of
my motions or agrees with me. I not only
enthusiastically support this. I commend Commissioner
Yaki for bringing it to the Commission's attention.

You know, just for the record, I think that I would have chosen even a different -- even if they had the original quote, even that does not provide the power -- I might have chosen a different one because even this doesn't show the -- in context, it's an incredibly powerful statement but absolutely we should urge that it be changed.

I won't go into why I thought it was so stupid that the architect said he had prepared one side for -- it is just an unbelievable decision to me.

I wish I could remember what Maya Angelou said. It was something like it makes Martin Luther King sound like an egotistical twit, but maybe "twit"

1 is not the right word.
2 (Laughter.)

2.1

COMMISSIONER ACHTENBERG: Arrogant twit.

COMMISSIONER GAZIANO: Arrogant twit.

Arrogant twit. Okay. I got the "twit" part right.

And I don't amend the motion. The motion is fine the way it is. But I would just ask the Chair if there was an opportunity to circulate the draft letter to that if we had a suggestion or two, that we could provide it to you.

CHAIRMAN CASTRO: Yes. And I think it would be great if we all signed it as well so that it shows the individual force of all the commissioners.

Commissioner Heriot?

COMMISSIONER HERIOT: I just wanted to add this is the first I had heard about this issue. This is a travesty. This is incredible. So I enthusiastically support the motion.

CHAIRMAN CASTRO: Any other discussion?

COMMISSIONER YAKI: This is Commissioner

Yaki. I would just like to thank Commissioners Heriot and Gaziano for their support. And it is a good thing that I am doing this by phone because I am doing this from a prone position on the floor.

(Laughter.)

CHAIRMAN CASTRO: Okay. If there is no 1 2 further discussion, we will take a vote. Vice Chair Thernstrom, how do you vote? 3 4 VICE CHAIRMAN THERNSTROM: Oh, absolutely. And I think there are other things wrong with the 5 6 memorial as well. I mean, but the starting problem 7 with that memorial is it was contracted out to a 8 Chinese sculptor, who made Martin Luther King look 9 like Mao. I mean, it's very similar to kind of Mao memorials in China. 10 11 I find the whole memorial disturbing. 12 since King is one of our founding fathers, in effect, 13 he should have been honored with not only proper inscriptions but I think with a proper memorial 14 15 designed by somebody who was committed to celebrating 16 his legacy and not somebody completely disconnected 17 from American society. CHAIRMAN CASTRO: All right. Commissioner 18 19 Kirsanow, are you back on? 20 (No response.) 2.1 CHAIRMAN CASTRO: Okay. Commissioner 22 Heriot? 23 COMMISSIONER HERIOT: Yes. CHAIRMAN CASTRO: Commissioner Gaziano? 24

Yes.

COMMISSIONER GAZIANO:

DIRECTOR TOLHURST: One three three one Pennsylvania

Avenue, which is National Place. I have a map for

24

1 everybody.

3

4

5

6

7

8

9

10

11

12

13

14

15

16

17

18

19

20

2.1

22

23

24

25

2 CHAIRMAN CASTRO: Great.

DELEGATED THE AUTHORITY OF THE STAFF
DIRECTOR TOLHURST: You can see where it is, not to
diminish the understated grammar that is this
building, but I think --

(Laughter.)

DELEGATED THE AUTHORITY OF THE STAFF

DIRECTOR TOLHURST: -- people will be very pleased.

Pamela was kind enough to take me on a tour of the building. And the lobby has, I believe, eight functioning elevators, which --

CHAIRMAN CASTRO: Just so you know, this is the Chair's office.

(Laughter.)

COMMISSIONER GAZIANO: According to, for those on the phone, the marble inlay lobby.

DELEGATED THE AUTHORITY OF THE STAFF DIRECTOR TOLHURST: So now the move-in date is somewhat tentative because they need to gut the interior and rebuild to our specifications. The hope is that we would move in sometime in late summer next year.

CHAIRMAN CASTRO: Great.

DELEGATED THE AUTHORITY OF THE STAFF

I have been the member of many bodies that 1 2 had that kind of space. And it invariably assists the commissioners in arriving at agreeable results when 3 4 such agreement is possible, as opposed to impossible. DELEGATED THE AUTHORITY OF THE STAFF 5 DIRECTOR TOLHURST: Certainly. The architect is just 6 7 now meeting with staff to make plans. And I can pass 8 that request along. It makes a lot of sense. 9 COMMISSIONER ACHTENBERG: Thank you very 10 much. COMMISSIONER GAZIANO: Good. 11 I think it 12 makes a lot of sense. Obviously it could be some sort 13 of multipurpose room --COMMISSIONER ACHTENBERG: It could be a 14 multipurpose room for sure. 15 16 CHAIRMAN CASTRO: Right. COMMISSIONER GAZIANO: -- so that it 17 doesn't just serve to be available for 15 minutes at a 18 19 time when we meet once a month. COMMISSIONER ACHTENBERG: 20 2.1 COMMISSIONER GAZIANO: But obviously that makes a lot of sense. 22 23 COMMISSIONER ACHTENBERG: Indeed. 24 CHAIRMAN CASTRO: Great. Okay. Did you 25 want to talk about the 2013 budget? Any questions?

Page 58

DELEGATED THE AUTHORITY OF THE STAFF
DIRECTOR TOLHURST: I passed out materials yesterday.

If people have questions, I can answer them, but it's a very preliminary stage. And I will certainly if you don't have questions keep you posted as things move on.

2.1

- DISCUSSION OF THE 2012 MEETING CALENDAR

CHAIRMAN CASTRO: Okay. Now we move on to the important 2012 calendar, which we already began some discussions on.

COMMISSIONER GAZIANO: On the budget, if I could just ask -- I would have abstained if there was going to be any vote on it. I just haven't had a chance to study what you sent for my personal reasons.

But we had requested about three or more months ago to have sort of periodic detailed information on the budget. And I don't know if -- this is the first item that I think I have received since that time.

DELEGATED THE AUTHORITY OF THE STAFF
DIRECTOR TOLHURST: Nothing has happened since that
time. The OMB demand to offer certain proposals in
the event that we would receive cuts, which has not
been determined, just came out about a week and a half
ago. So nothing new happened.

Page 59

COMMISSIONER GAZIANO: What I meant is we

thought there was a general sense of

3 commissioners. And I would join Commissioners Yaki

I

2

6

7

8

9

10

11

12

13

14

15

16

17

18

19

20

2.1

22

23

24

25

and Melendez when I was, arguably, not in the minority

5 -- as an Independent, I'm always in the minority --

even then for regularly how we're spending our money.

DELEGATED THE AUTHORITY OF THE STAFF
DIRECTOR TOLHURST: Do you want the monthly
spreadsheet?

COMMISSIONER GAZIANO: Maybe, yes.

Probably. And one of the issues that came up -- and

I'll just pose this question -- for example, is we

would say, "No, we can't do this because we don't have

budget," "We can't do this field hearing because we

don't."

And then we would have \$800,000 left at the end of the year. And we would go into a spending frenzy so that we didn't lose it. I think these desks with these horrible pads that I hate are a function, the chairs.

You know, if we could better track not just what our future appropriation or budget is but help the Staff Director. Your current circumstances and staffing needs I perfectly understand a lot of our requests are difficult and we don't have half of the

1 officers and staff that we should.

2.1

But are we going to have a large surplus like we have had at the end of the fiscal year? Are you engaged in a spending frenzy? And if so, can we make some suggestions?

CHAIRMAN CASTRO: Yes. I think it is a helpful idea --

DELEGATED THE AUTHORITY OF THE STAFF DIRECTOR TOLHURST: Sure.

CHAIRMAN CASTRO: -- to have. Yes.

DELEGATED THE AUTHORITY OF THE STAFF
DIRECTOR TOLHURST: If we could send the monthly
spreadsheet?

CHAIRMAN CASTRO: Yes.

DELEGATED THE AUTHORITY OF THE STAFF
DIRECTOR TOLHURST: I am not engaged in a spending
frenzy. I think those days are sadly probably over
for us. Our budget is likely to go down. But I am
happy.

Why don't I for this first one send you the regular spreadsheet and see if that's what you want? And then if you want something different, we can.

COMMISSIONER GAZIANO: Okay. Thank you.

CHAIRMAN CASTRO: And, as a reminder, I

was just reminded that when this question came up a couple of meetings ago, our CFO did indicate to the extent that there were unused funds that this year we're being pushed to use --

2.1

COMMISSIONER GAZIANO: Oh, that's right.

There were some ways for the --

CHAIRMAN CASTRO: Yes.

 $\label{eq:commissioner} \mbox{COMMISSIONER GAZIANO: $--$ to prepay for the moving.}$ 

CHAIRMAN CASTRO: Right.

COMMISSIONER GAZIANO: But I hope -- I am sure that it will be done legally, but if we're just building out, it seems like someone is going to have to get those contracts signed, sealed, and it be proper, even if it's six months from now that we're going to move.

CHAIRMAN CASTRO: I'm sure the staff is doing it in all appropriate manners, but we will definitely -- I like -- the idea of having a spreadsheet on a monthly basis with our materials we can take a look at is an excellent idea. Thank you.

So now on to the 2012 meeting calendar. I circulated through the Staff Director's office some dates, trying to accommodate the dates that some folks have already indicated were not convenient for them

and also trying to keep from crossing onto any holidays. Even one of these dates actually turns out to be inconvenient for me: January 13th. I'd prefer another date.

2.1

Are there any questions, concerns? I know we have already indicated that July will be July 6th.

COMMISSIONER KLADNEY: I actually have a question about that.

## CHAIRMAN CASTRO: Yes?

COMMISSIONER KLADNEY: I wasn't actually engaged -- so I apologize -- for July 6th. But is that going to cause -- I was thinking because July 4th is two days before. Is there some other accommodation we can make because of staff and whatever?

COMMISSIONER GAZIANO: One possibility -
I hasten to say this -- if we keep --

COMMISSIONER YAKI: On this one, I really need to be able to hear people. And I can't hear people.

CHAIRMAN CASTRO: Commissioner Kladney asked if there was some way to do a date other than July 6 because of the holiday. And so Commissioner Gaziano was about to answer that.

COMMISSIONER GAZIANO: If we keep July 13 but we move August to the following day, that is

The July --

CHAIRMAN CASTRO: Yes.

There was COMMISSIONER KLADNEY: 1 no 2 discussion about it. The light bulb went off. CHAIRMAN CASTRO: To that point, if we 3 4 could move the January 13th meeting to January 6th? Because I know we can't do it the 20th. Well, there 5 6 was a concern about the 20th because it's too close to 7 February's meeting and it's always the week of the 8 King holiday. 9 COMMISSIONER GAZIANO: Is that better or 10 worse? Do people want to be in town for the King 11 holiday for some reason? 12 CHAIRMAN CASTRO: Yes. I don't know. 13 mean, I would prefer that it not be January 13th if we can make an accommodation. 14 COMMISSIONER GAZIANO: I'm happy to have 15 it moved. 16 COMMISSIONER HERIOT: I can't. 17 The 20th is not going to work for me. 18 19 CHAIRMAN CASTRO: Okay. COMMISSIONER GAZIANO: But the 6th is what 20 2.1 he proposed. 22 COMMISSIONER HERIOT: The 6th I can do. CHAIRMAN CASTRO: Yes, the 6th. Would 23 24 January 6 work for folks? I know it's right after the 25 new year.

CHAIRMAN CASTRO: Yes. Let's just keep it 1 2 the 13th because it complicated that. I'll just make an adjustment on my schedule. 3 COMMISSIONER GAZIANO: I think I can make 4 the 15th. I have a slight preference against it. 5 someone else does, I won't push it unless it's --6 7 CHAIRMAN CASTRO: The 13th you mean? 8 COMMISSIONER GAZIANO: June. 9 CHAIRMAN CASTRO: All right. Well, we're 10 on January here. 11 COMMISSIONER GAZIANO: Oh, I'm sorry. 12 CHAIRMAN CASTRO: Okay. 13 COMMISSIONER GAZIANO: I thought we had 14 moved on. CHAIRMAN CASTRO: No, no. So we'll keep 15 it January 13th, then. 16 17 Any other dates here that are problematic? You said June? 18 19 COMMISSIONER GAZIANO: I have a slight, somewhat slight, preference for any day other than the 20 15th, but I could make the 15th. So if someone else 2.1 22 has a preference, that's worth moving. Otherwise I'll just keep it that way. 23 24 COMMISSIONER HERIOT: I can make any day 25 in June.

CHAIRMAN CASTRO: The 22nd I can't if we 1 2 were to move it. That's my wedding anniversary. Maybe I'll bring my wife here. She would love that. 3 4 COMMISSIONER HERIOT: Have you brought her here yet? 5 6 CHAIRMAN CASTRO: She's been here but not 7 to a Commission --8 COMMISSIONER YAKI: We'll do a resolution 9 in support of your marital bliss. 10 (Laughter.) 11 CHAIRMAN CASTRO: That would be great. I'm sure she would appreciate that. 12 TIM FAY: Pardon me, Mr. Chair. 13 This is Tim Fay. Did the Vice Chair have a concern about the 14 September 14th date next year? 15 16 VICE CHAIRMAN THERNSTROM: Well, that 17 happens to be my birthday. And I would prefer not to have a meeting on my birthday. But, frankly, this is 18 19 a discussion I find very hard to participate in 20 because I don't have my calendar because, on top of 2.1 all my other woes, my computer is in the shop. And I 22 won't have it back until Monday. So I have no laptop 23 for my calendar. So the 14th of September? I would prefer 24 25 not the 14th of September. I would like to do

VICE CHAIRMAN THERNSTROM:

Right.

That's

recommendation --

24

	Fage 07
1	a good idea. Only I can't work with my paper
2	CHAIRMAN CASTRO: Okay. Why don't we do
3	this? Let's finish June. And then we'll go to
4	September. So June 15th? If we do June 8th?
5	COMMISSIONER GAZIANO: It's not a big
6	deal.
7	CHAIRMAN CASTRO: Okay. June 15th?
8	COMMISSIONER GAZIANO: If someone doesn't
9	have a reason to change, we'll just stick with it.
10	CHAIRMAN CASTRO: Okay. We'll stay with
11	June 15th. So September? Would September 21 work for
12	folks because the week prior to that is Labor Day
13	weekend.
14	COMMISSIONER ACHTENBERG: Let's double
15	check the Jewish holidays,
16	CHAIRMAN CASTRO: Yes.
17	COMMISSIONER ACHTENBERG: which, of
18	course
19	CHAIRMAN CASTRO: Let's see. I've got a
20	calendar here, but I'm not quite sure how to oh,
21	here we go. Rosh Hashanah is the 17th, and Yom Kippur
22	is the 26th.
23	COMMISSIONER ACHTENBERG: Perfect.
24	CHAIRMAN CASTRO: Okay?
25	COMMISSIONER ACHTENBERG: Thank you.

	Page 70
1	CHAIRMAN CASTRO: So would the 21st work
2	for folks, then?
3	COMMISSIONER ACHTENBERG: Yes.
4	CHAIRMAN CASTRO: Okay. And any other
5	dates that are a problem?
6	(No response.)
7	CHAIRMAN CASTRO: Hearing none, can we
8	have a motion, then?
9	COMMISSIONER GAZIANO: Actually, I would
10	reconsider.
11	CHAIRMAN CASTRO: All right.
12	COMMISSIONER GAZIANO: If no one has an
13	objection, could we do June is it what is seven
14	days before? Eighth. June 8.
15	(Laughter.)
16	CHAIRMAN CASTRO: June 8th? Does that
17	work for folks?
18	COMMISSIONER ACHTENBERG: Fine with me.
19	CHAIRMAN CASTRO: June 8th?
20	VICE CHAIRMAN THERNSTROM: Mr. Chairman?
21	CHAIRMAN CASTRO: Yes, ma'am?
22	VICE CHAIRMAN THERNSTROM: I'm sorry. I
23	don't have a calendar in front of me.
24	CHAIRMAN CASTRO: Okay.
25	VICE CHAIRMAN THERNSTROM: And I think it

opportunity to go back and look at your calendar you

And if, for some reason, after you have had an

Why don't we pass this calendar as we have changed it.

23

24

(No response.)

\_

CHAIRMAN CASTRO: Okay. And then we'll look again on some of the post-February dates if there is a problem for the Vice Chair.

Next on the agenda -- Commissioner

Kirsanow, are you on the phone now? Commissioner

Kirsanow?

(No response.)

CHAIRMAN CASTRO: Okay. Well, we will I guess wait for him for the age discrimination report. Let's go to the SAC issues.

## V. STATE ADVISORY COMMITTEE ISSUES:

- RE-CHARTERING THE GEORGIA SAC

CHAIRMAN CASTRO: We have already put off by unanimous consent the vote on the California SAC. So that leaves the Georgia SAC. Let me pull that up here.

You know, we had put that off from the last meeting to this one to make some adjustments. So I will move that the Commission re-charter the Georgia State Advisory Committee.

Under this motion, the Commission appoints the following individuals to that committee based upon recommendations of our Staff Director: Constance
Curry, Julius Dudley, Herbert Garrett, Gerardo

COMMISSIONER GAZIANO: I vote no. I was

prepared to vote for California if we were going to

vote. So I'm not a complete contrarian. But the sort

of ideological balance is still not even remotely

close to even.

CHAIRMAN CASTRO: Commissioner Yaki, how do you vote?

COMMISSIONER YAKI: Aye.

CHAIRMAN CASTRO: Commissioner Kladney,

how do you vote?

COMMISSIONER KLADNEY: Aye.

CHAIRMAN CASTRO: Commissioner Achtenberg,

13 how do you vote?

6

7

8

9

10

11

12

15

16

17

18

19

20

2.1

22

23

24

25

14 COMMISSIONER ACHTENBERG: Aye.

CHAIRMAN CASTRO: And I also vote to approve the SAC. We have four yeses, two noes. The SAC passes.

Is Commissioner Kirsanow expected back?

Are there any other items pending his arrival? If

not, maybe we can take a short recess pending his

coming on. So let's say ten minutes. And then we'll

be back at 11:00 o'clock to either move forward or

determine whether we're going to maybe pass this if he

is not available.

(Whereupon, the foregoing matter went off

I second.

COMMISSIONER GAZIANO:

25

	Page 77
1	COMMISSIONER HERIOT: Okay. Could we have
2	five minutes?
3	CHAIRMAN CASTRO: Sure.
4	COMMISSIONER HERIOT: With Pete? Pete?
5	CHAIRMAN CASTRO: How do you want to do
6	that? Do you want to I guess you can call him from
7	another room.
8	COMMISSIONER GAZIANO: Pete, we'll call
9	you.
10	COMMISSIONER KIRSANOW: Tell you what. Do
11	you want to call my cell?
12	COMMISSIONER GAZIANO: Yes.
13	COMMISSIONER KIRSANOW: Thanks.
14	CHAIRMAN CASTRO: So we have a five-minute
15	recess for the Republicans and Independents to caucus.
16	COMMISSIONER HERIOT: Sorry.
17	CHAIRMAN CASTRO: That's all right. We'll
18	be here.
19	(Whereupon, the foregoing matter went off
20	the record at 11:00 a.m. and went back on the record
21	at 11:05 a.m.)
22	CHAIRMAN CASTRO: We're back on the
23	record.
24	COMMISSIONER GAZIANO: Thank you, Mr.
25	Chairman. I withdraw my second.

	Page 80
1	COMMISSIONER HERIOT: Right. The EEOC.
2	We're not going to call them scholars.
3	COMMISSIONER GAZIANO: I said okay.
4	You had no independent scholars to actually discuss
5	the data.
6	CHAIRMAN CASTRO: Commissioner Yaki, how
7	do you vote?
8	COMMISSIONER YAKI: Aye.
9	CHAIRMAN CASTRO: Commissioner Kladney,
10	how do you vote?
11	COMMISSIONER KLADNEY: I abstain.
12	CHAIRMAN CASTRO: Commissioner Achtenberg,
13	how do you vote?
14	COMMISSIONER ACHTENBERG: Aye.
15	CHAIRMAN CASTRO: And I vote yes as well.
16	We have four yeses, one abstention, and one no. The
17	motion not to approve the report as written passes.
18	COMMISSIONER ACHTENBERG: You passed the
19	Vice Chair.
20	CHAIRMAN CASTRO: Oh, Vice Chair, I
21	apologize.
22	VICE CHAIRMAN THERNSTROM: I'm abstaining.
23	CHAIRMAN CASTRO: Abstaining. Okay. So
24	the motion carries, and the report does not get
25	approved.

## IV. MANAGEMENT AND OPERATIONS (Continued)

2.1

- DISCUSSION OF THE 2013 BUDGET

CHAIRMAN CASTRO: We had talked earlier during the break about an item that we wanted to raise during the budget discussion. And that was a conversation that, actually, the Acting Staff Director and I had a while ago and that Commissioner Kladney raised again with us is the idea of moving away from so much paper and trying to make as much of this electronic as possible.

Commissioner Kladney, did you want to go into some detail?

making .pdfs, scanning this, and sending this to people makes a lot more sense than -- and you can print off the pages that you're interested in versus running all this paper and all the staff time and all the \$14 to send the books out to the people who are not here in the Washington area. I just --

COMMISSIONER KIRSANOW: Pardon me.

Commissioner Kladney, I am sorry to interrupt. The

Vice Chair and I are having a difficulty hearing you.

COMMISSIONER KLADNEY: Okay.

COMMISSIONER GAZIANO: Is your mic on?

COMMISSIONER KLADNEY: I don't know.

1

2 CHAIRMAN CASTRO: What don't you move it up a little higher, Dave.

(Laughter.)

4 COMMISSIONER KLADNEY: Sorry. Is that any better, Commissioner Kirsanow?

COMMISSIONER KIRSANOW: Better.

CHAIRMAN CASTRO: Yes, that's better?

8 Okay.

6

7

9

10

11

12

13

14

15

16

17

18

19

20

2.1

22

23

24

25

it was just my opinion that making all this paperwork was a waste of paper. It's a waste of money and sending these booklets out to the West Coast. They send \$14-\$20, whatever it is, every time when some of us are more than happy to accept it in electronic form. We can print off the pages we want to notate, as opposed to having -- I think in the last book, there were like 400 pages, something like that size.

So that's my opinion. And I'd like some discussion on it to see how everybody feels.

CHAIRMAN CASTRO: Commissioner Heriot?

COMMISSIONER HERIOT: As another West

Coast person, I sometimes get notebooks that are just too heavy for me. And so it's a waste because I can't carry that much. So I think that's --

CHAIRMAN CASTRO: Commissioner Gaziano?

Page 83

effort in the main. Where I think they are very helpful in particular -- and, by the way, I probably will have printed a fair amount or John will assist me. But I find before briefings, particularly our annual report briefings, the collection of scholarly articles I find very helpful in having to collate and print.

2.1

So what maybe we just have an understanding -- I don't know if we need a motion -- is that, upon request, if there is a particular binder -- and I like to have it all in a binder. The scholarly articles would be something I would request if that option were available.

CHAIRMAN CASTRO: That's fair enough.

COMMISSIONER KLADNEY: That's fine with

I mean, I'm just trying to be as --

VICE CHAIRMAN THERNSTROM: Mr. Chairman?

COMMISSIONER KLADNEY: -- conservative as possible.

CHAIRMAN CASTRO: Yes, Madam Vice Chair?

VICE CHAIRMAN THERNSTROM: Yes. I think

that option has to be available. I, for one, do not

have an industrial-strength printer. So I have no way

of printing out that volume of material. I would want

Page 84

to be able to request of the Commission that it printed it for me, but I think the principle is correct that we are drowning in paper we don't need.

1

2

3

4

5

6

7

8

9

10

11

12

13

14

15

16

17

18

19

20

2.1

22

25

CHAIRMAN CASTRO: I agree. And to the extent they are .pdfs, they can also be I understand loaded into e-readers or obviously can be distributed by email. If it's too large, we can always send somebody a disk. So there are definitely ways. And to the extent that there are some voluminous articles, we can always request those be printed.

So I don't know that we need a vote, but I think there is a consensus here that we would want to move in that direction. So we would ask the Acting Staff Director for the October meeting, if we could begin to implement this request. Okay?

Anything else? Any other business?
(No response.)

CHAIRMAN CASTRO: Hearing none, I will entertain a motion to adjourn.

VICE CHAIRMAN THERNSTROM: So moved.

CHAIRMAN CASTRO: Second?

(No response.)

CHAIRMAN CASTRO: No second? Everybody

24 wants to stay? I'll second.

(Laughter.)

	Page 85
1	COMMISSIONER HERIOT: I'll second.
2	CHAIRMAN CASTRO: All those in favor,
3	signify by saying, "Aye."
4	(Whereupon, there was a chorus of "Ayes.")
5	CHAIRMAN CASTRO: All right. Thank you
6	all.
7	(Whereupon, the foregoing matter was
8	concluded at 11:11 a.m.)
9	
10	
11	
12	
13	
14	
15	
16	
17	
18	
19	
20	
21	
22	
23	
24	
25	

	l		İ	
A	<b>adding</b> 7:18 12:11	agrees 51:10	applications 30:23	17:20 20:14
ABIGAIL 1:10	<b>addition</b> 7:4 14:8	<b>AI</b> 12:9,9,10 13:15	applies 33:25	ASSISTANTS 2:11
able 5:15 9:2 62:18	35:20	15:17 16:13,25	<b>apply</b> 36:9	assists 57:2
71:4,12 84:1	additional 41:14	41:9 42:9	appointment 74:10	assume 35:4
absolutely 51:18	42:25	<b>AIs</b> 12:24 15:4,5	appoints 73:22	assumption 71:13
53:4 68:8 72:19	address 18:9 41:1	18:1	74:5	assure 68:4
abstain 46:21	addressing 78:3	<b>ALEC</b> 2:13	appreciate 6:16	attempt 19:14
80:11	adds 43:2	ALFREDA 2:6	19:14 67:12	attempted 20:17
abstained 58:12	adjourn 84:19	ALISON 2:15	appreciation 25:8	attention 51:12
abstaining 80:22	adjusted 45:7,9	<b>allow</b> 7:6 16:1	appropriate 15:4	56:19
80:23	adjustment 40:18	28:16	17:24 20:25 50:15	attorney 36:8
abstention 80:16	66:3	allowed 13:14	61:18 74:10	Attorney-Adviser
abstentions 24:12	adjustments 73:19	allows 56:24	appropriation	2:3
72:25	administer 65:24	altered 49:23	59:22	attributable 19:21
accept 82:14	Administrative	altering 49:21	<b>approval</b> 3:3,4,6,7	<b>AUDREY</b> 2:10
acceptable 23:15	15:25	alternate 65:15	4:23,25 8:13 22:5	<b>August</b> 3:4 8:13
43:20	adopt 44:18,20	amend 22:10 33:14	23:21 25:24 76:7	22:5 40:5,13
acclimation 72:18	68:19 76:20 78:8	46:12 52:6	<b>approve</b> 5:2,20,21	62:25 63:16
accommodate	adopted 41:18	<b>amended</b> 23:7,17	5:24 12:16 22:10	auspices 17:10
40:20 61:24 63:12	42:15 44:22	24:6,8 44:18	22:11 26:19,20	<b>authority</b> 1:15 4:19
accommodating	Advisory 3:14	amending 7:6	40:15,16,24 75:16	4:21 26:5,15
13:23 21:22	73:12,21 74:6	22:24	76:14 78:20 80:17	27:17,22 28:15
accommodation	advocated 47:12	amendment 8:4	83:1	33:8,13 38:23
62:13 64:14	afford 42:2	19:2 23:21 24:5	<b>approved</b> 17:9,9,10	39:3,8 40:21 41:3
accomplish 41:13	<b>African</b> 24:21 25:1	35:19,20 36:1	22:20,21 40:4,5	42:4 54:15,23
accurate 23:15	African-America	40:7	49:17 50:10 79:9	55:3,8,18,25 56:5
achieve 39:21	25:1	amendments 5:1,3	80:25	57:5 58:1,20 59:7
Achtenberg 1:11	age 3:6 7:17 9:3	6:6 8:10 11:19,21	approving 40:11	60:8,11,15
4:13 5:4 7:8	10:22 25:21 31:23	22:8,16 44:23	approximate 56:23	authorizes 74:9
16:21 18:7,8 19:7	73:10 76:7,11,20	American 53:17	<b>Arch</b> 74:2	autonomous 63:21
22:12 25:14 26:23	79:3	amount 38:14 83:4	architect 51:21	available 57:18
36:17 37:15,16	agency 12:25 15:18	<b>Angelou</b> 50:9 51:23	57:6	75:24 83:14,23
44:2 46:4,5 52:3	17:3,6,24 18:2,4	anniversary 67:2	area 71:14 81:19	<b>Avenue</b> 54:21,25
54:3,4 56:8,13,16	20:21	annoyed 39:18	arguably 59:4	<b>Aye</b> 8:4 23:22 24:8
56:17 57:9,14,20	agenda 3:2,3 4:23	annual 22:21 83:6	arrival 65:25 75:19	72:21 75:8,11,14
57:23 69:14,17,23	4:25 5:1,2,20,22	answer 26:16 58:3	arriving 57:3	80:8,14 85:3
69:25 70:3,18	5:25 6:7 7:5,6,12	62:23	<b>Arrogant</b> 52:3,4,5	ayes 6:5 8:5,9
72:11,14,19 75:12	8:10 9:14 24:16	anteroom 56:22	<b>Art</b> 24:23	23:23 24:9 72:22
75:14 80:12,14,18	25:19 54:18 68:21	anybody 5:5	articles 83:7,13	85:4
Acting 2:8 38:21	73:5	anyway 49:2	84:9	<b>a.m</b> 1:8 4:2 76:1,2
40:19 81:6 84:13	ago 58:16,25 61:2	apologies 48:19	<b>ASCD</b> 2:5	77:20,21 85:8
action 17:3 28:16	81:7	apologize 13:22	<b>Aside</b> 47:5	
actual 23:8,14 26:9	agree 15:23 18:20	62:11 80:21	asked 50:11 56:3	B
45:2	30:16 31:7 32:9	apology 27:7	62:21	back 10:12 22:4
add 7:5 12:11	33:4,20 84:4	appearance 13:9	asking 30:22 37:1	23:9 37:23 38:1,9
33:15,20,21 34:1	agreeable 57:3	appears 13:7	assist 83:4	43:1 53:19 67:22
35:15 52:15	agreement 57:4	application 32:21	Assistant 5:13	71:21,25 75:18,22
33.13 34.13		4.		
	l ————————————————————————————————————	I	I	

76.1 2 77.20 22	21.22.76.7	12.20 14.25 15.22	70.1 5 11 15 10	26.19 24 27.4
76:1,3 77:20,22	31:23 76:7	12:20 14:25 15:22	79:1,5,11,15,18	26:18,24 27:4
79:11,14	briefings 83:5,6	16:15,19 18:5	79:21 80:6,9,12	28:4,11,24 29:8
background 29:3	bring 67:3	19:5,9 21:13,25	80:15,20,23 81:3	29:11 31:6,11,16
43:8	bringing 51:12	22:6,11,13,15	82:2,7,20,25	31:22 32:2,7
<b>bad</b> 49:1 65:11	BROOKS 2:2	23:13,20,24 24:7	83:15,21 84:4,18	34:23 35:15,24
<b>balance</b> 6:16 11:13	<b>brought</b> 67:4	24:10,12,14 25:18	84:21,23 85:2,5	36:5,13,18,22,25
75:4	<b>budget</b> 2:9 3:11	26:1,14,18,24	caucus 77:15	37:3,6,12,15,17
BARBARA 2:5	28:12 54:17 57:25	27:4 28:4,11,24	caucusing 56:24	37:19 38:2,3,4,7
barely 46:24 48:16	58:11,17 59:14,22	29:8,11 31:6,9,11	cause 14:15 62:12	38:10,20 40:18
based 22:9 28:21	60:18 81:2,5	31:16,22 32:2,7	caveat 33:17	41:1,12,25 43:6,9
73:23	<b>building</b> 55:6,11	34:23 35:15,24	celebrating 53:15	43:16,25 44:3,13
basically 29:25	61:13	36:5,13,18,22,25	<b>cell</b> 77:11	44:19,24 45:1,6,9
82:9	<b>bulb</b> 64:2	37:3,6,12,15,17	certain 15:10 22:22	45:12,15,19,22,25
<b>basis</b> 14:1 61:20	bullying 38:16	37:19 38:2,4,7,10	34:20 40:12 58:22	46:2,4,6,8,10,12
<b>battery</b> 31:19,21	burglar 30:12	38:20 40:18 41:1	<b>certainly</b> 40:8 57:6	46:15,20,22,25
bedroom 71:3	business 84:16	41:12,25 43:6,9	58:4	47:2,7,9,11,12,13
<b>began</b> 58:9	<b>buying</b> 17:18	43:16,25 44:3,13	<b>CFO</b> 61:2	47:15,19,22,24
<b>behalf</b> 13:14	BYRNES 2:2	44:19,24 45:1,6,9	<b>Chair</b> 4:14 5:10 8:9	48:2,5,7,9,17,21
<b>believe</b> 7:4 44:9		45:12,15,19,22,25	8:22 9:25,25 10:3	49:3 51:3,6 52:11
55:11	<u> </u>	46:2,4,6,8,12,20	12:25 13:16,20	52:19 53:1,4,18
best 11:14 39:22	calendar 3:13	46:25 47:7,11,13	14:13 15:8 16:20	53:21,24 54:1,3,5
<b>better</b> 59:21 63:5	40:17,20,25 43:21	47:19,24 48:5,9	24:24 31:10 34:16	54:7 55:2,13,24
64:9 82:5,6,7	45:10 46:16 58:7	48:17,21 49:3	36:19 37:25 38:1	56:3,7,9,13,15,17
<b>big</b> 29:20 63:7 69:5	58:9 61:22 67:20	51:3,6 52:11,19	38:8 45:16 47:14	57:16,24 58:8
72:1	67:23 68:23 69:20	53:1,18,21,24	48:6,13 52:7 53:2	60:6,10,14,25
<b>bind</b> 15:4,4,12	70:23 71:2,12,23	54:1,3,5,7 55:2,13	67:13,14 68:8,20	61:7,10,17 62:9
<b>binder</b> 83:11,12	71:25 72:13	55:24 56:3,7,9,15	71:7 73:4 74:5,15	62:20 63:22,25
binding 44:9	California 6:9,12	57:16,24 58:8	79:7 80:19,20	64:3,12,19,23
<b>birthday</b> 67:17,18	73:15 75:2	60:6,10,14,25	81:22 83:21	65:3,6,10,17,21
68:1,6	call 77:6,8,11 80:2	61:7,10,17 62:9	chaired 24:23	66:1,7,9,12,15
blathering 43:8	<b>called</b> 24:21	62:20 63:22,25	Chairman 1:8,10	67:1,6,11,16 68:3
<b>bliss</b> 67:9	capacity 18:18	64:3,12,19,23	1:10 4:3,9,17,24	68:6,7,10,13,25
<b>blow</b> 42:13	33:19	65:3,6,10,17,21	5:6,11,21 6:1,4,6	69:2,7,10,16,19
<b>board</b> 24:23	carries 80:24	66:1,7,9,12,15	6:10,18,22,24 7:2	69:24 70:1,4,7,11
bodies 57:1	carry 82:24	67:1,6,11 68:3,10	7:9,13,22 8:3,6,8	70:16,19,20,20,21
<b>boldface</b> 19:16,22	case 11:13 25:12	69:2,7,10,16,19	8:12,16,19 9:15	70:22,24,25 71:7
<b>book</b> 24:17,21	29:12,14,18 38:22	69:24 70:1,4,7,11	9:18,21 10:2,4,9	71:11,15,17,19,20
82:16	71:5	70:16,19,21,24	10:10,13,16,18,19	71:22 72:4,8,12
booklets 82:12	cases 29:13,15,16	71:7,15,19,22	10:21,22 11:1,7,8	72:15,17,20,23,25
books 12:8 81:18	<b>Castro</b> 1:8,10 4:3,9	72:8,12,15,17,20	11:12,21 12:2,7	73:2,9,14 74:13
<b>booths</b> 36:12	4:17,24 5:6,11,21	72:23,25 73:2,9	12:20 14:25 15:22	74:15,18,21,24
Braceros 17:2	6:1,4,6,10,18,22	73:14 74:13,15,18	16:15,19 18:5,8	75:6,9,12,15 76:3
<b>Branch</b> 74:1	6:24 7:2,9,13,22	74:21,24 75:6,9	19:5,9 21:13,21	76:10,16,22 77:3
break 81:4	8:3,6,8,12,16,19	75:12,15 76:3,10	21:25 22:6,11,13	77:5,14,17,22,25
brief 13:21	9:15,18,21 10:2,9	76:16,22 77:3,5	22:15 23:13,20,24	78:1,9,13,16,19
<b>briefing</b> 3:7 25:21	10:13,18,21 11:1	77:14,17,22 78:1	24:7,10,12,14	78:23 79:1,3,5,10
27:13,18 28:18	11:8,12,21 12:2,7	78:9,13,16,19,23	25:15,18 26:1,14	79:11,13,15,18,21
27.12,10 20.10		. 0.2,12,10,12,22	20.10,10 20.1,11	
	<u> </u>		<u> </u>	

00 10 10 17 00		10.45.11.0.10.15	l	l	
80:6,9,12,15,20	18:17 20:17 36:5	10:25 11:8,10,15	60:24 61:5,8,11	14:9,11,11,14	
80:22,23 81:3	47:3,6 48:12 79:2	11:17,18,23,24	62:7,10,15,17,20	′	
82:2,7,20,25	Clearly 19:10	12:1,3,6,19 13:16	62:22,24 63:4,9	73:12,21,23 74:6	
83:15,18,18,21,22	close 18:13 21:6	13:18,19 14:25	63:11,13,14,15,19	communicate 22:2	
84:4,18,20,21,23	39:10 64:6 75:5	15:2,22,23,24,24	63:20,24 64:1,9	complete 44:12	
85:2,5	closer 48:24 68:14	16:2,3,4,17,17,20	64:15,17,20,22	75:3	
<b>chairs</b> 59:20	Coast 82:12,22	16:20,22 17:1	65:1,4,8,11,13,19	completed 28:20	
Chair's 55:14	<b>cobble</b> 17:21	18:5,7,8,13 19:7,9	65:22 66:4,8,11	completely 53:16	
chambers 56:23	codified 42:20	19:10,21 20:1,7,9	66:13,19,24 67:4	complicated 23:4	
<b>chance</b> 58:14 71:9	coffee 65:24	20:12,19,20,22	67:8 68:5,16,18	47:10 66:2	
<b>change</b> 17:19 43:20	collate 83:7	21:2,3,21 22:9,12	69:5,8,14,17,23	composing 39:13	
46:18 69:9	colleagues 18:10	22:14,17 23:1,16	69:25 70:3,9,12	compromise 15:7	
changed 50:12	collection 83:6	23:19 24:1,3,4,6	70:18 72:6,11,14	15:15 16:7 19:11	
51:19 71:23	COLTEN 2:12	24:17 25:14,16	72:16,19 73:5,6	21:7	
<b>changes</b> 30:24 71:9	come 4:4 21:18	26:23 27:2,6,20	74:12,18,21,23,24	computer 46:17	
changing 50:9	22:3 32:23 38:16	27:24 28:5,8,14	75:1,6,8,9,11,12	67:21 68:22 71:20	
chapter 26:12	43:21 46:24 47:6	28:24 29:1,10,12	75:14,18 76:4,8	concern 38:11	
characterize 23:10	49:7 79:11,13	31:6,7,9,9,12,14	76:13,19,25 77:1	40:20 41:2 49:22	
characterized	comes 11:9 48:12	31:17,25 32:5,7,9	77:4,8,10,12,13	64:6 67:14	
23:12	<b>coming</b> 14:12,14,18	32:14,16,17,24	77:16,24 78:7,11	concerned 38:6	
<b>Charles</b> 74:3,5	14:20 21:16 75:21	33:3,5,11,23 34:9	78:15,22,24 79:2	42:1 63:5	
cheaper 56:14	commend 51:11	34:11,13,15,19,21	79:15,16,18,20,21	concerns 18:10	
check 48:18 69:15	<b>comment</b> 15:1 35:8	35:2,3,13,22 36:1	79:22 80:1,3,6,8,9	62:5	
71:12	comments 16:15	36:7,8,11,17,22	80:11,12,14,18	conclude 30:20	
<b>Chief</b> 2:5,8,9	28:7	36:25 37:1,4,7,8,9	81:7,11,13,20,21	concluded 32:4	
<b>China</b> 53:10	Commission 1:1,7	37:12,14,15,16,17	81:23,24,25 82:4	85:8	
Chinese 53:8	4:5 9:7,13 12:12	37:18,23 38:3,5	82:5,6,9,20,21,25	conducive 47:4	
choosing 49:13	12:12,13 13:6,7	38:11,13 39:1,5	83:1,16,19 85:1	conference 38:1	
<b>chorus</b> 6:5 8:5	13:10,12,14 14:3	39:23 40:3,8,15	commissioners	confusing 13:5	
23:23 24:9 72:22	14:22 15:11 17:23	41:15,21,23 42:6	4:10,13,18 12:15	18:22 28:1	
85:4	18:2,11,14,23	42:8,15,17,19,22	13:1 14:4,19,20	confusion 14:15	
chose 51:1	19:20 25:7,9 29:4	43:4,5,7,14 44:2,6	14:21 15:5,10,21	Congress 14:8	
<b>chosen</b> 49:13 51:14	29:5 49:5 50:13	44:13,17,21 45:2	16:10,16 18:21,24		
51:16	56:23 67:7 68:2	45:4,7,11,14,20	20:16 22:3,23	<b>consent</b> 6:19 7:3	
CHRISTOPHER	73:20,22 74:4,9	45:22,24,25 46:1	25:10 27:8,14	9:22 35:23,25	
2:2	76:20 84:1	46:2,3,4,5,6,7	35:7,25 38:14	73:15	
circulate 21:11	commissioner 1:11	47:25 48:1,9,10	39:12,20 41:4,25	conservative 83:19	
52:8 54:9	1:12,12,13,13,14	48:11,20,23,25	52:13,21 54:17	consider 18:25	
circulated 35:7	2:11 3:12 4:11,11	49:4 51:5,7,8,8,11	56:20,24 57:3	28:6	
54:17 61:23 68:21	4:12,12 5:4,7,7,9	52:3,4,14,15,20	59:3,3	considerable 39:15	
circumstances	5:16,17,23 6:3,8	52:20 53:18,21,23	commissioner's	conspicuous 14:7	
59:23	6:10,13,21,22,23	53:24,25 54:1,2,3	22:19	Constance 73:24	
<b>civil</b> 1:1 4:5,7 30:11	6:24 7:1,8,10,11	54:4,5,6,22 55:16	Commission's 4:7	contained 14:6	
clear 12:23,24 13:2	7:14,18,20,21,24	56:8,11,13,14,16	15:12 46:13 50:21	contemplate 27:13	
13:3,11 14:6,12	7:24 8:2,15,17,18	56:17 57:9,11,14	51:12	CONTENTS 3:1	
14:17 16:12 17:2	8:19,21 9:12,16	57:17,20,21,23	committed 53:15	context 51:17	
17:14,22,22 18:1	9:20,23 10:6,23	58:11 59:1,10	committee 3:14	contingent 27:16	

40:11,25	62:4,21 63:16,17	description 50:6	44:22	40:15
continue 14:23	63:17 67:15	designated 26:3	discrimination 3:6	<b>DUNSTON</b> 2:5
Continued 54:13	dates 40:14 41:13	designed 53:15	7:17 9:3 10:23	<b>D.C</b> 1:7 4:9 71:14
76:6 81:1	45:3 61:24,24	designee 27:1	25:21 31:23 73:10	<b>D.C</b> 1.7 4.7 71.14
contracted 53:7	62:2 66:17 68:8	designees 12:14	76:7,11,20 79:4	E
contracts 61:14	68:15,21 70:5	designer 49:14	discuss 21:10 27:14	earlier 34:24 49:17
contracts 01.14	71:8,8,14 72:1,2	desks 24:16 59:18	44:5 68:14 80:4	63:2 65:18 81:3
contrary 50:7	73:3	detail 26:9 81:12	discussed 6:9	echo 48:11
contrary 30.7	Dave 82:3	<b>detailed</b> 29:20	discussing 76:18	<b>Edna</b> 74:1
convened 1:7	<b>DAVID</b> 1:13	58:16	discussion 3:11,11	<b>EEOC</b> 79:24 80:1
convenient 61:25	<b>DAVIS</b> 2:4	determine 75:23	3:12 9:3,6 10:14	effect 19:19 53:12
conversation 81:6	day 40:2,12,24 42:7	determined 58:24	11:5 12:6,20 15:7	effort 12:23 29:21
copy 7:25	46:19 49:7 62:25	<b>DEULL</b> 2:13	21:8,15 26:20,25	83:2
correct 13:24 84:3	65:15 66:20,24	difference 39:6	32:3 41:24 42:10	egotistical 51:25
correspondence	69:12	different 13:25	42:12,12 47:15	eight 11:11 55:11
12:15	days 27:9 38:19	27:25 28:2 47:23	51:7 52:19 53:2	<b>Eighth</b> 70:14
cosign 18:25	39:1,5 40:6 41:6	51:14,16 60:22	58:7 64:2 67:19	either 9:10 13:3
counsel 20:14	42:2,9,11 43:17	difficult 41:16	74:13 78:17 81:2	17:8,20 21:9 23:5
county 34:6	45:13 60:17 62:13	59:25	81:5 82:19	23:6 27:15 48:14
couple 15:15 30:2	70:14	difficulty 81:22	discussions 58:10	75:22
38:19 61:2	deal 7:15 9:13	diminish 55:5	disk 84:8	electronic 21:4,5
course 69:18	17:11 39:24 69:6	directed 35:17	distributed 84:6	81:10 82:14
courtesy 9:24	dealing 36:9	direction 84:13	districts 32:13	elevators 55:12
covered 30:6,17,22	debt 50:22	<b>Director</b> 1:15 2:3,7	33:25 34:6	Eleventh 56:6
31:1 33:16 34:2,4	decided 30:25	4:19,22 13:1	disturbing 53:11	elicit 33:1
34:5,25 35:18	49:15,16	24:17 26:3,6,16	documents 30:2	else's 48:13
CRAFT 2:4	decision 51:22	26:25 27:18,23	doing 12:21 18:17	email 21:11 84:7
crashed 68:23	deep 29:6,9,10	28:16 33:9,14	18:25 30:16 52:23	emailed 7:23
create 18:10	defeated 22:20	38:21,24 39:4,9	52:23 61:18 63:1	embody 50:5
<b>created</b> 17:11 41:9	defer 38:20	39:18 40:19,22	<b>DOJ</b> 28:17 30:1,5,6	employees 74:8
critique 50:3	definitely 61:19	41:4 42:5 54:16	30:7,10,14,21	endeavor 11:3
crossing 62:1	84:8	54:24 55:4,9,19	32:10	endorse 50:3
cross-section 29:16	DeLAVIEZ 2:5	56:1,6,18 57:6	<b>DOJ's</b> 30:19	enforcement 3:7
29:17 34:2,25	<b>delegated</b> 1:15 4:19	58:2,21 59:8,23	DOJ-centric 28:8	25:24 26:2
35:17	4:21 26:5,15	60:9,12,16 73:24	<b>DOMINIQUE</b> 2:14	<b>engaged</b> 8:23 60:4
cultures 25:4	27:17,22 28:15	74:9 81:6 84:14	<b>double</b> 69:14	60:16 62:11
current 20:15	33:8,13 38:23	Director's 3:10	double-check	<b>entertain</b> 9:13 23:6
59:23	39:3,8 40:21 41:3	54:12,14 61:23	71:18	84:19
currently 4:6	42:4 54:15,23	disagree 30:15	<b>Dr</b> 49:14 50:3,7,14	enthusiastically
<b>Curry</b> 73:25	55:3,8,18,25 56:5	disclaimer 17:12	50:18,22	51:11 52:18
<b>cut</b> 39:19,21,25	57:5 58:1,20 59:7	disclaimers 13:8	<b>draft</b> 12:9,9 28:19	entirely 39:19
<b>cuts</b> 58:23	60:8,11,15	14:3	35:4 39:16 52:8	especially 15:18
	delivery 25:12	disconnected 53:16	<b>drafts</b> 28:19	63:5
D	demand 58:22	<b>discovery</b> 3:8 25:25	drawing 32:12	<b>event</b> 58:23
<b>D</b> 12:11	<b>depend</b> 40:10	26:2,21 27:3,12	drowning 84:3	everybody 13:22
<b>data</b> 80:5	depending 32:2	29:2,7,20,21,25	<b>Dudley</b> 73:25	19:24 43:23 55:1
date 43:12 55:19	descent 25:2	32:3 35:19 36:16	due 5:15 10:5 28:18	72:10 82:19 84:23
	-		-	•

everyone's 54:9	<b>felt</b> 29:20	13:12 75:22	46:1 48:20,23	30:10,15 36:3	
<b>example</b> 14:9 59:12	<b>fewer</b> 14:19	FOSHEE 2:6	51:5,7,8 52:4,22	37:25 39:18 40:6	
examples 20:15	<b>field</b> 28:3,6,13	found 20:15	53:24,25 55:16	41:22 42:11,24	
excellent 61:21	59:14	foundation 49:9	57:11,17,21 58:11	44:15 47:16 56:21	
exception 42:20	<b>filled</b> 50:24	50:16	59:1,10 60:24	58:13 60:2 61:13	
exchange 21:17	final 40:23 46:13	<b>founding</b> 53:12	61:5,8,11 62:15	61:16 62:12 63:2	
Excuse 41:23	finally 49:7 54:20	four 75:16 80:16	62:23,24 63:11,14	64:18 68:5 75:2	
execute 74:9	<b>find</b> 30:6 53:11	frankly 67:18	63:19 64:9,15,20	75:23 79:8,16	
existing 12:10	67:19 83:5,7	free 56:1	66:4,8,11,13,19	80:2	
13:15	findings 10:20,24	freed 25:2	68:5,18 69:5,8	Gonzalez 74:1	
<b>expected</b> 75:18	22:24 41:18 76:15	frenzy 59:18 60:4	70:9,12 74:12,24	good 4:3 16:7 19:11	
expected 73.18 expense 17:12,13	fine 6:20 9:21	60:17	75:1 76:13,25	21:15 30:4 37:6	
experience 16:23	19:23 20:24 35:2	<b>frequent</b> 17:6,6	73.1 70.13,23	50:4,4,14 52:22	
30:8	52:7 70:18 72:4,5	Friday 1:5 41:20	78:11,22,24 79:21	54:19 56:8,19	
experiences 30:7	78:13 83:16	41:22	79:22 80:3 81:24	57:11 69:1	
experiences 50:7 explain 33:16	finish 69:3	Fridays 65:16	82:25 83:1	Gosh 30:12	
explaining 34:24	first 4:25 5:2,20	front 24:16 46:16			
	· ·	70:23	general 59:2 71:13	gotten 56:11	
exploring 35:16	7:16 15:2 26:6		Georgia 3:15 73:13	government 17:13	
expressed 18:10	27:4 28:19 29:3	fruition 49:8	73:16,20 74:6	74:8	
<b>extent</b> 15:10 47:20	30:4 38:24 40:4	full 28:22 42:2,12	Gerardo 73:25	go-forward 14:1	
61:3 84:5,9	41:17 52:16 58:18	50:17	<b>getting</b> 32:19 71:5	grammar 55:5	
eye 65:23	60:20	<b>fun</b> 68:3	71:6	great 49:7 50:17	
e-readers 84:6	fiscal 60:3	<b>function</b> 59:19	gift 24:18	52:12 55:2,24	
	five 37:20 46:9 77:2	functioning 55:12	gist 49:19	57:24 67:11	
$\frac{\mathbf{F}}{\mathbf{F}}$ 1:12	five-minute 77:14	<b>funds</b> 61:3	give 9:23 24:18	greater 26:9	
	flaws 29:6,8,9,10	<b>further</b> 53:2 68:14	25:7 28:21 29:17	GREENE 2:6	
face 49:11	flooding 27:8	future 59:22	30:13 39:10 42:25	guess 15:23 37:4	
<b>fact</b> 6:14 17:5,9 22:25 47:5	floor 44:14 48:8	G	given 14:5 47:16	73:10 77:6	
	52:24 56:3 76:4	GAIL 1:12	50:21	<b>gut</b> 55:20	
fair 21:14 83:4,15	folks 9:22 11:6 25:1		gives 35:9 42:9	H	
FARELLA 2:9	32:20,23 61:24	Garrett 73:25	<b>giving</b> 41:14		
fathers 53:12 favor 6:4 8:4 23:21	64:24 69:12 70:2	<b>Gaziano</b> 1:12 4:12	1 . 1 . 1 0 2 7		
1 19VOr 0'/L X'/L /3'//	-0.4-	5.0 16 6.2 01 7 11	glad 23:7	half 29:24 58:24	
	70:17	5:9,16 6:3,21 7:11	<b>glory</b> 50:17	59:25	
24:8 36:18 37:20	<b>following</b> 19:18,19	7:20 8:2,15,17	glory 50:17 go 10:17 11:20 12:3	59:25 <b>handed</b> 7:22	
24:8 36:18 37:20 46:8 50:9 72:20	<b>following</b> 19:18,19 33:24 62:25 73:23	7:20 8:2,15,17 9:12,16,20 11:15	glory 50:17 go 10:17 11:20 12:3 12:7 13:2 16:9,14	59:25 <b>handed</b> 7:22 <b>handful</b> 34:19,22	
24:8 36:18 37:20 46:8 50:9 72:20 85:2	<b>following</b> 19:18,19 33:24 62:25 73:23 <b>footnote</b> 15:19	7:20 8:2,15,17 9:12,16,20 11:15 11:18,23 12:1,3	glory 50:17 go 10:17 11:20 12:3 12:7 13:2 16:9,14 23:8 24:15 28:17	59:25 handed 7:22 handful 34:19,22 happened 12:22	
24:8 36:18 37:20 46:8 50:9 72:20 85:2 <b>Fay</b> 2:13 5:12 9:25	<b>following</b> 19:18,19 33:24 62:25 73:23 <b>footnote</b> 15:19 19:15	7:20 8:2,15,17 9:12,16,20 11:15 11:18,23 12:1,3 13:16,19 14:25	glory 50:17 go 10:17 11:20 12:3 12:7 13:2 16:9,14 23:8 24:15 28:17 30:1,12,21,25	59:25 handed 7:22 handful 34:19,22 happened 12:22 58:21,25	
24:8 36:18 37:20 46:8 50:9 72:20 85:2 <b>Fay</b> 2:13 5:12 9:25 37:25 38:8 67:13	following 19:18,19 33:24 62:25 73:23 footnote 15:19 19:15 footnotes 20:10	7:20 8:2,15,17 9:12,16,20 11:15 11:18,23 12:1,3 13:16,19 14:25 15:2,24 20:9,20	glory 50:17 go 10:17 11:20 12:3 12:7 13:2 16:9,14 23:8 24:15 28:17 30:1,12,21,25 33:18,21 51:20	59:25 handed 7:22 handful 34:19,22 happened 12:22 58:21,25 happening 30:13	
24:8 36:18 37:20 46:8 50:9 72:20 85:2 <b>Fay</b> 2:13 5:12 9:25 37:25 38:8 67:13 67:14	following 19:18,19 33:24 62:25 73:23 footnote 15:19 19:15 footnotes 20:10 force 52:13	7:20 8:2,15,17 9:12,16,20 11:15 11:18,23 12:1,3 13:16,19 14:25 15:2,24 20:9,20 20:22 22:9,17	glory 50:17 go 10:17 11:20 12:3 12:7 13:2 16:9,14 23:8 24:15 28:17 30:1,12,21,25 33:18,21 51:20 59:17 60:18 68:1	59:25 handed 7:22 handful 34:19,22 happened 12:22 58:21,25 happening 30:13 happens 67:17	
24:8 36:18 37:20 46:8 50:9 72:20 85:2 Fay 2:13 5:12 9:25 37:25 38:8 67:13 67:14 February 27:19	following 19:18,19 33:24 62:25 73:23 footnote 15:19 19:15 footnotes 20:10 force 52:13 forego 41:7	7:20 8:2,15,17 9:12,16,20 11:15 11:18,23 12:1,3 13:16,19 14:25 15:2,24 20:9,20 20:22 22:9,17 23:16 24:3,6	glory 50:17 go 10:17 11:20 12:3 12:7 13:2 16:9,14 23:8 24:15 28:17 30:1,12,21,25 33:18,21 51:20 59:17 60:18 68:1 69:3,21 71:25	59:25 handed 7:22 handful 34:19,22 happened 12:22 58:21,25 happening 30:13 happens 67:17 happy 26:16 33:20	
24:8 36:18 37:20 46:8 50:9 72:20 85:2 <b>Fay</b> 2:13 5:12 9:25 37:25 38:8 67:13 67:14 <b>February</b> 27:19 28:16,21 42:16	following 19:18,19 33:24 62:25 73:23 footnote 15:19 19:15 footnotes 20:10 force 52:13 forego 41:7 foregoing 75:25	7:20 8:2,15,17 9:12,16,20 11:15 11:18,23 12:1,3 13:16,19 14:25 15:2,24 20:9,20 20:22 22:9,17 23:16 24:3,6 25:16 27:6,20,24	glory 50:17 go 10:17 11:20 12:3 12:7 13:2 16:9,14 23:8 24:15 28:17 30:1,12,21,25 33:18,21 51:20 59:17 60:18 68:1 69:3,21 71:25 73:11 81:11	59:25 handed 7:22 handful 34:19,22 happened 12:22 58:21,25 happening 30:13 happens 67:17 happy 26:16 33:20 60:19 64:15 68:6	
24:8 36:18 37:20 46:8 50:9 72:20 85:2 Fay 2:13 5:12 9:25 37:25 38:8 67:13 67:14 February 27:19 28:16,21 42:16 72:6,9	following 19:18,19 33:24 62:25 73:23 footnote 15:19 19:15 footnotes 20:10 force 52:13 forego 41:7 foregoing 75:25 77:19 85:7	7:20 8:2,15,17 9:12,16,20 11:15 11:18,23 12:1,3 13:16,19 14:25 15:2,24 20:9,20 20:22 22:9,17 23:16 24:3,6 25:16 27:6,20,24 28:5,14 33:23	glory 50:17 go 10:17 11:20 12:3 12:7 13:2 16:9,14 23:8 24:15 28:17 30:1,12,21,25 33:18,21 51:20 59:17 60:18 68:1 69:3,21 71:25 73:11 81:11 goes 43:2	59:25 handed 7:22 handful 34:19,22 happened 12:22 58:21,25 happening 30:13 happens 67:17 happy 26:16 33:20 60:19 64:15 68:6 82:14	
24:8 36:18 37:20 46:8 50:9 72:20 85:2 Fay 2:13 5:12 9:25 37:25 38:8 67:13 67:14 February 27:19 28:16,21 42:16 72:6,9 February's 64:7	following 19:18,19 33:24 62:25 73:23 footnote 15:19 19:15 footnotes 20:10 force 52:13 forego 41:7 foregoing 75:25	7:20 8:2,15,17 9:12,16,20 11:15 11:18,23 12:1,3 13:16,19 14:25 15:2,24 20:9,20 20:22 22:9,17 23:16 24:3,6 25:16 27:6,20,24 28:5,14 33:23 34:11,15,19 35:2	glory 50:17 go 10:17 11:20 12:3 12:7 13:2 16:9,14 23:8 24:15 28:17 30:1,12,21,25 33:18,21 51:20 59:17 60:18 68:1 69:3,21 71:25 73:11 81:11 goes 43:2 going 4:4 5:14 7:14	59:25 handed 7:22 handful 34:19,22 happened 12:22 58:21,25 happening 30:13 happens 67:17 happy 26:16 33:20 60:19 64:15 68:6 82:14 hard 49:8 67:19	
24:8 36:18 37:20 46:8 50:9 72:20 85:2 Fay 2:13 5:12 9:25 37:25 38:8 67:13 67:14 February 27:19 28:16,21 42:16 72:6,9 February's 64:7 feel 17:23	following 19:18,19 33:24 62:25 73:23 footnote 15:19 19:15 footnotes 20:10 force 52:13 forego 41:7 foregoing 75:25 77:19 85:7	7:20 8:2,15,17 9:12,16,20 11:15 11:18,23 12:1,3 13:16,19 14:25 15:2,24 20:9,20 20:22 22:9,17 23:16 24:3,6 25:16 27:6,20,24 28:5,14 33:23 34:11,15,19 35:2 36:7 37:7,8 40:3	glory 50:17 go 10:17 11:20 12:3 12:7 13:2 16:9,14 23:8 24:15 28:17 30:1,12,21,25 33:18,21 51:20 59:17 60:18 68:1 69:3,21 71:25 73:11 81:11 goes 43:2	59:25 handed 7:22 handful 34:19,22 happened 12:22 58:21,25 happening 30:13 happens 67:17 happy 26:16 33:20 60:19 64:15 68:6 82:14 hard 49:8 67:19 Hashanah 69:21	
24:8 36:18 37:20 46:8 50:9 72:20 85:2 Fay 2:13 5:12 9:25 37:25 38:8 67:13 67:14 February 27:19 28:16,21 42:16 72:6,9 February's 64:7 feel 17:23 feels 82:19	following 19:18,19 33:24 62:25 73:23 footnote 15:19 19:15 footnotes 20:10 force 52:13 forego 41:7 foregoing 75:25 77:19 85:7 form 21:10 82:15	7:20 8:2,15,17 9:12,16,20 11:15 11:18,23 12:1,3 13:16,19 14:25 15:2,24 20:9,20 20:22 22:9,17 23:16 24:3,6 25:16 27:6,20,24 28:5,14 33:23 34:11,15,19 35:2 36:7 37:7,8 40:3 41:15 42:1,6,15	glory 50:17 go 10:17 11:20 12:3 12:7 13:2 16:9,14 23:8 24:15 28:17 30:1,12,21,25 33:18,21 51:20 59:17 60:18 68:1 69:3,21 71:25 73:11 81:11 goes 43:2 going 4:4 5:14 7:14	59:25 handed 7:22 handful 34:19,22 happened 12:22 58:21,25 happening 30:13 happens 67:17 happy 26:16 33:20 60:19 64:15 68:6 82:14 hard 49:8 67:19 Hashanah 69:21 hasten 62:16	
24:8 36:18 37:20 46:8 50:9 72:20 85:2 Fay 2:13 5:12 9:25 37:25 38:8 67:13 67:14 February 27:19 28:16,21 42:16 72:6,9 February's 64:7 feel 17:23 feels 82:19 fees 31:2 36:8	following 19:18,19 33:24 62:25 73:23 footnote 15:19 19:15 footnotes 20:10 force 52:13 forego 41:7 foregoing 75:25 77:19 85:7 form 21:10 82:15 formatted 26:7	7:20 8:2,15,17 9:12,16,20 11:15 11:18,23 12:1,3 13:16,19 14:25 15:2,24 20:9,20 20:22 22:9,17 23:16 24:3,6 25:16 27:6,20,24 28:5,14 33:23 34:11,15,19 35:2 36:7 37:7,8 40:3 41:15 42:1,6,15 42:19 43:14 44:17	glory 50:17 go 10:17 11:20 12:3 12:7 13:2 16:9,14 23:8 24:15 28:17 30:1,12,21,25 33:18,21 51:20 59:17 60:18 68:1 69:3,21 71:25 73:11 81:11 goes 43:2 going 4:4 5:14 7:14 8:24 13:11 16:5	59:25 handed 7:22 handful 34:19,22 happened 12:22 58:21,25 happening 30:13 happens 67:17 happy 26:16 33:20 60:19 64:15 68:6 82:14 hard 49:8 67:19 Hashanah 69:21 hasten 62:16 hate 59:19	
24:8 36:18 37:20 46:8 50:9 72:20 85:2 Fay 2:13 5:12 9:25 37:25 38:8 67:13 67:14 February 27:19 28:16,21 42:16 72:6,9 February's 64:7 feel 17:23 feels 82:19	following 19:18,19 33:24 62:25 73:23 footnote 15:19 19:15 footnotes 20:10 force 52:13 forego 41:7 foregoing 75:25 77:19 85:7 form 21:10 82:15 formatted 26:7 forth 43:1	7:20 8:2,15,17 9:12,16,20 11:15 11:18,23 12:1,3 13:16,19 14:25 15:2,24 20:9,20 20:22 22:9,17 23:16 24:3,6 25:16 27:6,20,24 28:5,14 33:23 34:11,15,19 35:2 36:7 37:7,8 40:3 41:15 42:1,6,15	glory 50:17 go 10:17 11:20 12:3 12:7 13:2 16:9,14 23:8 24:15 28:17 30:1,12,21,25 33:18,21 51:20 59:17 60:18 68:1 69:3,21 71:25 73:11 81:11 goes 43:2 going 4:4 5:14 7:14 8:24 13:11 16:5 16:14 20:6 23:9	59:25 handed 7:22 handful 34:19,22 happened 12:22 58:21,25 happening 30:13 happens 67:17 happy 26:16 33:20 60:19 64:15 68:6 82:14 hard 49:8 67:19 Hashanah 69:21 hasten 62:16	
24:8 36:18 37:20 46:8 50:9 72:20 85:2 Fay 2:13 5:12 9:25 37:25 38:8 67:13 67:14 February 27:19 28:16,21 42:16 72:6,9 February's 64:7 feel 17:23 feels 82:19 fees 31:2 36:8	following 19:18,19 33:24 62:25 73:23 footnote 15:19 19:15 footnotes 20:10 force 52:13 forego 41:7 foregoing 75:25 77:19 85:7 form 21:10 82:15 formatted 26:7 forth 43:1 forum 47:17	7:20 8:2,15,17 9:12,16,20 11:15 11:18,23 12:1,3 13:16,19 14:25 15:2,24 20:9,20 20:22 22:9,17 23:16 24:3,6 25:16 27:6,20,24 28:5,14 33:23 34:11,15,19 35:2 36:7 37:7,8 40:3 41:15 42:1,6,15 42:19 43:14 44:17	glory 50:17 go 10:17 11:20 12:3 12:7 13:2 16:9,14 23:8 24:15 28:17 30:1,12,21,25 33:18,21 51:20 59:17 60:18 68:1 69:3,21 71:25 73:11 81:11 goes 43:2 going 4:4 5:14 7:14 8:24 13:11 16:5 16:14 20:6 23:9 25:19,21 28:1	59:25 handed 7:22 handful 34:19,22 happened 12:22 58:21,25 happening 30:13 happens 67:17 happy 26:16 33:20 60:19 64:15 68:6 82:14 hard 49:8 67:19 Hashanah 69:21 hasten 62:16 hate 59:19	

heading 19:17	holiday 43:15,18	independent 59:5	involving 49:11	Justin 74:2
headquarters 4:8	62:22 64:8,11	79:23 80:4	issue 6:11 11:20	Justin / T.2
hear 10:25 16:3	holidays 62:2 69:15	Independents	33:10,19 36:14	K
31:8 32:10 46:24	honor 24:19 25:5	77:15	52:16 63:8	<b>keep</b> 39:20 58:5
48:5,16 62:18,18	honored 53:13	indicate 61:2	issues 3:14 27:8	62:1,16,24 66:1
heard 14:16 28:7	hope 21:23 55:21	indicated 5:13	33:16 34:24 35:17	66:15,23 68:23
47:5 52:16	61:11	61:25 62:6	59:11 73:11,12	keeping 44:10
hearing 28:3,7,13	hopefully 21:18	indicating 14:4	item 3:2 4:25 10:20	keeps 71:1
59:14 70:7 74:15	35:12	individual 14:4	25:19 27:4 35:18	KIMBERLY 1:15
78:2 81:22 84:18	hoping 17:18	18:12,21,21 20:4	54:18 58:18 78:5	kind 15:3 16:11
heavy 82:23	horrible 59:19	36:19 45:16 52:13	81:4	20:24 21:15 28:12
help 59:23	House 18:15,15,18	individually 22:3	items 9:14 36:7	47:9 53:9 55:10
helpful 9:1 10:8	humility 50:4,18	individuals 20:15	54:16 75:19	56:22 57:2
21:8 60:7 83:3,7		73:23	IV 3:9 12:5 54:13	<b>King</b> 44:15 49:6,14
helps 68:18	I	industrial-strength	81:1	50:3,7,14,18,22
<b>Herbert</b> 73:25	idea 10:11 28:13	83:24	IVY 2:4	51:25 53:8,12
Heriot 1:12 4:11	46:16,18 48:4	information 30:9	I'm 4:9	64:8,10
6:22,23 7:18,21	60:7 61:19,21	33:1 49:25 58:17		Kippenberg 74:1
10:25 11:24 15:22	69:1 81:8	initial 39:24	J	<b>Kippur</b> 69:21
15:23 16:4 20:1	<b>ideal</b> 47:1	inlay 55:17	Jackson 74:1	Kirsanow 1:13
24:1,4 27:2 28:25	ideas 15:15 21:17	input 35:11	<b>Jamal</b> 74:2	4:13 5:7,17 6:24
29:1,10,12 32:14	identical 16:7	inquiry 36:3	<b>January</b> 62:3 64:4	7:1,14,24 8:18,20
32:16,24 33:5,11	identify 15:20	inscription 49:11	64:4,13,24 66:10	8:21 9:24 10:6,23
34:13,21 35:22	ideological 75:4	50:1,9	66:16	11:8,10 13:18
36:8,25 37:1,4,9	II 3:4 22:5	inscriptions 53:14	Jeffrey 74:3	15:24 21:21 36:22
38:3,5,12,13 39:5	<b>III</b> 3:5 25:23 76:6	insert 23:8	<b>Jewish</b> 69:15	45:20 53:19 73:6
39:23 40:8 41:25	ill 5:12	insisting 29:19	<b>job</b> 30:21	73:7 74:18 75:18
43:4 45:2,11,14	illness 5:15	inspiration 50:25	<b>John</b> 2:9,14 74:1	76:4,8,19 77:10
45:23,24 52:14,15	immediately 65:24	instance 44:8	83:4	77:13 79:15,16
52:21 53:22,23	implement 84:15	instruct 16:1	<b>join</b> 40:8 59:3	81:20 82:5,6
54:22 56:11,14	important 10:7,19	instructions 15:5	<b>joining</b> 4:14 5:10	<b>Kladney</b> 1:13 4:12
63:9,13,15,20	15:6 30:19 43:17	15:25	<b>joins</b> 51:9	5:23 6:8 11:17
64:17,22 65:11,19	56:20 58:9	intelligible 48:13	Joseph 74:1	19:9,10 20:7
65:22 66:24 67:4	impossible 46:11	<b>intent</b> 17:2 49:23	<b>Julius</b> 73:25	22:14 23:19 31:6
68:16 72:6,16	46:23 47:3 57:4	50:17	<b>July</b> 40:5 41:19,21	31:7,12 32:8,9,17
74:21,23 77:1,4	impression 32:11	intents 12:10	42:6 43:10,11,12	33:3 34:9 35:13
77:16 78:15 79:19	<b>improve</b> 47:21	interested 81:16	43:19,22,22,23	36:1,11 37:13,14
79:20 80:1 82:20	include 23:17 35:6	interesting 17:4	45:4 46:14 62:6,6	39:1 41:21 46:2,3
82:21 85:1	including 34:3,3	interior 55:21	62:11,12,22,24	54:1,2 62:7,10,20
Heritage 24:19	inconvenient 62:3	intermingling 25:4	63:17,17,22,25	63:4,24 64:1 75:9
25:6	63:23	interrelationship	June 66:8,18,25	75:11 79:2 80:9
hesitance 20:4	incorporated 42:20	25:3	69:3,4,4,7,11	80:11 81:7,11,13
higher 82:3	incorporating	interrogatories	70:13,14,16,19	81:21,23,25 82:4
<b>hinge</b> 63:16	44:22	33:10,15 34:24	jurisdictions 30:6	82:9 83:16,19
Hispanic 24:19	incredible 50:24	35:5,16	30:17,22 31:2	Kladney's 35:3
25:6	52:17	interrupt 81:21	32:21 33:16,22	know 5:9,11,12
<b>hold</b> 40:14	incredibly 51:18	invariably 57:2	34:2 35:1,18	6:18 9:2,9,10,23

10.10 15.11 17	1044 amb and 2.12 0.7	la al-i a 12.22 10.1	Maria 50:0 51:22	
10:18 15:11,17	letterhead 3:12 9:7	looking 12:22 19:1	Maya 50:9 51:23	minority 14:9,21
16:5 19:2,11,22	9:8 10:14 11:5,20	27:3,10 29:1 32:12 36:4	Mayes 74:2	15:11,21 16:10,13
*	20:16,17 21:14,15   12:4,6,12 13:7		ma'am 70:21	16:24 18:1 59:4,5
26:11 28:7 29:15	14:10,23 15:13,18	loosely 33:12	McFadden 74:2	minutes 3:4 6:2
30:13 31:1,4	17:6,23,25 18:2,2	lose 59:18	mean 9:23 10:16	8:14,25 9:4 11:11
32:16,18,25 33:1	18:11 20:16,21,24	lot 39:6 57:8,12,22	41:19 47:3,4	11:19,22 22:5,7,7
33:15,18 34:6,12	21:5	59:24 81:15	49:19,23 53:6,9	22:8,18,20 23:8
36:9 40:22 41:18	letterheads 20:13	lots 33:1	64:13 65:4,17	23:17,21,22 24:7
42:10 46:24 47:4	letters 13:2,7,9	loud 11:2	66:7 79:8 83:17	24:14 57:18 75:21
47:7 50:23 51:13	14:3,10 16:9 17:7	love 19:13 67:3	means 8:24 16:5	77:2
55:13 58:17 59:21	17:7,15,16	LUDVIGSON 2:14	30:15	mislead 20:11
62:5 64:5,12,24	let's 4:24 5:21 7:13	<b>Luther</b> 49:6 51:24	meant 59:1	misled 16:8
68:13,14 71:11	7:16 8:12 10:13	53:8	meet 28:1,9 41:19	mistake 29:21
73:18 76:11 81:25	11:3,15,17,18,20		57:19	modest 56:19
83:10 84:11	11:24 12:1,3 43:9		meeting 1:3 3:4,12	moment 38:1
	44:19 45:15 66:1	<b>Madam</b> 40:19	4:4,4,6,11 8:13	Monday 67:22
	69:3,14,19 73:11	47:13 48:5 68:20	21:17,18 22:2,5	<b>Mondays</b> 65:19
L 1:12	75:21	71:7 83:21	22:21 30:1 35:10	money 43:3 59:6
<b>Labor</b> 69:12	level 48:15	mail 25:11	40:4,6,17,23,25	82:11
laid 14:18	liberties 29:5,14	main 54:16 83:2	41:13 42:7 43:11	MONTGOMERY
language 23:17	<b>life</b> 31:19	major 34:3	43:12 46:19,23	2:8
33:21	<b>light</b> 64:2	majority 12:15	57:7 58:7 61:22	month 6:12,17
laptop 67:22	<b>limit</b> 36:2	13:1,4,12 14:19	63:6,7 64:4,7	23:11 24:20 25:6
large 60:2 84:7	<b>limited</b> 31:19	17:8,15 21:19	67:18 68:2,15	39:2 57:19
late 55:22	<b>line</b> 7:14 10:1 11:9	making 28:21	72:2 73:19 84:14	<b>monthly</b> 59:8 60:12
Latinos 24:25	34:17 35:16 36:23	81:14 82:10	meetings 37:11	61:20
LATRICE 2:6	37:24 38:9	MALEE 2:4	47:8 61:2	months 56:1 58:16
Laughter 52:2,25	lines 32:13	<b>Mall</b> 49:6	<b>Melendez</b> 21:2 59:4	61:15
55:7,15 67:10	lists 22:22 27:18	Management 3:9	member 14:13,14	<b>morning</b> 4:3 5:14
70:15 82:1 84:25	litigation 8:24	8:1 12:5,8 37:21	57:1	<b>motion</b> 5:22,23,24
laws 30:24	little 20:18 82:3	54:11,13 81:1	members 15:10	7:6 9:9,13 12:17
lawyer 29:15	<b>live</b> 71:13	manners 61:18	18:14,18 74:7	12:18 15:9 19:3,3
lay 29:2	loaded 84:6	<b>Mao</b> 53:9,9	memorial 44:16	21:23 22:7,10,11
layout 56:18	<b>lobby</b> 55:11,17	map 54:25	49:6,8 51:1 53:6,7	22:20 23:1,1,8,10
lease 54:20	lock 27:15,15	marble 55:17	53:11,14	23:11,14 35:10
leave 21:22	log 31:20,21	March 28:20	memorials 53:10	36:15 37:20 42:15
<b>leaves</b> 73:16	logo 12:13 13:2	marital 67:9	mentioned 36:8	44:20 46:9 51:3,4
left 59:16	18:13,16	<b>Martin</b> 1:8,10 2:7	Mexican 24:23	52:6,6,18 68:19
legacy 50:14 53:16	long 10:11,17 14:17	2:14 49:6 51:24	<b>Mexico</b> 24:22 25:2	70:8 72:13 73:22
legal 31:2	18:22 33:3 36:11	53:8	25:3	74:4,8 76:5,17
legally 61:12	49:16,19	<b>Marty</b> 4:9 48:3	mic 81:24	78:2,3,14,16,20
legend 14:5	<b>longer</b> 39:12	material 83:25	<b>Michael</b> 1:14 71:1	80:17,24 83:10
legible 48:12	look 14:8 23:11	materials 58:2	microphone 48:14	84:19
LENORE 2:8	48:19 53:8 61:21	61:20	microphones 48:24	motions 6:2 22:23
<b>letter</b> 14:6,18 15:19	71:9,25 73:3	matter 14:5 36:3	MINARIK 2:7	22:24 23:4,6,18
15:20 18:25 19:18	looked 20:14,24	39:7 75:25 77:19	mind 15:16	37:10 51:10
19:19 50:15 52:9	29:13	85:7	minorities 14:2	move 5:2,21 8:13
	1		<u> </u>	•

news 54:19 35:15 36:14 37:6 package 35:21 62:18,19 64:10 11:3,17,18 22:6 23:16 26:19.20 newspapers 50:8 37:19.21 38:2 pads 59:19 81:15.18 33:21 37:21 43:18 nice 19:13 43:6,25 44:1 page 3:2 27:11,21 **Perfect** 69:23 72:11 27:23 29:24 32:18 44:5,15,21 47:25 Nicholas 2:12 45:11,14,19 46:20 perfectly 59:24 54:11 55:22 58:5 17:21 47:24 49:3 51:6 35:18 **period** 5:18 39:15 **Ninth** 1:7 58:8 61:16 62:25 52:5 53:1,21 pages 81:16 82:15 44:7 noes 75:16 57:24 58:8 60:24 82:17 periodic 58:16 63:10 64:4 67:2 **Pam** 48:17 73:20 75:22 76:19 north 49:11 64:19 65:3 66:12 periods 28:22 78:7.8 82:2 84:13 **Northwest** 1:7 4:8 69:2,7,10,24 70:4 **Pamela** 2:5 55:10 permanent 39:17 moved 7:8 15:9 **notate** 82:15 70:24 71:7 72:8 paper 26:10 68:23 **person** 4:19 16:23 22:12 33:23 36:15 note 48:3 73:2,9 74:13 77:1 69:1 71:1 81:9.17 26:3 82:22 47:8 64:16 66:14 personal 17:14 notebooks 82:22 78:1,9,19,23 82:11 84:3 18:16 58:14 72:14 84:20 **noted** 51:9 79:18 80:3,23 paperwork 74:10 **move-in** 55:19 **Notwithstanding** 81:23 82:8,9 82:10 **Pete** 13:17 77:4,4,8 moving 12:11,21 15:14 84:15 parallels 19:4 **PETER** 1:13 2:7 56:7 61:9 66:22 **number** 33:15 34:8 **OM** 2:7 paraphrase 51:1 **phone** 4:14,15 5:5 81:8 35:18 50:8 56:8 **OMB** 58:22 paraphrasing 5:8,18 8:25 10:3 mud 33:25 34:6 once 35:21 57:19 49:21 21:9 31:19 45:20 0 **muddied** 34:11 ones 26:7 50:25 **Pardon** 63:14 47:8,23 52:23 **object** 38:18 39:23 multipurpose 67:13 81:20 55:17 73:6 open 40:14 objection 44:7 57:13.15 Operations 3:9 8:1 part 16:24 32:11 **picked** 28:20 70:13 municipal 34:6 12:5.8 37:22 52:5 76:14,20 **pieces** 18:11 obviously 10:20 **Museum** 24:22 54:12,13 81:1 78:8 pipeline 28:17 57:12,21 68:19 **place** 4:7 41:5 **opinion** 8:8 19:20 partially 34:4 N 84:6 82:10.18 participate 5:15 54:25 **N** 1:13 **October** 21:17,18 **plan** 3:8 25:25 26:2 **opinions** 42:14 9:8 46:23 47:18 name 18:12 19:13 22:2.4 84:14 opportunity 35:9 67:19 26:21 27:3,12 offer 58:22 20:5 52:8 71:25 particular 14:5,9 29:2,7,22,25 32:3 names 6:14 18:17 **offered** 23:18 **opposed** 8:6 14:13 14:11 50:22 56:19 35:19 36:16 44:22 **office** 2:3 21:2,3 20:4 24:10 32:13 43:22 83:3,11 **Planning** 3:5 8:1 national 24:22 49:8 55:14 61:23 57:4 72:23 82:16 particularly 83:5 25:20.23 27:5 54:25 officers 60:1 **option** 83:14,23 pass 24:14 48:3 76:6 necessarily 13:25 official 13:10 14:22 order 4:4 39:13 57:7 71:23 75:23 plans 29:20 57:7 49:1 15:12,18 17:3,6 organization 24:24 **passed** 58:2 80:18 68:17 necessary 34:14 17:24 20:21 original 16:25 50:2 passes 37:20 46:9 **play** 41:12 **need** 5:19 6:14 14:1 **OGC** 33:17 50:10,17,23,23 75:17 80:17 **please** 26:3 42:10 19:12 20:2 23:24 **oh** 7:21 33:5 48:4 51:15 passing 16:13 43:10 48:18 53:4 61:5 66:11 30:21.22 31:4 pleased 55:9 **OSTROWSKY** 2:8 **patched** 48:15 35:20 44:17 55:20 69:20 80:20 **ought** 27:9 **poetry** 50:24 PAU 2:8 62:18 72:6,10,17 okay 4:17,24 5:24 outline 3:8 25:25 **pdfs** 81:14 84:5 **point** 5:10 7:15 7:21 8:2,3 10:2,9 83:10 84:3,11 26:2,6,21 32:4 **pending** 75:19,20 17:4 48:25 49:14 **needed** 38:16 10:13 11:5,15 42:2 Pennsylvania 50:2 63:20 64:3 needs 14:16 16:12 12:2 21:25 22:6 **overall** 32:14 54:21,24 **pose** 59:12 56:20 59:24 22:15 23:20 24:14 owes 50:13 **people** 30:15 32:19 **position** 14:18,22 25:18 26:18 27:20 nefarious 23:5 o'clock 75:22 33:2 39:12 43:14 52:24 **never** 17:9 28:1,14 29:11 46:24 47:17 50:5 possibility 6:9 P new 58:25 64:25 31:16 32:5,7 51:1 55:9 58:3 62:15

11 10 7 10 0	I
possible 10:7 18:9	
39:21 57:4 63:1	
81:10 83:20	p
possibly 19:1	
posted 58:5	
postponed 31:18	p
post-February	p
73:3	
power 51:16	p
powerful 51:18	p
practice 15:20	p
22:18 35:4 42:21	P
practices 44:10	
praise 50:4	1
precise 40:14	p
<b>prefer</b> 62:3 63:2	
64:13 67:17,24	
preference 66:5,20	p
66:22	p
preliminary 58:4	
prepared 24:22	p
27:9 51:21 75:2	p
prepay 61:8	1
prerogatives 18:21	p
Presence 24:21	1
<b>present</b> 1:9 2:1,11	
4:10,18,20 48:1	p
preserve 39:14	1
presiding 1:8	p
Pressley 74:2	
presume 26:13	p
<b>pretty</b> 16:6 39:18	p
previous 44:11	p
pre-clearance	p
32:12 36:4	p
principle 84:2	٦
<b>print</b> 81:16 82:15	P
83:8	p
printed 17:13	p
18:12,17 83:4	þ
84:2,10	1
printer 83:24	
printing 83:25	1
<b>prior</b> 41:10 42:11	1
69:12	
prisoners 29:6	1
probably 23:3	p
_ •	1
1	

27:11 56:15 59:11
60:17 83:3
problem 33:4
-
38:18 49:20 53:6
70:5 72:1 73:4
problematic 66:17
_
problems 30:18
32:22 33:24
proceed 21:14
<b>process</b> 31:1 32:22
production 35:5,6
<b>Program</b> 3:5 8:1
12:8 25:20,23
27:5 76:6
<b>project</b> 3:8 25:25
26:2,6,21 33:17
36:16 42:1
<b>prone</b> 52:24
<b>proper</b> 53:13,14
61:15
proposal 22:4
proposals 21:11
58:22
proposed 10:24
26:1 42:1 43:12
46:13 47:25 64:21
provide 35:11
51:16 52:10
provided 26:8
_
56:22
provision 12:11
<b>pull</b> 48:23 73:16
purport 15:4
purpose 17:25
purposes 12:10
56:25
Pursuant 74:4
<b>push</b> 41:6 66:6
pushed 61:4
-
<b>put</b> 6:17 7:3,11,25
9:18 11:24 12:1
19:16 20:23 22:1
23:10 24:16 25:20
25:21 29:7,21
· ·
31:22 45:3 73:14
73:18
nutting 6.11 22.11
<b>putting</b> 6:11 23:14

## P-R-O-C-E-E-D-... 4:1 0 question 27:7 31:15 35:3 38:21 43:16 59:12 61:1 62:8 65:4 questionnaire 32:25 33:4,7,9,12 **questions** 26:17,25 44:4 56:9 57:25 58:3,5 62:5 quick 27:6 31:15 quickly 11:4 quite 20:17 69:20 **quorum** 4:18 **quote** 49:13,13,16 49:20,23 50:1,2,5 50:11,11,16,18 51:15 **quotes** 49:21 R **R** 1:8,10 raise 6:11 35:9 37:10 81:4 raised 81:8 ran 17:16 **random** 34:14 ranking 14:13 **RATCLIFFE** 2:9 rattle 47:3 **read** 26:13 **reads** 50:1 **ready** 63:6 really 26:11 43:2 62:17 68:3

rebuttals 43:5 47:17 **receive** 56:1 58:23 received 58:18 recess 75:20 77:15 recognize 8:18 31:12 recognizes 16:20 recommendation 68:24 recommendations 22:25 73:24 reconsider 70:10 reconsideration 68:20 **record** 10:2 15:16 51:13 76:1,1,4 77:20,20,23 recs 10:20,24 red 65:22 redistricting 32:20 36:13 reflect 10:3 reflects 50:17 regular 60:21 regularly 59:6 relationship 24:25 religious 29:5,14 remember 20:12 30:11 51:23 remembered 20:23 21:1 **remind** 20:12 reminded 61:1 reminder 60:25 remotely 75:4 rent 56:2 **report** 3:7,8,10 7:16,16,17 9:3 22:22 25:22,24 26:2,20 29:22 31:23 38:16,17 39:12,16 40:11,23 41:9,18 42:11,18 44:9 46:14 54:12 54:14 63:18 73:10 76:7,11,11,17,21

78:4,20,24 79:1,4 79:8 80:17,24 83:6 **reported** 29:13,15 reports 44:11 represent 14:21 Representatives 18:15,16,19 represents 13:12 14:15 18:23 **Republicans** 77:15 request 5:19 57:8 83:11,13 84:1,10 84:15 requested 58:15 requests 35:5,6 59:25 require 15:17 **required** 28:19,23 39:10 resolution 7:4,23 21:19 44:15 47:25 51:4 54:8 67:8 resources 42:24 **respect** 9:7 10:5 43:10 respond 35:3 **response** 4:16 8:7 8:11 17:7 24:11 24:13 34:18 36:21 36:24 43:24 44:25 45:18,21 53:20 70:6 72:24 73:1,8 74:14,17,20 78:18 84:17.22 rest 24:15 40:16 restating 44:6 restore 50:16 restructuring 36:2 results 57:3 **retain** 44:14 return 8:25 21:23 review 6:14 7:5,7 39:19 54:9 reviews 28:19,22 39:11 re-charter 73:20

**rebuttal** 42:10 44:7

**reams** 17:18

79:24

**reason** 12:21 34:7

reasonable 34:2,5

34:25 35:17

reasonably 34:7

reasons 58:14

**rebuild** 55:21

64:11 69:9 71:24

re-chartered 74:6	search 20:10	share 25:13	speak 13:14 31:13	starts 24:20
<b>Re-chartering</b> 3:15	<b>second</b> 6:3 7:9,10	<b>shave</b> 41:6	48:21,24 76:14	<b>state</b> 3:14 28:9
73:13	12:17,19 22:13,14	<b>shaved</b> 39:14 40:10	speaking 18:3,3	73:12,21 74:6
Richard 17:21	23:19 26:22,23	<b>shaves</b> 38:14	<b>Special</b> 5:12 17:20	<b>statement</b> 13:10,21
ridiculous 42:23	36:16,17 44:24	shaving 38:19	20:14	16:12 19:17 41:17
right 6:16,20,25	45:1 51:4,5 72:15	<b>shop</b> 46:18 67:21	specific 72:2	51:18
7:2 10:7 11:7	72:16 74:11,11,12	short 7:23 75:20	specifically 25:1	statements 38:15
12:7 19:17 35:13	76:17,22,23,23,24	show 51:17	specifications	38:24 40:12,15,22
35:21 43:12 48:15	76:25 77:25 78:2	shows 52:13	55:21	43:1
48:19 52:1,5	78:10,14,16 84:21	side 30:20 51:22	specified 12:14	states 34:3,4,16
53:18 57:16 61:5	84:23,24 85:1	sign 20:8	<b>spending</b> 31:2 59:6	stationery 16:6,9
61:10 63:19 64:24	<b>seconded</b> 15:9 78:2	signature 54:10	59:17 60:4,16	17:12,14,17 18:12
65:21 66:9 68:11	section 28:10 32:15	signed 52:12 54:20	<b>spoke</b> 32:19	19:12,17,24 20:6
68:25 70:11 72:12	33:25	61:14	spoken 5:13	<b>statue</b> 49:12
77:17 80:1 85:5	see 7:13 11:4 19:13	signify 8:4 23:22	spokesperson	statutory 42:18
<b>rights</b> 1:1 4:5,7	32:22 33:6,6	85:3	12:13	44:10
30:11	38:17 40:23 44:8	similar 53:9	spokespersons	stay 47:20 69:10
ROBERTA 1:11	48:4 55:4 60:21	similarly 26:7	12:25 13:4,13	84:24
ROBINSON 2:9	69:19 72:3 82:19	<b>simply</b> 14:20	spreadsheet 59:9	staying 10:11
<b>room</b> 1:7 57:13,15	seeing 30:16	situation 47:1	60:13,21 61:20	step 41:7 56:24
77:7	seek 19:8	six 61:15	<b>staff</b> 1:15 2:1,3	stick 69:9 72:9
<b>Rosh</b> 69:21	selection 34:14	sixth 48:8	3:10 4:19,21	Stokes 74:2
running 81:17	self-aggrandizing	<b>size</b> 82:17	12:25 15:5,25	<b>stone</b> 68:9,11
	50:6	skeptically 30:14	16:1 24:17 26:3,5	story 30:20
S	seminal 24:24	slaves 25:2	26:15,25 27:17,22	straight 11:20
<b>SAC</b> 3:15 6:9,12	send 14:10 33:15	<b>slight</b> 66:5,19,20	28:15 33:8,13	strange 51:9
73:11,13,15,16	50:15 60:12,20	slightly 63:2	35:11 38:21,23	<b>Street</b> 1:7 4:8
75:16,17	81:18 82:13 84:7	small 25:8 34:7	39:3,8,15,17	strike 19:4
<b>sadly</b> 60:17	<b>sending</b> 13:6 34:12	49:15	40:19,21 41:3	strikes 14:17
sample 34:5	81:14 82:12	society 53:17	42:4,23 48:19	<b>strong</b> 42:14
sandwich 9:2,6	Senior 2:2	solution 21:4	54:12,14,15,23	structure 26:9
sang 68:6	sense 29:13 57:8,12	<b>somebody</b> 53:15,16	55:3,8,18,25 56:5	stuck 65:14,15
save 31:21	57:22 59:2 81:15	65:24 84:8	56:18 57:5,7 58:1	<b>study</b> 58:14 71:2,3
saying 8:4 17:25	sensible 22:18	somewhat 31:19	58:20 59:7,23	<b>stuff</b> 10:5,7 43:2
20:20 21:1 23:4	sent 14:3 34:25	55:20 66:20	60:1,8,11,15	56:19
23:22 40:9 49:5	58:14	<b>SOMIN</b> 2:15	61:17,23 62:14	<b>stupid</b> 47:16 51:21
85:3	separate 54:18	<b>sorry</b> 20:19,23 29:9	63:6 73:24 74:9	subcommittee
says 12:12 29:25	September 1:5 4:6	42:8 46:25 47:13	81:6,17 84:14	14:11 17:1 21:10
30:8 48:16	67:15,24,25 69:4	47:19 66:11 70:22	staffing 59:24	49:15
scanning 81:14	69:11,11	77:16 81:21 82:4	<b>stage</b> 58:4	<b>subject</b> 27:14 36:3
schedule 66:3	series 18:11	<b>sort</b> 13:9 20:10	<b>stages</b> 39:11	68:19 72:12
scheduling 38:6	serious 49:22	21:5 57:12 58:16	standpoint 29:3	submit 42:3
scholarly 83:6,13	sermon 49:13 50:3	75:3	stands 50:19	subset 13:6
scholars 79:23 80:2	serve 57:18 74:7	sorts 30:8 31:3	<b>start</b> 41:10 49:4	<b>substance</b> 22:19,22
80:4	service 25:8	<b>sound</b> 32:14 47:17	76:18	22:24
sculptor 53:8	<b>set</b> 68:8,11	51:25	started 29:19	sufficient 19:15
sealed 61:14	seven 70:13	<b>space</b> 56:22 57:2	starting 53:6	<b>suggest</b> 21:6 23:5

40:6 41:5 63:2	1:14 2:13	51:13 52:11 53:5	39:4,9 40:22 41:4	uncovering 30:9
suggesting 41:17	Tell 77:10	53:14 55:6 57:11	42:5 54:16,24	understand 5:17
suggesting 41.17 suggestion 52:9	tempest 50:20	58:18 59:18 60:6	55:4,9,19 56:1,6	15:8 38:15 43:4
suggestions 33:24	ten 8:25 9:4 17:18	60:17 63:4,22,23	57:6 58:2,21 59:8	59:24 84:5
60:5	75:21	66:4 70:25 72:8	60:9,12,16	understandable
summarize 22:19	tentative 55:20	78:3 79:23 81:13	top 67:20	14:7
22:23	TERESA 2:2	82:16,24 83:2,22	topic 9:7 27:25	understanding
summarizes 22:25	terms 18:22 56:18	84:2,12	28:2 29:5	32:15 37:10 40:9
summer 55:22	testify 32:23,25	thinking 18:9	topics 9:6	83:10
support 16:1 49:6	thank 8:21 13:18	62:12	TORRANCE 2:8	understated 55:5
51:11 52:18,22	13:22 16:22 18:5	thought 5:24 6:8	tour 55:10	unfortunately 8:23
54:8 67:9	21:23,25 25:14,16	12:24 19:5,16	town 64:10	28:11
	35:13 38:8,10	20:25 25:5 32:18	track 59:21	<b>unused</b> 61:3
<b>supported</b> 21:19	, and the second			
<b>suppose</b> 28:5 40:13	44:2,13 51:2	51:20 59:2 66:13	transcript 23:9,14	urge 51:19
supposed 30:14	52:21 57:9 60:24	thousands 34:1	travel 43:15 63:8	urging 50:16
41:10 49:20 65:1	61:21 69:25 77:24	three 18:24 20:5	traveling 43:17	use 3:11 12:6,16
sure 5:14 6:15 7:15	85:5	39:1,5 41:6 54:24	travesty 52:17	14:23 15:18 17:5
9:15 15:3 16:7	thanks 21:22 77:13	54:24 58:15	treat 43:9	17:24 18:15 21:5
20:1 25:11 28:21	<b>Thernstrom</b> 1:10	threshold 24:19	tried 39:9,20 47:5	61:4
32:6 43:22 45:12	4:14 5:10 10:4,10	thunder 50:24	48:7	usually 14:6 35:11
57:15,20 60:9	10:16,19,22 11:7	Thursday 65:23	truncate 49:16	utter 44:12
61:12,17 67:12	34:17 36:20 45:16	Tim 2:13 5:12 9:25	truncated 50:11	<b>U.S</b> 1:1 4:5
69:20 71:3,19	46:10,15,22 47:2	37:25 38:8 67:13	<b>try</b> 9:13,17 10:13	$\overline{\mathbf{v}}$
76:8 77:3 78:12	47:9,12,15,22	67:14	11:13 12:4 21:11	
surplus 60:2	48:2,7,11 53:3,4	time 16:19 17:4,24	48:20	V 3:14 73:12
sympathize 68:22	67:16 68:7,13,25	28:21 29:22 31:23	<b>trying</b> 32:17 61:24	VANESSA 2:10
	70:20,22,25 71:11	35:7 38:14,17,18	62:1 81:9 83:17	variety 20:13
	71:17,20 72:4	39:15,16,19,21,24	turning 27:10	various 20:15
tab 27:5	74:16 79:7,10,13	41:14 42:23,25	turns 49:23 62:2	28:18,22 44:22
<b>TABLE</b> 3:1	80:22 83:18,22	43:3,19 44:8,12	twice 24:2	versus 81:16
tackle 12:4	84:20	47:16 57:19 58:19	twit 51:25,25 52:3	Vice 1:10 4:14 5:9
take 10:17 14:4	thing 15:3 32:15	58:22 63:23 78:8	52:4,5,5	9:25 10:3,4,10,16
34:13 36:19 53:2	42:13 49:1 52:22	81:17 82:13	two 9:18 15:21 23:5	10:19,22 11:7
55:10 61:21 65:22	54:19 63:1	timeline 40:24 41:5	23:6 25:4,6 33:18	34:16 36:19 38:1
72:17 75:20 78:19	<b>things</b> 13:24 17:19	46:13	52:9 54:16 62:13	38:8 45:16 46:10
talk 57:25 72:2	31:3 53:5 58:5	times 17:16,19 40:4	75:16	46:15,22 47:2,9
78:6	65:14	timetable 27:11	<b>type</b> 19:23 50:6	47:12,13,15,22
talked 81:3	think 13:5,9 14:7	<b>timing</b> 9:10	typical 29:14,17	48:2,6,7 53:2,4
talking 28:2 30:5	14:16,22 15:6	TinaLOUISE 2:7		67:14,16 68:7,8
34:7,16 36:12	17:17 19:10,15,25	today 50:19 54:16	U	68:13,20,25 70:20
68:11 79:3	20:11 21:13,14,15	<b>TODD</b> 1:12	Ultimately 50:20	70:22,25 71:7,11
Tanksley 74:3,5	21:16 23:13,25	token 25:8	unanimous 6:19	71:17,20 72:4
<b>Tapia</b> 74:3	26:8 32:24 34:21	told 17:5,5 43:18	7:2 9:22 35:23,25	73:4 74:15 79:7
<b>teach</b> 65:19	34:23 36:5,23	TOLHURST 1:15	54:8 73:15	79:10,13 80:19,20
<b>teapot</b> 50:21	40:1 41:19 42:22	4:22 26:6,16	unbelievable 51:22	80:22 81:22 83:18
teeny 40:10	43:20 44:7,11	27:18,23 28:16	uncompensated	83:21,22 84:20
<b>telephone</b> 1:11,13	49:7,18 50:13,21	33:9,14 38:24	74:7	view 13:12 14:5
_		,		
	<u> </u>	ı	<u> </u>	l

18:23 29:17 30:13	wanted 6:15 7:5	we're 12:11,11,21	80:17	27:11
viewing 30:14	15:1 18:24 25:7	21:6,8 25:19,20	wrong 27:21 53:5	12th 8:13
viewpoint 14:15	25:12 30:24 32:5	25:20 29:25 30:1	wrong 27.21 33.3	
views 17:25	50:7 52:15 78:5	30:2,10,11,13	Y	<b>12-point</b> 19:23 <b>13</b> 6:15 62:24
voice 23:24 48:12	81:4	31:20 34:12,15	<b>Yaki</b> 1:14 4:13 5:7	13 0.13 02.24 13th 40:5 41:21
volume 83:25	wants 84:24	,	6:10,13 7:10,24	
voluminous 84:9		36:3,10,11 42:11 44:14 46:25 47:19	12:19 16:3,17,18	43:11,22 62:3
	<b>Washington</b> 1:7 4:9 81:19	48:18 56:4 59:6	16:20,22 18:6	64:4,13 65:7 66:2
<b>vote</b> 15:11,17 19:3 21:12 23:7,24			20:12,19 21:3	66:7,16 <b>1331</b> 54:21
,	wasn't 47:5 62:10 waste 42:23,23	61:4,12,15 65:14	31:9,14,17,25	
24:2,4 25:22	,	66:9 68:11 75:23	32:5 37:17,18,23	14 56:1
35:20 36:19,20	44:12 82:11,11,23	76:3 77:22 80:2	41:23 42:8,17,22	<b>14th</b> 67:15,24,25
37:2,19 40:23	watchdog 30:11	we've 11:1 26:8	43:5,7 44:6,14	15 57:18
43:21 45:10,15,16	Watchdogs 30:12	40:1	46:6,7 48:1,9,10	<b>15th</b> 66:5,21,21
45:17 46:8,14,20	way 13:25 18:9,14	wife 67:3	48:25 49:4 51:9	69:4,7,11
53:2,3 54:7,8	19:1,25 20:2	WILLIAMSON	51:12 52:20,21	<b>17th</b> 40:5 69:21
58:13 63:17 72:18	21:14 27:7 29:6	2:10	54:5,6 59:3 62:17	<b>1968</b> 49:14
73:15 74:16,19,22	38:16 40:1 41:8	willing 43:15	65:1,4,8,13 67:8	2
74:23,25 75:1,2,3	42:20 49:22 52:7	wise 35:12	71:1 75:6,8 80:6,8	$\frac{2}{235:18}$
75:7,10,13,15	62:21 63:1 66:23	wish 48:3 51:23	year 29:4 39:25	2 33.18 2nd 28:20
78:20 79:7,16,24	71:5,5 83:3,24	withdraw 77:25	55:23 59:17 60:3	<b>20th</b> 64:5,6,17 65:8
80:7,10,13,15	ways 49:18,21 61:6	withdrawn 23:2	61:3 64:25 67:15	
84:11	84:8	withdrew 28:13		65:10,11
voted 12:16 23:2	wedding 67:2	woes 67:21	yeses 37:20 46:9	<b>2005</b> 16:25
49:5	Wednesdays 65:20	wondered 65:14	75:16 80:16	<b>2011</b> 1:5 3:4 4:6
votes 31:17,20 32:1	week 24:20 43:15	wonderful 30:21	yesterday 54:18	22:5
voting 36:12 46:11	43:15 58:24 64:7	wondering 56:21	58:2	<b>2012</b> 3:7,12 25:24
46:12	65:2,17,18 69:12	word 33:11 52:1	yield 13:17 15:14	58:7,9 61:22
	71:4	words 50:23,23	28:10 V (0:21	<b>2013</b> 3:11 57:25
	weekend 69:13	work 15:7 16:7,11	<b>Yom</b> 69:21	81:2
wait 27:2,2,2 35:21	weekends 39:6	17:20 20:2 24:25	\$	<b>21</b> 69:11
73:10	weigh 50:15	25:6 40:1 43:23	<b>\$14</b> 81:18 82:13	<b>21st</b> 70:1
walk 26:4,12 71:3	weighed 50:8	48:14 49:8 63:3,9	<b>\$20</b> 82:13	<b>22</b> 3:4
71:21	welcome 25:18	64:18,24 65:9	<b>\$75</b> 24:19	<b>22nd</b> 67:1
want 5:19 6:11	44:3	69:1,11 70:1,17	<b>\$800,000</b> 59:16	<b>26</b> 3:7
7:15 9:23 12:4	went 17:10 25:2,3	71:13,14 72:10	φουυ,υυυ 39.10	<b>26th</b> 69:22
13:11,20 15:16	64:2 75:25 76:1	worked 16:25	1	3
16:14 24:18 26:11	77:19,20	49:12	<b>1</b> 15:19	<b>30</b> 40:2 42:2,9,11
27:14 28:6 30:25	weren't 25:10	works 50:4,14	<b>10:30</b> 9:1,16,19	42:21,21 43:17
31:1,3 33:6,6,10	West 82:12,21	<b>worse</b> 64:10	10:12,14 21:23	45:13
33:21 36:6 40:24	<b>we'll</b> 6:1,19 7:3	worth 17:17 66:22	25:22	30-day 44:7
41:4,7,19,20	11:4,13 43:21	<b>wouldn't</b> 17:20	<b>10:49</b> 76:1	· ·
42:12,13 48:11	47:24 48:20 65:6	33:4	<b>10:59</b> 76:2	<b>30/30</b> 39:10,14 40:9 63:12
57:25 59:8 60:22	66:15 67:8 69:3,9	<b>WRIGHT</b> 2:10	<b>11</b> 27:21,23	03.12
60:22 64:10 65:23	69:10 72:1,8,9	write 17:7	<b>11:00</b> 75:22 77:20	4
76:5,13,16 77:5,6	73:2 75:21 76:17	writing 13:10	<b>11:05</b> 77:21	43:3 33:15 35:18
77:11 78:11 81:11	76:18 77:8,17	written 17:8 29:22	11:03 / /.21 11:11 85:8	4th 62:12 63:7,8
82:15 83:25 84:12	78:19 79:11	78:21,25 79:1,8	<b>12</b> 3:4,9,11 22:5	<b>400</b> 82:17
			14 J. <del>T</del> ,J,11 44.J	TOU 02.1/

				1 490
	l	l	l	İ
5	<u>'</u>			
	<u>'</u>			
<b>5</b> 28:10 32:15 33:25	<u>'</u>			
<b>540</b> 1:7	<u>'</u>			
<b>55</b> 3:10	<u>'</u>			
<b>58</b> 3:12	1			
30 3.12	<u>'</u>			
6	<u>'</u>			
	1			
<b>6</b> 62:22 64:24	<u>'</u>			
<b>6th</b> 42:6 43:13,19	1			
43:22,23 45:5	<u>'</u>			
45.22,25 45.5	<u>'</u>			
46:14 62:6,11	1			
64:4,20,22,23	1			
<b>624</b> 1:7 4:8	<u>'</u>			
0211.7 1.0	<u>'</u>			
7	1			
<b>7:30</b> 31:18,20	1			
<b>73</b> 3:14,15	1			
<b>76</b> 3:6	<u>'</u>			
70 3.0	<u>'</u>			
0	<u>'</u>			
8				
<b>8</b> 70:14	1			
<b>8th</b> 69:4 70:16,19	1			
01 2.11	<u>'</u>			
<b>81</b> 3:11	<u>'</u>			
	<u>'</u>			
9	<u>'</u>			
<b>9</b> 1:5	1			
<b>9th</b> 4:6,8	1			
	1			
<b>9-1</b> 12:10	1			
<b>9-1.3.01A</b> 12:14	<u>'</u>			
<b>9:35</b> 1:7 4:2,6	1			
7.250	<u>'</u>			
	<u>'</u>			
	1			
	1			
	1			
	1			
	1			
	1			
	1			
	1			
	1			
	1			
	1			
	1			
	1			
	1			
	1			
	1			
	1			
	1			
	1			
		•	•	•

## <u>C E R T I F I C A T E</u>

This is to certify that the foregoing transcript

In the matter of: Meeting

Before: US CCR

Date: 09-09-11

Place: Washington, DC

was duly recorded and accurately transcribed under my direction; further, that said transcript is a true and accurate record of the proceedings.

Court Reporter

near Nous &